# PART 1: GENERAL INFORMATION

# We was INTSHON almal top amon WESTERN. Verwysing Reference 13/3/1 Departement van Gesondheid Isalathiso Department of Health iSebe lezeMpilo Navrae Enquiries Prof K C Househam Imibuzo Telefoon Telephone (021) 483-4473 lfowuni Minister P Uys Minister of Health In accordance with section 40(1)(d) of the Public Finance Management Act, 1999; the Public Service Act, 1994 (as amended) and the National Treasury Regulations (NTR), I hereby submit the Department of Health's Annual Report on financial statements, performance indicators and departmental activities for the 2005/2006 financial year. Please note in terms of section 65(1)(a) of the Public Finance Management Act, 1999 the MEC is required to table the report in the Provincial Legislature by 30 September 2006. In the event that this is not possible, in terms of section 65(2)(a) of the Public Finance Management Act, 1999, the MEC is required to provide a written explanation within six months of the end of the relevant financial year, i.e. by 30 September 2006. **PROF KC HOUSEHAM** HEAD: HEALTH Date: 30 August 2006

## 1.1 Submission of the Draft Annual Report to the executive authority

## 1.2 Introduction

The financial period April 2005 to March 2006 proved to be both challenging and very active for the Health Department. Healthcare 2010 remains the basis of the Provincial Department of Health. The objective of Healthcare 2010 is to deliver an improved and better quality health service within the allocated approved budget.

The framework and content for the implementation of a Comprehensive Service Plan has been finalised during the course of the 2005/06 financial year. This plan provides for the reshaping of services at all levels. The service plan is linked to the generic staffing models to facilitate the provision of the optimal number and skills mix of personnel at each level of care.

The provincialisation of the four TB hospitals previously managed by either the South African National Tuberculosis Association and / or by local authorities is almost complete.

Other significant policy changes include the implementation of the FPMI system which will lead to more effective and improved health outcomes.

#### 1.3 Policy decisions and strategic issues

The National Health Act, 2003 (no 61 of 2003) has been signed by the President and came into effect on 2 May 2005, excluding chapters 6 and 8 and certain sections of other chapters as stipulated in Proclamation R19 of 18 Aril 2005, gazette number 27503.

The National Health Act has important implications for the Province as a new health structure is being created. The Provincial Health Council acts as an advisory body to the provincial Minister.

The Act has also obligated the provincial Minister to:

- Establish a provincial statutory body whose main function is to promote and facilitate interaction, communications and the sharing of information on provincial issues.
- Establish District Health Councils for each health district within the Province These councils can only be
  established after the provincial Minister for local government and the respective municipal councils of either
  the metropolitan or district councils have been consulted.

The Department of Health has assumed financial responsibility of Personal Primary Health Care (PPHC) services in the rural areas as from 1 April 2005 and took over operational control on 1 March 2006. This was the result of the provisions of the Health Act (of 2003), read together with the Municipal Finance Management Act (56 of 2003) and the municipal Structures Act (117 of 1998 as amended).

The Mental Health Care Act of 2002 became operational on 15 December 2004 and as a result the Department is in the process of amending the procedure for the admission of mentally ill patients. The Department has developed a policy regarding the establishment of Mental Health Review boards and established a single Review Board for the Province. A contract was signed on the 5 May 2005 and the Board has had its first sitting already.

Facility Boards have been created at all central and district hospitals in accordance with the Western Cape Health Facility Boards Act 7 of 2001.

#### 1.4 Progress

Some significant progress was made. Detailed reporting is given in the sections below, covering the various programmes.

With regard to *Programme 1* (Administration), the services supported the objectives of the Comprehensive Service Plan of the Health Department. This will be accompanied by a Comprehensive Human Resources and Financial Plan.

The staff performance management system has been implemented and functioned adequately but lacks uniform norms and standards.

Financial management has been improved by the introduction of the Finance Personnel Management Instrument (FPMI) and revenue generation has increased especially at the central hospitals.

The HIS (Hospital Information System) at central hospitals is working effectively and as a result has been implemented at another 7 institutions to date.

Communication with stakeholders, internally and externally has improved significantly with the creation of a few new channels, for example the new Nurses Update (to keep nurses and management informed of issues important to them) and targeted interaction with selected media to improve relations. The communications function which was formerly decentralised has now been centralised whereby all communications officers now reside under the Directorate: Communications. This is to ensure that uniform messaging takes place.

In addition the Head of the Department accompanied by members of the top management team, held face-toface communication sessions (staff indabas) with staff in all the regions across the Province. The information gathered from these visits led to relevant issues being raised and resulted in early intervention and several improvements to the working conditions and environment of staff.

With regard to *Programme 2* (District Health Services), the District Health Plans to facilitate integrated planning between the Provincial Department and Local Government were developed. The decision to assume responsibility of rural Personal Primary Health Care, which was previously provided by Local Government, has been implemented with the Province formally assuming operational control.

The Division also extended its drive to improve service delivery to communities through the Premier's 'Christmas-Box deliverables' which involved increasing cataract surgery slates, increasing patients on anti-retroviral treatment, purchasing more equipment, strengthening management structures at primary health care facilities, improving the infrastructure at these facilities and adequate and timeous availability of medicines for patients with chronic conditions, thus assisting with improving the flow of patients in facilities.

Quality of Care was continuously being monitored at provincial health facilities through a Complaints and Compliments tracking mechanism. Waiting time surveys were conducted at all major community health care centres in the Metro.

A comprehensive programme for the care, management and treatment of HIV and AIDS clients was strengthened through the Global Fund. Substantive progress has been made in the treatment of HIV and AIDS through the introduction of the ARV programme to supplement the Prevention from Mother to Child Transmission (PMTCT) programme.

During 2005 there was a single case of 'Congo Fever' reported and treated.

In respect of *Programme 3* (Emergency Medical Services (EMS)) there was an increase in the ambulance fleet through the acquisition of new vehicles. Two new communication centres have been established in Leeu-Gamka and Bredasdorp. This has improved monitoring and response times in the rural areas specifically. An Air Mercy rescue helicopter unfortunately crashed in the Southern Cape but was replaced to transport patients to hospital for emergency care. The provincialisation of EMS from the City of Cape Town was finalised, apart from the transfer of a small number of remaining staff.

Constraints in *Programme 4* (Provincial Hospital Services) remain the burden of disease profile in the Western Cape with regards to infectious diseases, chronic diseases related to lifestyle, mental illness, HIV, TB and trauma, which impact on service delivery. Moreover the Metro experienced an increase in patient load due to the influx of people from other provinces. The number of trauma cases also increased, resulting in an escalation in the cost of acute care for trauma cases and specialised rehabilitation services. The increased need for emergency trauma has caused the waiting times for elective surgery to increase. An increase in the medical, non-trauma emergencies was also experienced across these services.

*Programme 5* (Central Hospital Services) renders highly specialised services to the communities of the Western Cape as well as from neighbouring provinces and other African countries. The programme also provides a high quality teaching platform at post and undergraduate level.

The central hospitals are faced with many challenges. Restructuring and consolidation remain a key challenge. The issue of joint agreements with universities is ongoing with some positive progress but has failed to reach finality. Other constraints are similar to those outlined in Programme 4.

Service pressures were exacerbated by the shortage of intensive care beds and in particular the shortage of skilled nurses.

The services under both Programme 4 and 5 are hampered by the lack of certain permanent key nursing personnel and medical staff.

Safety and security at all health facilities remain a challenge. The Department has taken significant steps to improve security at all health facilities.

In *Programme 6* (Health Sciences and Training) the key interventions have centred on nurse training performed at the Western Cape College of Nursing (WCCN) as well as the training at the various central and regional hospitals. EMS has also continued their training of paramedics and ambulance personnel. Bursaries have been granted to students training as nurses both at the WCCN and the University of the Western Cape (UWC).

Under *Programme 7* (Health Care Support Services), the laundry service continue to be rendered at previous levels but is constrained by aging linen and equipment. New linen has been purchased. Engineering services are also struggling to maintain obsolete equipment with significant backlogs.

Hospital Revitalisation Projects in George, Worcester and Vredenburg Hospitals progressed well. The revitalisation of Paarl Hospital commenced at the end of the financial year.

During the 2004/05 financial year the programme to replace obsolete and defective equipment continued which has progressed extensively. The highlight was the installation of CT scanners at Groote Schuur and Tygerberg Hospitals and the purchase of much needed oncology equipment. The funding for big ticket equipment was obtained from the Hospital Revitalisation Project and donations from other sources.

# 1.5 Health Ministry

Minister Pierre Uys as always provided strong leadership and management support. He gave constructive criticism in his appraisal of key management decisions. The Minister's interaction with staff and community representatives was extensive. In addition the Minister also for the first time met with the Metro Health Forum and the Youth Commission.

The Minister and the Head of the Health Department attended several Imbizo's throughout the Province.

## 1.6 Vision, Mission and Core Values

The Department remains committed to the *vision* of providing better health care to communities. The vision of Healthcare 2010 – 'Equal access to quality care' – has become increasingly significant and consideration is being given to making this the vision statement for the Department as a whole. This vision statement is more consistent with the Department's central goals, namely: accessibility, appropriateness, affordability, effectiveness and efficiency.

The Department's *mission* is to improve the health of all the people in the Western Cape and beyond, by ensuring the provision of a balanced health care system, in partnership with stakeholders, within the context of optimal socio-economic development.

The Department remained true to its core values, which encompasses all the Province's Batho Pele principles while trying to realise its vision and mission during the period under review. These core values include: integrity, openness and transparency, honesty, respect for people and commitment to providing a high-quality service within our capacity.

#### 1.7 Legislative Mandate

#### A. Provincial Legislation

- 1. Honorary Medical Staff of Provincial Hospitals Regulations. Published under Provincial Notice 553 of 1953.
- 2. Requirements from regional Stores, and Control and Condemning of Provincial Hospitals Stores and Equipment Regulations. Published under PN 761 of 1953.
- 3. Payment of Transport allowances to members of hospital boards attending meetings of such boards. Regulations published under PN of 1956.
- 4. Election, Powers and Functions of Medical Committees Regulations. Published under PN 307 of 1960.
- 5. Exhumation Ordinance 12 of 1980.
- 6. Communicable Diseases and Notification of Notifiable Medical Condition Regulations. Published Proclamation R185 of 1987.
- 7. Health Act 63 of 1977, Assigned to the province by virtue of Proclamation R152 of 1994.
- 8. Hospitals Ordinance 18 of 1946. Assigned to the Province under Proclamation 115 of 1994.
- 9. Ambulance personnel Transfer and Pensions Ordinance 15 of 1955. Assigned to the Province under Proclamation 115 of 1994.
- 10. Hospitals Amendment Ordinance 3 of 1956. Assigned to this Province under Proclamation 115 of 1994.
- 11. Hospitals Amendment Ordinance 3 of 1956. Assigned to this Province under Proclamation 115 of 1994.
- 12. Training of Nurses and Midwives Ordinance of 1984. Assigned to the Province under Proclamation 115 of 1994.
- 13. Regulations Governing Private Health Establishments, published in PN 187 of 2001.
- 14. Western Cape Health Facility Boards Act 7 of 2001 and its regulations.
- 15. Provincial Treasury Instructions.

#### B. National Legislation

- 1. Human Tissue Act 65 of 1953.
- 2. Sexual Offences Act 23 of 1957.
- 3. Sexual Offences Act 23 of 1957.
- 4. Inquests Act 58 of 1959.
- 5. Medicines and related Substances Control Act 101 of 1965. (Regulations thereto as well).
- 6. Foodstuffs, Cosmetics and Disinfectants Act 54 of 1972.
- 7. Hazardous Substances Act 15 of 1973.
- 8. Mental Health Act 18 of 1973.
- 9. International Health Regulations, Ac 28 of 1974.
- 10. Pharmacy Act 53 of 1974.
- 11. Health Donations Fund Act 11 of 1978.
- 12. Medical, Dental and Supplementary Health service Professions Act 56 of 1974.
- 13. Nursing Act 50 of 1978.
- 14. Allied Health Professions, Act 63 of 1982.
- 15. Sterilisation Act 44 of 1988.
- 16. National Policy for Health Act 116 of 1990.
- 17. South African Medical Research Council Act 58 of 1991.
- 18. Births and Deaths Registration Act 51 of 1992.
- 19. Tobacco Products Control Act 83 of 1993 (including regulations)
- 20. Occupation Health and Safety Act 85 of 1993.
- 21. Academic Health Centres Act 86 of 1993.
- 22. Public Service Act, 1994.
- 23. Labour Relations Act 66 of 1995.
- 24. Choice on Termination of Pregnancy Act 92 of 1996.
- 25. Constitution of South Africa 108 of 1996.
- 26. SA Medicines Control Amendment Act 90 of 1997.
- 27. Employment Equity Act 55 of 1998.
- 28. Correctional Services Act 111 of 1998.
- 29. Medical Schemes Act 131 of 1998.
- 30. Public Finance Management Act 1 of 1999.
- 31. Tobacco Products Control Amendment Act 12 of 1999.
- 32. National Health Laboratory Services Act 37 of 2000.
- 33. Promotion of Equality and Prevention of Unfair Discrimnation Act 4 of 2000.
- 34. Promotion of Access to Information Act 2 of 2000.
- 35. Council for Medical Schemes Levies, Act 58 of 2000.
- 36. Medical Schemes Amendment Act 55 of 2001.
- 37. The Western Cape Health Facility Boards Act 7 of 2001.
- 38. Births and Deaths Registration Amendment Act 1 of 2002.
- 39. The Mental Health Care Act of 2002.
- 40. The National Health Care Act nr 61 of 2003.

#### **Trading Accounts**

1. Central Medical Trading Entity – Ordinance 3 of 1962 Central Medical Trading Entity – to provide medical supplies for the needs of the Department.

The Head of the Department is the accounting officer of this trading entity. The trading entity maintains effective, efficient and transparent systems of financial and risk management and internal control.

# PART 2: PROGRAMME PERFORMANCE

An overview of expenditure trends for the past three years is shown in Table 1.

# Table 1: Expenditure by budget sub-programme

| Programme                                 | 2003/04<br>Exp<br>R'000 | 2004/05<br>Exp<br>R'000 | 2005/06<br>Exp<br>R'000 | 2005/06<br>Budget<br>R'000 | Variance -%<br>under/ (over-)<br>expenditure |
|---|-------------------------|-------------------------|-------------------------|----------------------------|--|
| Programme 1: Administration               | 215,644                 | 213,316                 | 167,291                 | 168,872                    | 0.95%  |
| Programme 2: District Health Services     | 1,144,698               | 1,330,397               | 1,629,951               | 1,640,479                  | 0.65%  |
| District management                       | 32,956                  | 26,983                  | 88,606                  | 83,854                     | (5.36%)                                      |
| Clinics                                   | 264,878                 | 265,076                 | 316,372                 | 321,280                    | 1.55%  |
| Community health centres                  | 384,819                 | 441,885                 | 521,255                 | 517,966                    | (0.63%)                                      |
| District hospitals                        | 333,717                 | 376,649                 | 419,084                 | 419,188                    | 0.02%  |
| Community based services                  | 33,443                  | 36,554                  | 43,499                  | 49,286                     | 13.30%                                       |
| Other community services                  | 43,527                  | 47,459                  | 53,076                  | 53,976                     | 1.70%  |
| Coroner services                          | 304                     | 843                     | 2,004                   | 10,358                     | 416.87%                                      |
| HIV and AIDS                              | 38,146                  | 94,394                  | 122,655                 | 116,023                    | (5.41%)                                      |
| Nutrition                                 | 12,908                  | 15,442                  | 13,700                  | 14,811                     | 8.11%  |
| Global fund                               |                         | 25,112                  | 49,700                  | 53,737                     | 8.12%  |
| Programme 3: Emergency Medical Services   | 185,695                 | 198,170                 | 255,851                 | 256,112                    | 0.10%  |
| Emergency transport                       | 184,441                 | 198,170                 | 250,130                 | 250,328                    | 0.08%  |
| Planned patient transport                 | 1,254                   | 0                       | 5,721                   | 5,784                      | 1.10%  |
| Programme 4: Provincial Hospital Services | 1,053,048               | 1,176,641               | 1,295,905               | 1,297,321                  | 0.11%  |
| General hospitals (regional)              | 665,390                 | 750,742                 | 795,425                 | 795,652                    | 0.03%  |
| TB hospitals                              | 54,269                  | 62,049                  | 66,116                  | 66,135                     | 0.03%  |
| Psychiatric hospitals                     | 232,790                 | 256,210                 | 279,060                 | 279,429                    | 0.13%  |
| Sub-acute, stepdown and chronic hospitals | 53,228                  | 55,265                  | 96,569                  | 96,879                     | 0.32%  |
| Dental training hospitals                 | 47,372                  | 52,375                  | 58,735                  | 59,226                     | 0.84%  |
| Other specialised                         | 0                       | 0                       | 0                       | 0                          |  |
| Programme 5: Central Hospital Services    | 1,607,089               | 1,805,918               | 1,980,705               | 1,974,576                  | (0.31%)                                      |
| Central hospitals                         | 1,607,089               | 1,805,918               | 1,980,705               | 1,974,576                  | (0.31%)                                      |
| Provincial tertiary hospitals             | 0                       | 0                       | 0                       | 0                          |  |
| Programme 6: Health Sciences and Training | 71,116                  | 73,541                  | 79,009                  | 79,987                     | 1.24%  |
| Nurse training colleges                   | 48,825                  | 40,250                  | 32,812                  | 33,022                     | 0.64%  |
| EMS training colleges                     | 2,591                   | 2,749                   | 3,104                   | 3,104                      | 0.00%  |
| Bursaries                                 | 17,017                  | 27,519                  | 41,098                  | 41,845                     | 1.82%  |
| PHC training                              | 0                       | 0                       | 0                       | 1                          |  |
| Other training                            | 2,682                   | 3,023                   | 1,995                   | 2,015                      | 1.00%  |
| Programme 7: Health Care Support Services | 73,837                  | 82,752                  | 93,075                  | 93,672                     | 0.64%  |
| Laundries                                 | 33,156                  | 37,631                  | 38,230                  | 38,234                     | 0.01%  |
| Engineering                               | 25,621                  | 27,243                  | 31,620                  | 31,902                     | 0.89%  |

| Programme                                 | 2003/04<br>Exp<br>R'000 | 2004/05<br>Exp<br>R'000 | 2005/06<br>Exp<br>R'000 | 2005/06<br>Budget<br>R'000 | Variance -%<br>under/ (over-)<br>expenditure |
|---|-------------------------|-------------------------|-------------------------|----------------------------|--|
| Forensic services                         | 5,466                   | 6,445                   | 7,288                   | 7,365                      | 1.06%  |
| Orthotic and prosthetic services          | 7,594                   | 7,330                   | 8,621                   | 8,806                      | 2.15%  |
| Medicines trading account                 | 2,000                   | 4,103                   | 7,316                   | 7,365                      | 0.67%  |
| Programme 8: Health Facilities Management | 0                       | 0                       | 217,025                 | 265,803                    | 22.48%                                       |
| Community health facilities               |                         |                         | 13,126                  | 13,126                     | 0.00%  |
| EMS                                       |                         |                         | 213                     | 510                        | 139.44%                                      |
| District hospitals                        |                         |                         | 27,639                  | 53,402                     | 93.21%                                       |
| Provincial hospitals                      |                         |                         | 134,037                 | 153,970                    | 14.87%                                       |
| Central hospitals                         |                         |                         | 36,131                  | 36,698                     | 1.57%  |
| Other facilities                          |                         |                         | 5,879                   | 8,097                      | 37.73%                                       |
| Total: Programmes                         | 4,351,128               | 4,880,735               | 5,718,812               | 5,776,822                  | 1.01%  |

# Table 2: Evolution of expenditure by budget per capita sub-programme (constant 2005/06 prices)

|   | 2003/04   | 2004/05   | 2005/06   |
|---|---|---|---|
| Population                                | 4,665,573   | 4,738,067   | 4,811,692   |
| % insured                                 | 27  | 27  | 27  |
| Uninsured population                      | 3,405,868   | 3,458,789   | 3,512,535   |
| Conversion to constant 2004/05 prices     | 1.16  | 1.05  | 1.00  |
| Programme                                 | Exp per capita<br>Uninsured <sup>1</sup><br>R'000 | Exp per capita<br>Uninsured <sup>1</sup><br>R'000 | Exp per capita<br>Uninsured <sup>1</sup><br>R'000 |
| Programme 1: Administration               | 73  | 65  | 48  |
| Programme 2: District Health Services     | 390   | 404   | 464   |
| Programme 3: Emergency Medical Services   | 63  | 60  | 73  |
| Programme 4: Provincial Hospital Services | 359   | 357   | 369   |
| Programme 5: Central Hospital Services    | 547   | 548   | 564   |
| Programme 6: Health Sciences and Training | 24  | 22  | 22  |
| Programme 7: Health Care Support Services | 25  | 25  | 26  |
| Programme 8: Health Facilities Management | 0   | 0   | 62  |
| Total: Programmes                         | 1,482   | 1,482   | 1,628   |

<sup>1</sup> 

Calculate by (expenditure) x (conversion factor) / (uninsured population)

## PROGRAMME 1: ADMINISTRATION

AIM

To conduct the strategic management and overall administration of the Department of Health.

#### ANALYSIS PER SUB-PROGRAMME

Sub-programme 1.1: Office of the MEC

Rendering of advisory, secretarial and office support services.

Sub-programme 1.2: Management

Policy formulation, overall management and administration support of the Department and the respective Regions and institutions within the Department.

#### ANALYTICAL REVIEW OF PROGRAMME PERFORMANCE

Significant progress has been made in the development of the Comprehensive Service Plan, in line with HealthCare 2010, to the extent that there is a final draft document available that will be taken to Cabinet thereafter consulted with all relevant stakeholders.

The allocated policy options in the 2005/06

All the funding allocated, for the policy options identified, has been fully spent with the exception of the following:

- R4m of the R8.3m could not be spent in the introduction of the Chronic Dispensing Unit (CDU) due to the late commissioning of the facility in December 2005.
- R2,5 million allocated for the appointment of the a Transaction Advisor to perform a study on the feasibility
  of making use of a PPP to build a new Forensic Unit at Valkenberg due to the fact that the Department
  decided against it as the project was unaffordable.

#### Quality Improvement Strategies:

- The Human Resources Component has developed many modules and circulars for example, a training manual for appointment procedures, probation, etc. At the same time continued informal training of the human recourse staff at hospitals and institutions are taking place.
- Dedicated quality assurance staff have been appointed and therefore 77% of all regional office and finalities have quality assurance committees that will lead to the effective co-ordination of quality of care improvement initiatives. All regional offices have submitted their 6 monthly reports.
- A project manager has been appointed to coordinate a process of developing service standards.
   Furthermore with an increase in the number of facilities conducting morbidity and mortality reviews and submitting it, will provide improved information that will and must lead to improved monitoring.
- Although the Department has increased the number of pharmacist posts filled to 74% to ensure good
  pharmacy practice it is still experiencing difficulty to attract applicants for the entry level due to the salary
  level.

- To improve the level of asset management in the Department, 33% of all institutions have asset registers and the Department has moved a long way to train staff in asset management principles. Furthermore it must be noted that the Department has developed an implementation plan to fully implement the asset registers at all institutions over a two year period to be finalised by March 2007.
- The Department has successfully closed it books, compiled the financial statements and handed it timeously to Provincial Treasury.

| Sub-<br>programme | Objectives<br>(Outputs)  | Indicators   | 2003/04<br>Actual    | 2004/05<br>Actual  | 2005/06<br>Actual  | 2005/06 Strat<br>Plan Target |  |  |
|-------------------|--|--|----------------------|--|--|------------------------------|--|--|
| Management        | Chief Directorate: F   | Professional Supp  | ort Services         | and Administ   | ration   |                              |  |  |
|                   | POLICY AND PLANNING  |  |                      |  |  |                              |  |  |
|                   | Facilitate the<br>development of<br>provincial health<br>policy and draft<br>legislation   | Requisite<br>legislation and<br>policies<br>identified and<br>drafted.                         | 90%                  | Previous<br>Uniform<br>Patient<br>Fees<br>Schedules<br>repealed<br>and<br>replaced<br>with new<br>regulations;<br>The 4th<br>version of<br>the<br>amendment<br>to the<br>Hospitals<br>Ordinance<br>was<br>drafted. | UPFS<br>target met.<br>Hospital<br>Ordinance<br>is in draft<br>format. | 80%                          |  |  |
|                   | Provision of a legal<br>advisory service to<br>the Minister, Head<br>of Department and<br>other components<br>of the Department. | Provision of<br>effective legal<br>advice to<br>protect the<br>interests of the<br>Department. | Not<br>reported      | Not<br>reported  | 100%   | 100%                         |  |  |
|                   | Provision of Legal<br>Administration   | Average<br>number of<br>litigation cases   | 15                   | 16   | 37 new<br>cases  | 20                           |  |  |
|                   | support to prevent<br>litigation and where<br>unavoidable to<br>ensure that the<br>Department is<br>appropriately<br>defended.   | Average<br>number of<br>litigation cases<br>successfully<br>defended.                          | All cases<br>pending | 4 cases<br>success-<br>fully<br>defended.<br>Remaining<br>cases<br>pending.  | 4 cases<br>successfully<br>defended                                    | 8                            |  |  |

 Table 3:
 Performance against targets from 2005/06 strategic plan for the administration programme

| Sub-<br>programme | Objectives<br>(Outputs)   | Indicators  | 2003/04<br>Actual   | 2004/05<br>Actual  | 2005/06<br>Actual   | 2005/06 Strat<br>Plan Target   |
|-------------------|---|---|---|--|---|--|
|                   | Effective health<br>service planning to<br>ensure that plans<br>are developed to<br>ensure that health<br>services are<br>equitable,<br>accessible,<br>affordable and<br>provide quality<br>care.       | A widely<br>acceptable and<br>realistic<br>strategic plan<br>that is based on<br>the principles of<br>Healthcare<br>2010. | Healthcare<br>2010<br>approved<br>by Cabinet<br>and<br>Strategic<br>Plan in<br>place. | Generic<br>staffing<br>models<br>developed<br>and applied<br>to hospitals<br>in Southern<br>Cape;<br>PHC staf-<br>fing model<br>developed<br>for Metro;<br>Technical<br>assistance<br>to Clinical<br>Task Team<br>regarding<br>allocation of<br>clinical<br>specialists. | Final draft of<br>the Annual<br>Performance<br>Plan and<br>Budget<br>Statement 2<br>timeously<br>submitted to<br>Provincial<br>Treasury<br>and tabled in<br>Legislature.<br>Compiled<br>the third<br>draft of the<br>Service Plan<br>by 31 March<br>2006. | Facilitate the<br>implementation<br>of Healthcare<br>2010 via the<br>Strategic plan. |
|                   | INFORMATION MAN   | IAGEMENT  |   |  |   |  |
|                   | Provide health<br>service and health<br>status information<br>to evaluate and<br>monitor the<br>effectiveness and<br>efficiency of the<br>services rendered<br>by the Department.                       | % of prescribed<br>information<br>collected,<br>collated,<br>published and<br>disseminated.                               | 85%   | 85%  | 85%   | 90%  |
|                   | Provide necessary<br>information techno-<br>logy, in accordance<br>with Departmental<br>and Provincial policy   | % of<br>applications for<br>information<br>technology<br>realised.  | 95%   | 95%  | 90%   | 95%  |
|                   | Manage the imple-<br>mentation & support<br>of the Health<br>Information System<br>(HIS) in all hospitals<br>of the Department,<br>as contracted.   | % of hospitals<br>where the HIS<br>has been<br>implemented.   | 10%   | 15%  | 25%   | 30%  |
|                   | Manage & adminis-<br>ter the Promotion of<br>Access to Informa-<br>tion Act, 2000 and<br>National Archives<br>Act to ensure ac-<br>cessibility and pre-<br>servation of health<br>records respectively. | % of requests for information addressed.  | Component<br>not<br>established   | Component<br>established   | 80%   | 80%  |

| Sub-<br>programme  | Objectives<br>(Outputs)  | Indicators   | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual  | 2005/06 Strat<br>Plan Target |
|--|--|--|-------------------|-------------------|--|------------------------------|
|  | PROFESSIONAL SU  | JPPORT SERVICE   | S                 |                   |  |                              |
|  | Ensure that<br>essential and<br>quality drugs are<br>available and   | % of indicator<br>drugs<br>immediately<br>available and<br>dispensed to<br>patients. | 85%               | 91%               | 89%  | 90%                          |
|  | dispensed as required.   | % of alignment<br>of PGWC code<br>list with the<br>National EDL                      | Not<br>reported   | Not<br>reported   | 60% (no<br>tertiary or<br>quarternal<br>EDL exists.)                                   | 85%                          |
|  |  | % of<br>pharmacist's<br>posts filled.  | 70%               | 71%               | 74%  | 80%                          |
|  | Ensure good<br>pharmacy practice<br>and efficient  | % of<br>pharmacist's<br>assistants<br>trained / in<br>training.                      | 30%               | 72%               | 88%  | 50%                          |
|  | pharmaceutical care to patients.   | % of health<br>facilities that<br>comply with<br>Medicines and<br>Pharmacy Acts      |                   |                   | Compliance<br>will be<br>achieved<br>over time as<br>per<br>implement-<br>tation plans | 100%                         |
|  | Containment of<br>financial losses<br>resulting from the<br>defence or<br>settlement of<br>claims resulting<br>from personal injury<br>and public liability<br>claims. | Annual<br>settlement<br>costs.   | R600,000          | R280,122          | R13.3m   | R3m                          |
|  | Provision of<br>instructions to the<br>State Attorney for  | Number of new<br>medico-legal<br>claims notified.                                    |                   |                   | 19   | 50                           |
| purposes of<br>defending the<br>Department's<br>interests in<br>malpractice<br>litigation. | Number of<br>claims settled or<br>defended.  |  |                   | 7                 | 20   |                              |
|  | Containment of<br>negative publicity<br>resulting from<br>medico-legal<br>queries.   | Average<br>number of<br>medico-legal<br>queries.                                     | 600               | 540               | 593  | 650                          |

| Sub-<br>programme | Objectives<br>(Outputs)  | Indicators  | 2003/04<br>Actual  | 2004/05<br>Actual | 2005/06<br>Actual     | 2005/06 Strat<br>Plan Target |
|-------------------|--|---|--|-------------------|-----------------------|------------------------------|
|                   | Ensure the<br>effective co-<br>ordination of quality<br>of care<br>improvement<br>initiatives at facility<br>and regional level. | % of regional<br>offices and<br>facilities with<br>quality assuran-<br>ce committees  | 10%  | 73%               | 77%                   | 70%                          |
|                   |  | % of regional<br>offices and<br>facilities with<br>quality improve-<br>ment plans.  | 50%  | 79%               | 75%                   | 80%                          |
|                   |  | % of regional<br>offices that<br>submit 6 monthly<br>reports  | 0%   | 98%               | 100%                  | 100%                         |
|                   | To systematically<br>evaluate the quality<br>of service delivery.  | % facilities that<br>conducted an<br>external client<br>satisfaction<br>survey, publis-<br>hed the results<br>and developed<br>action plans for<br>improvement: |  |                   | APH: 100%<br>TB: 100% |                              |
|                   |  | Tertiary facilities   | 100%   | 100%              | 67%                   | 100%                         |
|                   |  | Secondary<br>facilities   | George,<br>Eben<br>Donges,<br>Psychiatric<br>Hospitals x | 50%               | 63%                   | 100%                         |
|                   |  | District facilities   | Hossel Bay   | 18%               | 72%                   | 40%                          |
|                   |  | Community<br>Health Centres   | -  |                   | 14%                   | 30%                          |
|                   |  | % facilities that<br>submit quarterly<br>returns on the<br>number of client<br>complaints &<br>compliments<br>received.   | 75%  | 97%               | 91%                   | 100%                         |
|                   |  | % of facilities<br>that have<br>included<br>strategies to<br>reduce<br>complaints as<br>reflected in the<br>Quality<br>Improvement<br>Plans.                    |  |                   | 75%                   | 50%                          |

| Sub-<br>programme | Objectives<br>(Outputs)        | Indicators   | 2003/04<br>Actual | 2004/05<br>Actual  | 2005/06<br>Actual   | 2005/06 Strat<br>Plan Target  |
|-------------------|--------------------------------|--|-------------------|--|---|---|
|                   |                                | Nature and<br>extent of com-<br>plaints reflect<br>concomitant<br>decrease in line<br>with plans.                            |                   |  | 25%   | 0   |
|                   |                                | Development of<br>a set of<br>standards<br>against which to<br>measure<br>performance.                                       | 0                 | Standards<br>set for<br>nursing.<br>Occupa-<br>tional<br>Therapy,<br>Exchange,<br>OPD<br>Paediatrics<br>and<br>Reception | Standards<br>set for<br>Nursing Unit<br>Occupa-<br>tional<br>Therapy<br>OPD:<br>Paediatrics<br>Exchange<br>Reception<br>(5/5)<br>Piloted<br>nursing and<br>Food<br>Services<br>Standards at<br>NSH. | Develop 5<br>standards for<br>each<br>component of<br>service<br>delivery   |
|                   |                                | % of facilities<br>which conduct<br>morbidity and<br>mortality<br>reviews in<br>accordance with<br>Provincial<br>guidelines. | 15%               | 72%<br>conduct<br>MM<br>however<br>10% submit  | 62%   | 10%   |
|                   | Reduce client<br>waiting times | The average<br>time spent per<br>clinic<br>attendance.<br>The average<br>waiting time at<br>each point of<br>contact.        | Not known         | Target met   | Results of<br>surveys<br>presented to<br>QA<br>committee<br>and Top<br>Manage-<br>ment. UWC<br>developed<br>tool and can<br>render<br>support for<br>roll-out.                                      | Conduct a<br>survey at 1<br>tertiary, 1<br>regional and 2<br>district<br>hospitals and 5<br>clinics.<br>Benchmark an<br>acceptable<br>waiting time. |

| Sub-<br>programme | Objectives<br>(Outputs)   | Indicators  | 2003/04<br>Actual   | 2004/05<br>Actual   | 2005/06<br>Actual  | 2005/06 Strat<br>Plan Target  |
|-------------------|---|---|---|---|--|---|
|                   | Chief Directorate: H  | luman Resource  | Management  |   |  |   |
|                   | HUMAN RESOURCE  | E MANAGEMENT  |   |   |  |   |
|                   | Ensure the<br>effective<br>management of<br>human resource<br>management<br>policies and<br>practices.      | Develop and<br>implement<br>policies and<br>practices and<br>audit the<br>application of<br>the policies and<br>practices.  | Developed<br>policies as<br>determined<br>by<br>legislation<br>and<br>collective<br>agreements<br>Execute<br>audits.    | Target met  | Target met   | Develop<br>policies as<br>determined by<br>legislation and<br>collective<br>agreements.<br>Execute<br>audits. |
|                   | The development<br>and maintenance of<br>an effective<br>organisational<br>structure for the<br>Department. | Restructuring of<br>departmental<br>establishment<br>to facilitate the<br>achievement of<br>Healthcare<br>2010.   | Develop<br>Generic<br>Models to<br>be applied<br>during the<br>re-<br>structuring<br>of the<br>Department<br>as a whole | Most of the<br>ground<br>work<br>completed.<br>However,<br>this<br>process will<br>commence<br>on approval<br>of the<br>service<br>plan | The RT<br>Team<br>updated the<br>draft<br>Service<br>Plan as a<br>result of the<br>Caledon<br>workshop | Partial<br>implementation<br>of the new<br>approved<br>organisational<br>structure.                           |
|                   |   | Update<br>PERSAL<br>accordingly.  | 100%  | 80%   | Target on course   | 100%  |
|                   | Provide an efficient<br>personnel<br>administration<br>service to<br>employees.                             | The execution<br>of all personnel<br>procedures with<br>regard to<br>recruitment,<br>selection,<br>appointments,<br>conditions of<br>service and the<br>assessment of<br>staff should be<br>in terms of<br>approved<br>departmental<br>standards. | Execute all<br>applicable<br>policies and<br>practices  | Target met  | Target met.<br>A highlight<br>was the<br>implement-<br>tation of the<br>MMS in the<br>Department       | Execute all<br>applicable<br>policies and<br>practices.   |
|                   | HUMAN RESOURCE  |   |   |   |  |   |
|                   | Ensure the<br>effective<br>management of<br>human resource<br>development<br>policies and<br>practices.     | Develop and<br>co-ordinate the<br>implementation<br>of HRD policies<br>and practices.   |   |   | Part-time<br>Bursary<br>Policy<br>Launch<br>concluded<br>successfully                                  | Develop<br>policies as<br>determined by<br>legislation and<br>Depart-mental<br>strategies.                    |

| Sub-<br>programme | Objectives<br>(Outputs)   | Indicators   | 2003/04<br>Actual | 2004/05<br>Actual  | 2005/06<br>Actual  | 2005/06 Strat<br>Plan Target  |
|-------------------|---|--|-------------------|--|--|---|
|                   |   |  |                   |  | In the<br>process to<br>review and<br>revise Full-<br>time<br>Bursary<br>Policy and<br>Contract.<br>Developing<br>roll-out plan<br>for EPWP in<br>Department   |   |
|                   |   | Monitor and<br>evaluate the<br>implementation<br>of HRD policies<br>and practices. |                   |  | Information<br>reflected in<br>Programme<br>6: Health<br>Sciences<br>&Training.  | Monitor and<br>evaluate the<br>implementation<br>of HRD<br>policies and<br>practices. |
|                   | LABOUR RELATION   | IS   |                   |  |  |   |
|                   | Ensure labour<br>peace by providing<br>and maintaining<br>effective collective<br>bargaining<br>structures.   | Number of<br>incidents of<br>labour unrest.  | 0                 | There was<br>no labour<br>unrest<br>during this<br>period. | Protest<br>actions:<br><u>27/06/05</u><br>(Cosatu:<br>Joblosses)<br>50<br>employees<br>took part<br>(R4174.89)<br><u>03/10/05</u><br>(Cosatu:<br>Joblosses)<br>8 employees<br>took part<br>(R876.97) | 0   |
|                   | Training of<br>employees in<br>labour relations<br>issues, including<br>practical training for<br>supervisors in<br>disciplinary<br>matters, IMLC<br>training, basic<br>labour relations<br>training for Xhosa<br>speaking staff. | Number of<br>employees<br>trained  | 0.5%              | Target met   | 3.9%<br>(901)  | 2.4%  |
|                   | Provide an efficient<br>labour relations<br>advisory service to<br>employees and<br>managers.   | % of disputes<br>and grievances<br>resolved.                                       |                   |  | 85%  | 80%   |

| Sub-<br>programme | Objectives<br>(Outputs)   | Indicators   | 2003/04<br>Actual                                   | 2004/05<br>Actual                   | 2005/06<br>Actual                              | 2005/06 Strat<br>Plan Target                                     |  |  |
|-------------------|---|--|---|-------------------------------------|--|--|--|--|
|                   | Finance   |  |   |                                     |  |  |  |  |
|                   | BUDGET ADMINISTRATION   |  |   |                                     |  |  |  |  |
|                   | To appropriately<br>allocate budgets to<br>programmes in line<br>with Healthcare<br>2010. | Consensus by management.                                       |   |                                     | Consensus<br>reached                           | Consensus  |  |  |
|                   | To spend the<br>allocated budget<br>without<br>overspending.                              | Unauthorised<br>expenditure<br>over budget.                    |   |                                     | R0   | R0   |  |  |
|                   | Facilitate the generation and collection of revenue.                                      | Meeting of revenue target.                                     |   |                                     | 109%   | Meet target  |  |  |
|                   | MANAGEMENT ACC  | COUNTING   |   |                                     |  |  |  |  |
|                   | Timeous production<br>of reliable financial<br>statements.                                | Timeous<br>submission of<br>Annual<br>Financial<br>statements. | Financial<br>statements<br>produced                 | Financial<br>statements<br>produced | Financial<br>statements<br>produced            | Financial<br>statements to<br>be produced<br>by 30 April<br>2006 |  |  |
|                   | SUPPLY CHAIN MANAGEMENT   |  |   |                                     |  |  |  |  |
|                   | To minimize<br>procurement<br>related cost.   | % decrease in expenditure of items procured.                   | Not<br>applicable                                   | Target met                          | 5% decrease<br>in actual<br>contract<br>prices | 5%   |  |  |
|                   | To improve the management of contracts.   | Number of<br>contracts with<br>service level<br>agreements.    |   |                                     | 30%  | 20%  |  |  |
|                   | To improve the level of asset   | % of institutions<br>with credible<br>asset registers.         | 30%   | 30%                                 | 33%  | 50%  |  |  |
|                   | management in the Department.   | % of staff<br>trained in asset<br>management<br>principles     |   |                                     | 40%  | 50%  |  |  |
|                   | To establish PPP's  | Percentage of<br>identified<br>projects<br>registered          | Inves-<br>tigation and<br>evaluation<br>of projects | 5<br>Registered<br>4 in<br>progress | 4 projects in<br>progress                      | 100%   |  |  |
|                   | To increase own revenue   | Number of case managers  |   |                                     | 19   | 16   |  |  |

| Sub-<br>programme | Objectives<br>(Outputs)  | Indicators   | 2003/04<br>Actual           | 2004/05<br>Actual                                     | 2005/06<br>Actual | 2005/06 Strat<br>Plan Target |  |  |  |
|-------------------|--|--|-----------------------------|---|-------------------|------------------------------|--|--|--|
|                   |  | Number of<br>designated<br>service provider<br>agreements.   |                             |   | 9                 | 5                            |  |  |  |
|                   | To licence and<br>inspect private<br>health care<br>establishments.  | Number of<br>applications and<br>adjudications<br>outside<br>prescribed<br>timeframes                                |                             |   | 0                 | 0                            |  |  |  |
|                   |  | Number of<br>inspections of<br>per year  | 256                         | Target met  | 280               | 430                          |  |  |  |
|                   | To increase own revenue  | Number of<br>hospitals billing<br>audits per<br>institution per<br>year  |                             |   | 3                 | 2                            |  |  |  |
|                   | Communications   |  |                             |   |                   |                              |  |  |  |
|                   | COMMUNICATIONS   |  |                             |   |                   |                              |  |  |  |
|                   | Establish branding<br>and visibility of the<br>Western Cape<br>Health Department.                              | Percentage of corporate items designed.  | 80% of<br>items<br>designed | Target met  | Target met        | Not yet determined.          |  |  |  |
|                   | Maintain adequate communication with all stakeholders.   | Number of publications per year.   | > 22                        | Target met  | 45                | 22                           |  |  |  |
|                   | Assist with<br>awareness<br>campaigns and<br>promotions for<br>Programmes and<br>other Health<br>directorates. | Number of<br>communications<br>plans<br>implemented<br>and<br>communicated<br>in at least 2 of<br>the mass<br>media. |                             | 45 plans<br>and<br>success-<br>fully im-<br>plemented | 20                | 74                           |  |  |  |
|                   | Implement 2005/06<br>internal<br>communication<br>plan.  | <ul> <li>Number of:</li> <li>Staff indabas</li> <li>Internal<br/>newsletters</li> <li>Team<br/>briefings</li> </ul>  |                             |   | 11<br>7<br>11     | 45<br>12<br>67               |  |  |  |
|                   | Implement the national language policy   | Number of<br>awareness<br>raising events &<br>campaigns  |                             |   | 17                |                              |  |  |  |

| Sub-<br>programme | Objectives<br>(Outputs) | Indicators   | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual  | 2005/06 Strat<br>Plan Target                         |
|-------------------|-------------------------|--|-------------------|-------------------|--|--|
|                   |                         | Number of<br>awareness<br>raising work-<br>shops aimed at<br>senior & line<br>management   |                   |                   | 1  |  |
|                   |                         | Development of<br>an implement-<br>tation plan for<br>the Western<br>Cape Health<br>Department.  |                   |                   | Plan<br>developed  |  |
|                   |                         | Development of<br>capacity building<br>programmes for<br>Health.   |                   |                   |  |  |
|                   |                         | Establishment<br>of a language<br>unit for the<br>provision of<br>translation and<br>interpretation<br>services for the<br>Western Cape<br>Health<br>Department. |                   |                   | 1 chief<br>language<br>practitioner<br>and 5<br>language<br>practitioners<br>were<br>appointed | Appoint 2<br>additional<br>language<br>practitioners |

#### Comments:

- % of prescribed information collected, collated, published and disseminated = 85% (Target: 90%): All information is eventually reported but lack of capacity across the Province causes delays particularly in the face of the increasing demand.
- % of requests for information technology realised = 90% (Target = 95%) The shortfall is a result of staff shortages in the sub-districts. Some of the relevant posts were only filled during 2006/2007. Insufficient capacity on the part of CeI was also a contributing factor.
- % of hospitals where HIS has been implemented = 25% (Target = 30%) Management of debt in the Department required a moratorium on the further roll-out to hospitals to enable IT staff to produce the required reports regarding outstanding debt.
- 4. % of indicator drugs immediately available and dispensed to patients = 89% (Target = 90%) Drugs not always available from the Central Medical Depot due to various supply problems.
- % of pharmacists posts filled = 74% (Target = 80%) Remuneration packages are not competitive with the private sector. In addition some other provinces offer higher salaries.

- 6. Average number of medico-legal queries = 593 (Target = 650) Projection is an estimate based on the trends over the previous 3 years, but will vary each year according to a number of factors, most of which are beyond the Directorate's control. However, the target figure is still set each year in order to track utilisation of the advisory service, rather than as a pure performance criterion.
- 7. % of regional offices and facilities with quality improvement plans = 75% (Target = 80%) The deficit is due to the absence of dedicated Quality Assurance Managers to formulate the plans.
- 8. Tertiary facilities that have conducted an external client satisfaction survey = 67% (Target = 100%) 1 of the 3 facilities did not conduct a survey.
- Secondary facilities that have conducted an external client satisfaction survey = 63% (Target = 100%) The schedule of surveys completed (updated in March 2006) reflects that 92% of facilities conducted surveys in 2005/06.
- Clinics that have conducted an external client satisfaction survey = 14% (Target = 30%) Due to the complaints about waiting times, waiting time surveys were identified as a priority and conducted. It appears that the target was too ambitious.
- % of facilities that submit quarterly returns on the number of client complaints and compliments = 91% (Target = 100%)
   One Directorate and a few facilities did not submit returns. However the 91% achieved is in the opinion of the Department more than satisfactory.

## PROGRAMME 2: DISTRICT HEALTH SERVICES

AIM

To render Primary Health Care and District Hospital Services.

#### ANALYSIS PER SUB-PROGRAMME

Sub-programme 2.1: District management

Planning and administration of services, managing personnel- and financial administration and the co-ordination and management of the day hospital organisation and community health services rendered by local authorities and non-governmental organisations within the Metro and determining working methods and procedures and exercising district control.

Sub-programme 2.2: Community health clinics

Rendering a nurse driven primary health care service at clinic level including visiting points, mobile- and local authority clinics.

Sub-programme 2.3: Community health centres

Rendering a primary health service with full-time medical officers in respect of mother and child, health promotion, geriatrics, occupational therapy, physiotherapy, psychiatry, speech therapy, communicable diseases, mental health, etc.

Sub-programme 2.4: Community based services

Rendering a community based health service at non-health facilities in respect of home based care, abuse victims, mental- and chronic care, school health, etc.

Sub-programme 2.5: Other community services

Rendering environmental and port health etc.

Sub-programme 2.6: HIV and AIDS

Rendering a primary health care service in respect of HIV and AIDS campaigns and special projects.

Sub-programme 2.7: Nutrition

Rendering a nutrition service aimed at specific target groups and combines direct and indirect nutrition interventions to address malnutrition.

Sub-programme 2.8: Coroner services

Rendering forensic and medico legal services in order to establish the circumstances and causes surrounding unnatural death.

Sub-programme 2.9: District hospitals

Rendering of a hospital service at district level.

Sub-programme 2.10: Global Fund

Strengthen and expand the HIV and AIDS prevention, care and treatment programmes.

#### ANALYTICAL REVIEW OF PROGRAMME PERFORMANCE

The analysis of programme performance will focus on the eight (8) divisional priorities which were prioritised at the beginning of 2004/05 based on the quadruple burden of infectious diseases especially TB; HIV and AIDS; chronic diseases and injuries and the international, national and provincial policy and strategic imperatives stemming from the Millennium Development Goals, the National Health Act, the Strategic Priorities for the National Health System 2004 –2009, iKapa Elihlumayo, HealthCare 2010.

These priorities are divided into two groups:

- a) system priorities, which are critical in the implementation of the District Health System (DHS) including district hospitals, community based services and
- b) health programme priorities geared towards the improvement of the overall health status by serving as the key entry points into health services. The priority health programmes are the tuberculosis, HIV and AIDS, women's and child health and chronic disease programmes.

#### Advancing the implementation of the District Health System

#### Management & Governance Structures

The implementation of the DHS as set out by the New National Health Act (no.61 of 2003) is progressing in the Province. One of the key activities the Province has been engaged in has been the assumption of responsibility for PPHC services in the non-metro regions funded by a policy option of R65,850 m. As of 1 March 2006, the Provincial Department of Health assumed operational responsibility of the PPHC services at non-metro health districts. The process to transfer staff, moveable and immoveable assets from municipalities are currently being negotiated. However the Province has taken on 473 municipal staff where:

- (a.) Permanent municipal staff resigned and joined provincial services
- (b.) Temporary contract municipal staff did not renew their contracts with municipalities, but were appointed by the Province
- (c.) Municipal posts had been vacant for some time and needed filling
- (d.) Urgent posts that had to be filled as a result of the assumption of responsibility process, e.g. drivers, workshop staff.

There are still 638 staff to be transferred to the Department.

Unlike in the non-metro regions, both the Provincial Department of Health and the City of Cape Town (COCT) provides PPHC services in the Metro. Out of the 152 service points in the Metro, 22 were jointly managed by both spheres of government. However due to separate managerial and administrative structures of the two spheres, service delivery was negatively affected. Therefore in 2005/06 the Province and the City agreed to consolidate eight (8) facilities that were most problematic. To date all staff has been consolidated into a single provider in the eight facilities (Durbanville CHC, Ikwezi CHC, Ocean View CHC consolidated into the City and Vanguard, Site B, Delft, Gustrouw and Hout Bay CHC's have been consolidated into the Province)

Governance structures are mandated by the NHA and are seen as the Department's interface with the community to firstly hold the Department accountable for the services that they have been mandated to deliver and secondly to start utilising the social capital embedded in communities to advance service delivery. In that regard, the MEC of Health has established the Provincial Health Council but this will be re-constituted since some members are no longer Local Government (LG) councillors as a result of the LG elections.

Community participation structures at a facility level have been established widely with 66.3% of PHC facilities having a functioning structure. This has been a significant improvement from 29% in 2003/04.

The HealthCare 2010 service plan that details the comprehensive PHC services, service platform and the decentralisation of management to district and sub-district level is being finalised. The finalisation of this process will result in the formal establishment of district and sub-district management structures seen as critical in the effective and efficient delivery of comprehensive primary health care and level one acute hospital services.

#### PHC Services

PHC expenditure per uninsured and per headcount was less than the target set for the year and less than 2004/05 and 2003/04. The PHC headcount has however not increased significantly in the last three financial years and the utilisation rate for both the under 5's and general PHC has decreased since last year. The Province is therefore at minimum providing the same quantum of services as it was last year at a lower cost.

It should be noted that even though there was a 24% increase in the global Programme 2 budget from 2004/05, approximately 51% of that increase was as a result of shift in function (district management, non-metro assumption of responsibilities, coroner services) and an additional 17% of the increase was in HIV and AIDS conditional grant and Global Fund.

With the assumption of responsibilities in the non-metro region, it could be that the Province is providing the PHC services more efficiency though that would have to be analysed further.

The performance of the Province in the provision of PHC services and thus the quality of services provided with this decreased expenditure seems to be varied; with good performance in some indicators e.g. good performance in maternal and child health, but less acceptable performance in TB cure rates and HIV prevention.

An encouraging indicator for PHC services in the face of a nursing crisis is the number of professional nurses in fixed PHC facilities per 100,000 uninsured people, which has increased significantly from 41 in the previous year to 50 in this year much higher than the target of 44 that was set.

In terms of the Department's HealthCare 2010 strategy, PHC services will be strengthened and in particular the Province will be moving towards a nurse based PHC service. Therefore there is likely to be an increased demand for clinical nurse practitioners, even though this figure of 50 professional nurses per 100,000 population includes nurses from LG, it is however important to ensure that there is not a shift of specialised nurses from trauma units and theatres who can only advance to salary level 7 to be clinical nurse practitioners who can advance to salary level 8 at the expense of ensuring an adequate hospital service.

#### Improving Service Delivery

Our area of development in PHC services is in improving access to services through the Healthcare 2010 service plan and the quality of our services by improving the documentation of our supervision visits when they do occur and ensuring that the findings of the supervision visits result in action being taken to improve services.

One of the other key strategies in providing efficient services at the CHC's has been the computerisation and networking project. This phased project funded by a policy option of R9m, has provided 27 CHC's with an Information Communication Technology (ICT) infrastructure. Thirteen metro facilities have already been installed with a patient registration system called the Patient Master Index (PMI) system. It is expected that by end of March 2007 all CHC's will have the full infrastructure and have the PMI system.

The formal approval of HealthCare 2010 and the institutionalisation of district and sub-district management structures are eagerly anticipated and are seen as a key turning point towards the effective and efficient delivery of services. The process of integrating the provision of PPHC services to a single provider at 5 out of the 6 districts and the mainstreaming of service provision and performance reporting will likely also result in a better understanding of the resources used to provide PPHC services, their efficient use, the coverage of the outputs thereof and the quality of the services provided.

#### Community Based Services (CBS)

Even though community based services have been rendered in all sub-districts across the Province, until recently the services were fragmented according to vertical health programmes and the respective service providers. A consequence of this service fragmentation was a fragmented line management, a lack of integrated planning and management of CBS. The management and planning of CBS is complicated by a flow of diverse sources of funding, most of which is "seed money" sourced from donor funding with different criteria and conditions attached.

This situation has however improved. The planning and management of community-based services is now less fragmented due to the development of a Provincial Service Plan. Even though the services are still significantly funded by donor funds, in particular the European Union, these funds have been used to institutionalise the planning and management of CBS into DHS.

In the last financial year there were 3,471 category 3 clients seen and 933 NPO appointed carers. These indicators do not adequately show the workload within the CBS and thus will be changed from the next financial year to be more reflective of both category 2 and 3 clients.

In the next financial year the Department will receive over R17m from the Extended Public Works Program to train 1,430 community based workers. In addition to service rendering aims of this project, it also has long term aims to create a career path for community based workers to ultimately be professional health workers if they so desire.

Community based services are an area for development for the Department because the Province recognizes that there is a diverse and rich resource within communities that must still be fully leveraged to complement its work while at the same time strengthening networks within communities and establishing a platform for real dialogue with local communities towards building social capital to increase social cohesion.

#### Improving the efficiency of district hospitals

#### Management & Governance Structures

District Hospitals are an integral part of the District Health System (DHS) providing an acute in-patient service. All district hospitals have CEO's and all but one have a hospital board to ensure good governance. There has been a significant increase in the proportion of hospitals with asset registers from 45% last year to 73% in 2005/06.

#### **District Hospital Services**

Level one bed availability is important in ensuring a strong DHS. In the Western Cape the number of useable beds per 1,000 uninsured population has decreased slightly to 0.32 from 0.4 in the previous financial year and is in fact still much lower than the HealthCare 2010 target of 0.59 per 1,000 and lower than the national target of 0.5 per 1,000.

To further the cause of increasing level one bed availability, the Province has received approval for Hospital Revitalisation Programme (HRP) funding to commission Khayelitsha and Mitchell's Plain District Hospitals and plans are underway to build these hospitals by 2010. Currently there are 90 beds at Tygerberg Hospital and 30 beds at Karl Bremmer Hospital acting as a hub for the future Khayelitsha District Hospital funded by a policy option of R20m. Furthermore, in the HealthCare 2010 Service Plan there will also be Level 2 beds that will become Level 1 beds.

A picture in expenditure is similar here as it is in the PHC services. The Province is spending less per uninsured person than it did last year and in 2003/04. At the same time; as a proportion of total expenditure, the Province is also spending less on staff and drugs. This could imply that the Province is spending the money in the budget line of goods and services paying for session and agency staff. This could be explained by the fact that 50%, 59% and 18.2% of our district hospitals have a vacancy rate of more than 25% for doctors, pharmacists and nurses respectively.

Similar to the picture seen in PHC services, while the Province is spending less per uninsured person, PDE's are less than what they were three financial years back. However the expenditure per PDE has increased by about 9% in the last three financial years, which is much higher than the average inflation in the last three years (5.1%), and by about 5% from previous financial year only marginally higher than average inflation from last year (4.1%). This could mean that fewer service volumes are being provided at a higher cost.

It must however be noted that the type of services being provided at district hospitals seem to have become more complex thus likely to be more expensive. In the last three financial years the caesarean section rate has increased by about 70% from 8.2% to 14.3%.

The fatality rate for surgery separations has however only slightly increased from 0.62% in 2003/04 and 2004/05 to 0.7% in 2005/06. Even though this is much higher than the set target of 0.2%, it should be noted that it is much lower than the national norm for district hospitals of 1.33%. This implies that the quality of services may have not been significantly affected.

#### Improving Service Delivery

Even though the quality of services have not significantly decreased, there has been a slight decrease and it is of concern that only 45% of district hospitals have morbidity and mortality meetings on a monthly basis to ensure the maintenance of high standards of care especially when services seem to be becoming more complex. However through the HRP Health Management Quality Improvement Grant the Department has collaborated on a project called the Maintenance of Competence Project (MOCOMP) with the University of Stellenbosch and the University of Cape Town to improve and maintain knowledge, appropriate skills and overall levels of competence of health care professionals working in district hospitals. In addition the Department will continue to ensure that M&M meetings occur and that clinical governance is strengthened.

The implementation of HealthCare 2010 will impact positively on the services in the DHS as the number of Level 1 beds are expected to increase and the district hospital will play a much more supportive role to the PHC platform to improve services in the DHS and encourage a seamless service throughout all the levels of care.

#### HIV and AIDS and TB

#### HIV and AIDS

The Province has had significant success firstly in extending the PMTCT programme province wide and then rolling out the ARV programme. The ARV programme is now available at 43 sites through out the Province and is treating 16,343 patients, which translates to about 61% of all those requiring treatment. This has been a very significant achievement.

It must be noted though that even if the Province has enrolled about 11,000 patients in the last financial year projections show that there would need to be more than double that number of people enrolled per year to increase the coverage of those who require treatment to about 80% over the next 5 years.

This issue presents significant challenges on one hand of decreasing the burden of AIDS on individuals, communities, the health and social sector, the economy etc and on the other hand the question of affordability and sustainability. This is a difficult challenge that has no easy answers but one that will however have to be addressed Provincially and Nationally with a view of coming up with innovative solutions.

Prevention still remains a challenge. The VCT coverage rate has been increasing significantly. Three financial years ago the VCT coverage rate was 3% and in 2005/06 it was 8.5%, exceeding the target of 7.5%. However male condom distribution and STI partner treatment rates have been decreasing in the last three financial years.

To respond to this challenge the Province has set up an HIV and AIDS Prevention Task Team to guide the implementation of the Provincial Accelerated HIV Prevention Strategy. This strategy includes strengthening the already existing programmes such as STI, VCT, PMTCT and condom distribution; improving the communication strategy and initiatives, targeted interventions and improving surveillance by including incidence testing as part of the annual antenatal HIV surveillance survey.

#### **Tuberculosis**

TB is a significant challenge in the Western Cape. The TB incidence in the Western Cape is almost double that of the National average and like elsewhere in the country, the HIV epidemic has fuelled the TB epidemic. The increase in TB incidence has actually been disproportionately higher in geographic areas with higher HIV prevalence. In 2005/06 the Department received a policy option of R4.4m to support TB services.

The Department has steadily increased Directly Observed Treatment (DOT) support to its clients, in 2005/06 more than 90% of patients had a DOT supporter. The availability of TB sputum results as soon as possible is a critical step required to ensure a low initial defaulter rate. The Province has unfortunately not met its target of ensuring that only 22% of TB specimens have a turn around time of more than 48 hours. Currently 28% of TB specimens have a turn around time of more than 48 hours.

The TB treatment interruption rate is an indicator that directly influences the TB cure rate. The TB treatment interruption rate has been decreasing over the last three financial years from 13% in 2003/4 to 11.9% in 2005/06. This improvement however falls short of the provincial target of 11% and even further from the national target of 5%.

The Province had targeted to have a cure rate of 73% for this past financial year this however was not reached. The TB cure rate decreased from 72% in 2003/04 to 68.3% in 2004/05 and showed an improvement to 69.3% in 2005/06. This decrease in the TB cure rate has declined as a result of a disproportionate drop in the cure rate in the 5 sub-districts with the highest TB caseloads.

To respond to this, the Department has developed a strategy to accelerate an enhanced response in controlling TB in the province and has received a policy option of R12.5m for 2006/07 to focus on:

- (1.) An improved community-based TB control service
- (2.) An improved PHC service for TB in the 5 sub-districts (Khayelitsha, Klipfontein, Eastern, Drakenstein, Breede Valley) with the highest burden for TB
- (3.) An improved in-patient TB service

#### Women's Health

Antenatal coverage has remained above 80% in the last three financial years, however it has been decreasing from 87.9% in 2003/04 to 83.9% in 2005/06 and is less than the target of 90% set. Ensuring high antenatal coverage and antenatal coverage for women less than 20 weeks gestation is a key priority for 2006/07.

Cervical cancer screening has been a priority in the Department since 2004 and this is evidenced by the significant increase in the number of women screened from 2003/04. In 2005/06, 5.5% of all women aged 30 - 59 years were screened translating to 75% of the target of 8%. In the two previous financial years only about 40% of the target was reached.

The institutional delivery rate for women under 18 years is hovering around 10% in the last three years. This may be an indication that teenage deliveries have remained relatively constant over time.

#### Child Health

Full immunisation and measles coverage for under one's has remained above 90% in the last three financial years. The proportion of children under five years not gaining weight has decreased significantly from 2.6% in the 2003/04 and 2004/05 to 0.8% in 2005/06.

Vitamin A coverage for under one's was 26.5% well below the target of 85%. This is as a result of an introduction of a new protocol that covers all children under one and not just those who are malnourished like had been the practice before. The Province will continue to improve the performance on this indicator.

#### Chronic Disease Management

The Department is currently developing a comprehensive chronic disease management strategy where in the short term a rapid appraisal will be done looking at health worker practice, client support, organisational and management systems and minimum standards instituted. In the medium to long term, there will be an in depth assessment done and policy formulation and implementation plans developed.

#### Rural Development Nodes

The Central Karoo District is the only rural development node in the Province. The health budget to the Central Karoo has increased by about 12% from R41m to R46m from 2004/05 to 2005/06. There is a wide range of PPHC services offered in each sub-district. Preventative and curative services are well integrated. All sub-districts have a district hospital with a ratio of beds per 1,000 population nearly 4 times higher than the national target of 0.5 beds per 1,000 population. This is because the area is so sparsely populated.

#### Urban Renewal Nodes

The Khayelitsha and Mitchell's Plain sub-districts are the urban renewal nodes in the Province. They also have a wide range of PPHC services offered in the sub-districts though the two spheres of government offer preventative and curative services. As already mentioned, Site B CHC was one of the facilities which benefited from the consolidation of PHC services in the Metro.

In 2005/06 in addition, these two sub-districts were beneficiaries of a program to combating diarrhoeal disease and increasing immunisation coverage which involved the employment of 70 community based workers to implement a set of household and community based interventions aimed at addressing the key causes of childhood morbidity and mortality.

These sub-districts do not currently have district hospitals but the Province has received HRP funding to commission them. As already explained above, there are 120 beds at Tygerberg and Karl Bremer Hospitals that are functioning as a hub for Khayelitsha. It is expected that both Khayelitsha and Mitchell's Plain Hospitals will be completed by 2010.

# Table 4:Performance against targets from 2005/06 strategic plan for the District Health Systems<br/>programme

| Sub-<br>programme      | Objectives<br>(Outputs)                       | Indicators   | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual                 | 2005/06<br>Strat Plan<br>Target                             |
|------------------------|---|--|-------------------|-------------------|-----------------------------------|---|
| District<br>management | Implementation of the district health system. | Number of health district management structures created. | Not<br>applicable | Not<br>applicable | Structure<br>not im-<br>plemented | New macro-<br>structure<br>im-<br>plemented<br>for Division |

| Sub-<br>programme           | Objectives<br>(Outputs)  | Indicators  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|-----------------------------|--|---|-------------------|-------------------|-------------------|---------------------------------|
|                             |  | % of districts with appointed managers.                 | Not<br>applicable | 66.6%             | 66.6%             | 80%                             |
|                             |  | % of District Health Plans developed.                   | Not applicable    | 83%               | 100%              | 100%                            |
|                             | Provision of<br>Primary Health<br>Care (PHC)<br>services to<br>uninsured citizens<br>of the Western<br>Cape. | Number of PHC visits per annum.                         | 7,364,716         | 7,125,803         | 7,440,280         | 8,000,000                       |
| Community<br>health clinics | Provision of<br>immunisation<br>coverage as per<br>World Health<br>Organisation<br>(WHO) standard.           | % of 1 year olds immunised.                             | 91.6%             | 91.3%             | 91.3%             | 85%                             |
|                             | Implement cervical<br>screening<br>programme in<br>Clinics and<br>Community Health<br>Centres (CHC's).       | % of patients in target group reached.                  | 40.3%             | 38.9%             | 5.5% <sup>2</sup> | 75%<br>(5.5%)                   |
|                             | Effective clinical<br>management of<br>suspected TB<br>cases.  | % of smear positive TB cases cured.                     | 72%               | 68.6%             | 69.3%             | 73%                             |
|                             | Provision of CHC services.   | Number of CHC visits per annum.                         | 4,998,620         | 5,122,015         | 5,157,829         | 4,954,226                       |
| Community<br>health         | Improve facility management.   | Number of facility managers appointed.                  | Not applicable    | 15                | 15                | 40                              |
| centres                     | Improve<br>management<br>information.  | Number of facilities linked to Provincial Intranet.     | Not<br>applicable | 15                | 27                | 40                              |
| Community<br>based          | Home-based care services to be   | Number of category 3 clients receiving home-based care. |                   | 2,910             | 3,471             | 4,717                           |
| services                    | provided in all sub-<br>districts.   | Number of home-based carers appointed.                  | 125               | 125               | 933               | 650                             |
| HIV and<br>AIDS             | Roll-out of Anti-<br>retroviral (ARV)<br>therapy.  | Number of patients receiving ARV treatment.             | 2,000             | 7,670             | 16,343            | 9,305                           |

<sup>2</sup> Women aged 30 –59 years receive one cervical smear every ten years thus in a year we should screen 10% of women aged 30 – 59 years. Since we largely cater for the uninsured population (73% of total population), we should screen 8% of women aged 30-59 years in any one year. The target of 75% is therefore 75% of the 8% of women we should screen. This indicator is extremely confusing so the Division has decided to simplify it by targeting the actual % we would like to screen. Therefore the target for 2005/06 is 5.5% of all women aged 30 –59 years. We will reach the target of 8% in 2008/09.

| Sub-<br>programme            | Objectives<br>(Outputs)  | Indicators   | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|------------------------------|--|--|-------------------|-------------------|-------------------|---------------------------------|
|                              | Provision of<br>preventive therapy<br>to pregnant HIV<br>positive mothers. | % of districts offering PMTCT.                                 | < 10%             | 100%              | 100%              | 100%                            |
|                              | Voluntary counseling and testing.  | % VCT coverage of the population.                              | 3%                | 7.1%              | 8.1%              | 6%                              |
| Nutrition                    | Monitoring of<br>growth in<br>vulnerable children.                         | % of babies provided with a Road-to-Health Chart. <sup>3</sup> | 90%               | 100%              | 148%              | 100%                            |
| Nutition                     | Micro-nutrient<br>supplementation to<br>vulnerable children.               | Vitamin A coverage under<br>1 year                             | Not<br>applicable | Not<br>applicable | 26.5%             | 85%                             |
|                              | Optimal utilization<br>of in-patient<br>capacity.                          | Bed occupancy rate.  | 66%               | 76%               | 72%               | 70%                             |
| District<br>hospitals        | Provide an out-<br>patient service.  | Number of out-patients.  | 492,880           | 442,667           | 447,414           | 684,727                         |
| Ποεριταίε                    | Provide an in-<br>patient service.   | Number of inpatient days.                                      | 419,193           | 486,236           | 397,751           | 441,760                         |
|                              | Provide an effective hospital service.                                     | Number of patient day equivalents.                             | 667,744           | 725,693           | 643,244           | 670,002                         |
|                              | Roll-out of Anti-<br>retroviral (ARV)<br>therapy.                          | Number of patients receiving ARV treatment.                    | Not<br>applicable | 1,300             | 5,895             | 2,695                           |
| Global Fund                  | Expansion of peer education.   | Number of peer educators trained.                              | Not<br>applicable | 1,000             | 4,410             | 1,470                           |
| HIV and<br>AIDS<br>programme | Expansion of palliative in-patient services.                               | Number of in-patient days.                                     | Not<br>applicable | 18,000            | 38,153            | 28,000                          |
|                              | Provision of community-based response.                                     | Number of community-<br>based projects.                        | Not<br>applicable | 28                | 160               | 59                              |

#### Comments:

- Number of facility managers appointed at CHCs = 15 (Target = 15 in Strategic Plan, but 41 in Budget Statement)
   There was a policy option budget for only 15 managers for which funding was allocated
  - There was a policy option budget for only 15 managers for which funding was allocated.
- 2. Number of CHC facilities linked to the Provincial internet = 27 (Target = 40) The project has progressed slower than initially anticipated.
- Number of category 3 clients receiving home-based care = 3,471 (Target = 4,717) There was a problem with the reporting system which resulted in inflated numbers of patients. These inflated numbers were used for target setting. This reporting system has since been addressed.

<sup>&</sup>lt;sup>3</sup> The numerator also includes repeat issues of RTH. It is not possible to separate re-issues from first issues in the way the data is currently collected. This indicator will not be used from next financial year.

- 4. % of malnourished children provided with Vitamin A supplementation = 26.5% (Target = 85%) Reported on Vitamin A coverage is for all children under 1 year rather than malnourished children. This was due to a change in policy where all children under 1 were given Vitamin A rather than only the malnourished ones. No data was available for City of Cape Town for the reporting period.
- 5. Number of outpatients = 447,414 (Target = 684,727) The Department has taken a strategic decision to provide as much of the outpatient services at the Community Health Centers as is possible rather than at the District Hospitals. This strategy is more cost effective.
- 6. Number of in-patient days = 397,751 (Target = 441,760) Even though the in patient days are less than anticipated, the use of the current hospital beds is efficient. The bed utilisation rate is good and the average length of stay is within the target. The number of caesarean sections done has also significantly increased.

## REPORTING ON STANDARD NATIONAL INDICATORS

#### Table 5:District Health System

| Indicator  | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|--|------|-------------------|-------------------|-------------------|---------------------------------|
| Input  | · ·  |                   | ,                 | ,                 |                                 |
| 1. Uninsured population served per fixed public PHC facility                       | No   | 12,354            | 12,184            | 10,042            | 12,347                          |
| 2. Provincial PHC expenditure per uninsured person                                 | R    | 241               | 289               | 242               | 253                             |
| 3. Local government PHC expenditure per<br>uninsured person                        | R    | 44                | 54                | 33                | 53                              |
| 4. PHC expenditure (provincial plus local government) per uninsured person         | R    | 295               | 341               | 276               | 286                             |
| 5. Professional nurses in fixed public PHC facilities per 100,000 uninsured people | No   | 29.0              | 29.5              | 50.4              | 44.8                            |
| 6. Sub-districts offering full package of PHC services                             | %    |                   |                   |                   | 85                              |
| 7. EHS expenditure (provincial plus local government) per uninsured person         | R    |                   |                   |                   | 10                              |
| Process  |      |                   |                   |                   |                                 |
| 8. Health districts with appointed manager   | %    |                   |                   |                   | 66                              |
| 9. Health districts with plan as per DHP guidelines                                | %    |                   |                   |                   | 100                             |
| 10. Fixed PHC facilities with functioning<br>community participation structure     | %    | 28                | 40                | 66.3              | 60                              |
| 11. Facility data timeliness rate  | %    | Not<br>available  | 70                | Not<br>available  | 100                             |
| Output   |      |                   |                   |                   |                                 |
| 12. PHC headcount  | No   | 12,997,879        | 12,884,522        | 13,068,303        | 14,436,450                      |
| 13. Utilisation rate – PHC   | No   | 2.7               | 2.9               | 2.8               | 3.0                             |
| 14. Utilisation rate – PHC under 5 years   | No   | 5.5               | 5.5               | 5.2               | 5.4                             |

| Indicator   | Туре    | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |  |  |  |  |
|---|---------|-------------------|-------------------|-------------------|---------------------------------|--|--|--|--|
| Quality   | Quality |                   |                   |                   |                                 |  |  |  |  |
| 15. Supervision rate  | %       | Not<br>available  | 50%               | Not<br>available  | 60%                             |  |  |  |  |
| 16. Fixed PHC facilities supported by a doctor at least once a week                               | %       | Not<br>available  | Not<br>available  | Not<br>available  | No target set                   |  |  |  |  |
| Efficiency  |         |                   |                   |                   |                                 |  |  |  |  |
| 17. Provincial expenditure per visit (headcount) at provincial PHC facilities                     | R       | 85                | 79                | 64                | 84                              |  |  |  |  |
| 18. Expenditure (provincial plus local government) per visit (headcount) at public PHC facilities | R       | 101               | 98                | 72                | 95                              |  |  |  |  |
| Outcome   |         |                   |                   |                   |                                 |  |  |  |  |
| 19. Districts with a single health provider   | %       | 0                 | 0                 | 83.3              | 0                               |  |  |  |  |
| Service volumes   |         |                   |                   |                   |                                 |  |  |  |  |
| 20. Clinic headcounts   | No      | 7,364,716         | 7,125,803         | 7,440,280         | 8,000,000                       |  |  |  |  |
| 21. CHC headcounts  | No      | 4,998,620         | 5,122,015         | 5,157,829         | 4,954,226                       |  |  |  |  |
| 22. Mobile headcounts   | No      | 518,702           | 511,148           | 470,194           | No target set                   |  |  |  |  |

# Table 6:District Hospitals

| Indicator   | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|---|------|-------------------|-------------------|-------------------|---------------------------------|
| Input   |      |                   |                   |                   |                                 |
| 1. Expenditure on hospital staff as percentage of total hospital expenditure                    | %    | 73.0              | 71.7              | 65.4              | 70.0                            |
| 2. Expenditure on drugs for hospital use as percentage of total hospital expenditure            | %    | 6.3               | 6.5               | 3.4               | 6.5                             |
| 3. Hospital expenditure per uninsured person  | R    | 103.07            | 107.34            | 87.01             | 119.03                          |
| Process   |      |                   |                   |                   |                                 |
| 4. Hospitals with operational hospital board  | %    | 100               | 100               | 96                | 100                             |
| 5. Hospitals with appointed (not acting) CEO in place   | %    | 86                | 100               | 100               | 100                             |
| 6. Facility data timeliness rate  | %    | 90                | 90                | Not<br>available  | 90                              |
| Output  |      |                   |                   |                   |                                 |
| 7. Caesarean section rate   | %    | 8.2               | 10.7              | 14.3              | 14                              |
| Quality   |      |                   |                   |                   |                                 |
| 8. Hospitals with a published nationally mandated patient satisfaction survey in last 12 months | %    | 50                | 100               | 46                | 100                             |
| 9. Hospitals with clinical audit (M&M) meetings at least once a month                           | %    | 85                | 100               | 45                | 100                             |

| Indicator  | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|--|------|-------------------|-------------------|-------------------|---------------------------------|
| Efficiency                                       |      |                   |                   |                   |                                 |
| 10. Average length of stay                       | Days | 2.6               | 2.5               | 2.8               | 2.7                             |
| 11. Bed utilisation rate (based on useable beds) | %    | 66                | 76                | 71                | 70                              |
| 12. Expenditure per patient day equivalent       | R    | 596.29            | 618.17            | 650.87            | 624.09                          |
| Outcome  |      |                   |                   |                   |                                 |
| 13. Case fatality rate for surgery separations   | %    | 0.62              | 0.62              | 0.7               | 0.20                            |
| Service volumes                                  |      |                   |                   |                   |                                 |
| 14. Separations                                  | No   | 167,150           | 195,150           | 257,219           | No target set                   |
| 15. OPD headcounts                               | No   | 492,880           | 442,667           | 447,414           | 684,727                         |
| 16. Day cases (= 1 separation = ½ IPD)           | No   | 14,740            | 16,954            | 17,508            | No target set                   |
| 17. Casualty headcount                           | No   | 230,663           | 250,274           | 264,752           | No target set                   |
| 18. PDEs   | No   | 667,744           | 725,693           | 643,244           | 670,002                         |

# Table 7: HIV and AIDS, STIs and TB

| Indicator   | Туре                      | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|---|---------------------------|-------------------|-------------------|-------------------|---------------------------------|
| Input   |                           |                   |                   |                   |                                 |
| 1. Fixed PHC facilities offering PMTCT                                | %                         | 100               | 100               | 100               | 100                             |
| 2. Fixed PHC facilities offering VCT                                  | %                         | 100               | 100               | 100               | 100                             |
| 3. Hospitals offering PEP for occupational HIV exposure               | %                         | 100               | 100               | 100               | 100                             |
| 4. Hospitals offering PEP for sexual abuse                            | %                         | 73.6              | 73.6              | 41                | 75                              |
| Process   |                           |                   |                   |                   |                                 |
| 5. TB cases with a DOT supporter                                      | %                         | 88.3              | 90                | 93                | 95                              |
| 6. Male condom distribution rate from public sector health facilities | Per k<br>male ≥<br>15 yrs | 11.2              | 15.6              | 20.1              | 12                              |
| 7. Male condom distribution rate from primary distribution sites      | Per k<br>male ≥<br>15 yrs | 17.3              | 18.0              | 19.9              | 22                              |
| 8. Nevirapine stock out   | %                         | Not<br>measured   | Not<br>measured   | Not<br>measured   | Not measured                    |
| Output  |                           |                   |                   |                   |                                 |
| 9. STI partner treatment rate   | %                         | 26.4              | 20.9              | 18.3              | 25                              |
| 10. Nevirapine uptake rate among babies born to women with HIV        | %                         | 90                | 90                | 88                | 90                              |
| 11. VCT client pre-test counselling rate                              | %                         | 1.6               | 2.0               | 1.5               | 2.5                             |

| Indicator   | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|---|------|-------------------|-------------------|-------------------|---------------------------------|
| 12. TB treatment interruption rate  | %    | 13                | 11.5              | 11.9              | 11                              |
| Quality   |      |                   |                   |                   |                                 |
| <ul><li>13. TB sputa specimens with turnaround time &gt;</li><li>48 hours</li></ul> | %    | 30                | 26                | 28                | 22                              |
| Efficiency  |      |                   |                   |                   |                                 |
| 14. Dedicated HIV and AIDS budget spent   | %    | 70.3              | 105               | 101               | 100                             |
| Outcome   |      |                   |                   |                   |                                 |
| 15. New smear positive PTB cases cured at first attempt                             | %    | 72                | 68.6              | 69.3              | 73                              |
| 16. New MDR TB cases reported – annual % change                                     | %    |                   |                   |                   | (2)                             |
| Service volumes   |      |                   |                   |                   |                                 |
| 17. STI case – new episode  | No   | 71,846            | 104,362           | 97.302            | No target<br>set                |
| 18. Patients registered for ART   | No   | 2,339             | 7,670             | 16,343            | 9,305                           |

Table 8: Maternal, Child and Women's Health including nutrition

| Indicator  | Туре  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual     | 2005/06<br>Strat Plan<br>Target |  |  |  |  |
|--|-------|-------------------|-------------------|-----------------------|---------------------------------|--|--|--|--|
| Input  | Input |                   |                   |                       |                                 |  |  |  |  |
| 1. Hospitals offering TOP services                             | %     | 83                | 86                | 92                    | 88                              |  |  |  |  |
| 2. CHCs offering TOP services                                  | %     | 33                | 45                | 80                    | 48                              |  |  |  |  |
| Process  |       |                   |                   |                       |                                 |  |  |  |  |
| 3. DPT-Hib vaccines out of stock                               | %     | Not<br>measured   | Not<br>measured   | Not<br>measured       | No target set                   |  |  |  |  |
| 4. AFP detection rate  | %     | 1.8               | 1.93              | 1.9                   | 2.0                             |  |  |  |  |
| 5. AFP stool adequacy rate                                     | %     | 78                | 96                | 84                    | 80                              |  |  |  |  |
| Output   |       |                   |                   |                       |                                 |  |  |  |  |
| 6. Schools at which phase 1 health services are being rendered | %     | 20                | 20                | Not<br>available      | No target set                   |  |  |  |  |
| 7. (Full) Immunisation coverage under 1 year                   | %     | 91.6              | 91.3              | 91.3                  | 85                              |  |  |  |  |
| 8. Antenatal coverage  | %     | 87.9              | 82.2              | 83.9                  | 90                              |  |  |  |  |
| 9. Vitamin A coverage under 1 year                             | %     | Not<br>available  | Not<br>available  | 26.5                  | 85                              |  |  |  |  |
| 10. Measles coverage under 1 year                              | %     | 78.1              | 91.7              | 90.7                  | 90                              |  |  |  |  |
| 11. Cervical cancer screening coverage                         | %     | 40.3              | 38.9              | 5.5 <sup>4</sup> (75) | 75 (5.5%)                       |  |  |  |  |

<sup>&</sup>lt;sup>4</sup> Women aged 30 –59 years receive one cervical smear every ten years thus in a year we should screen 10% of women aged 30 – 59 years. Since we largely cater for the uninsured population (73% of total population), we should screen 8% of women aged 30-59 years in any one year. The target of 75% is therefore 75% of the 8% of women we should screen. This indicator is extremely confusing so the Division has decided to simplify it by targeting the actual % we would like to screen. Therefore the target for 2005/06 is 5.5% of all women aged 30 –59 years

| Indicator  | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|--|------|-------------------|-------------------|-------------------|---------------------------------|
| Quality  |      |                   |                   |                   |                                 |
| 12. Facilities certified as baby friendly                | %    | 8                 | 12                | 5                 | 10                              |
| 13. Facilities certified as youth friendly               | %    | 2                 | 2                 | Not<br>available  | 15                              |
| 14. PHC facilities implementing IMCI                     | %    | 50                | 79                | 81                | No target<br>set                |
| Outcome  |      |                   |                   |                   |                                 |
| 15. Institutional delivery rate for women under 18 years | %    | 9.6               | 11                | 10.1              | 11.5                            |
| 16. Not gaining weight under 5 years                     | %    | 2.9               | 2.6               | 0.8               | No target<br>set                |

# Table 9: Disease prevention and control programme

| Indicator   | Туре  | 2003/04<br>Actual      | 2004/05<br>Actual      | 2005/06<br>Actual      | 2005/06<br>Strat Plan<br>Target |
|---|-------|------------------------|------------------------|------------------------|---------------------------------|
| Input   |       |                        |                        |                        |                                 |
| 1. Trauma centres for victims of violence (sexual assault, family violence)                     | No    | 41                     | 41                     | 41                     | 1 per district                  |
| Process   |       |                        |                        |                        |                                 |
| 2. CHCs with fast queues for elder persons  | %     | Not<br>available       | Not<br>available       | Not<br>planned         | Not planned                     |
| Output  |       |                        |                        |                        |                                 |
| 3. Districts with health care waste management plan implemented                                 | No    | 6                      | 6                      | 6                      | 6                               |
| <ol> <li>Hospitals providing occupational health<br/>programmes</li> </ol>                      | %     | 27                     | 35                     | 35                     | 100                             |
| 5. Schools implementing Health Promoting<br>Schools Programme (HPSP)                            | %     | Not<br>available       | 7                      | Not<br>planned         | Not planned                     |
| 6. Integrated epidemic preparedness and response plans implemented                              | Y/N   | Y                      | Y                      | Y                      | Y                               |
| 7. Integrated communicable disease control plans implemented                                    | Y/N   | Y                      | Y                      | Y                      | Y                               |
| Quality   |       |                        |                        |                        |                                 |
| 8. Schools complying with quality index requirements for the Health Promoting Schools Programme | %     | No<br>standard<br>tool | No<br>standard<br>tool | No<br>standard<br>tool | No target<br>set                |
| 9. Outbreak response time   | Days  | 3                      | 3                      | 1                      | 1                               |
| 10. Waiting time for a wheelchair   | Weeks | 6 - 8                  | 2 – 4                  | 4                      | No target set                   |
| 11. Waiting time for a hearing aid  | Weeks | Not<br>available       | 4 - 6                  | 4 - 6                  | No target<br>set                |

| Indicator                                 | Туре   | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |  |  |  |
|---|--------|-------------------|-------------------|-------------------|---------------------------------|--|--|--|
| Efficiency                                |        |                   |                   |                   |                                 |  |  |  |
| 12. Waiting time for cataract surgery     | Months | Not<br>available  | 18                | 18                | No target set                   |  |  |  |
| Outcome                                   |        |                   |                   |                   |                                 |  |  |  |
| 13. Dental extraction to restoration rate | %      | Not<br>available  | Not<br>available  | 17%               | 15                              |  |  |  |
| 14. Malaria fatality rate                 | %      | 4.5               | 2.3               | Not<br>available  | No target set                   |  |  |  |
| 15. Cholera fatality rate                 | %      | 0.0               | 0.0               | Not<br>available  | No target<br>set                |  |  |  |
| 16. Cataract surgery rate                 | No     | 852               | 757               |                   | 2,069                           |  |  |  |

## PROGRAMME 3: EMERGENCY MEDICAL SERVICES

AIM

The rendering of pre-hospital emergency medical services including inter-hospital transfers and planned patient transport.

#### ANALYSIS PER SUB-PROGRAMME

Sub-programme 3.1: Emergency medical services

Rendering emergency medical services including ambulance services, special operations, communications and air ambulance services.

Sub-programme 3.2: Planned patient transport

Rendering planned patient transport including local outpatient transport (within the boundaries of a given town or local area) and inter-city/town outpatient transport (into referral centres).

#### ANALYTICAL REVIEW OF PROGRAMME PERFORMANCE

The Emergency Medical Services are the first point of contact and access for patients to the Healthcare System, particularly with respect to patients with serious emergency medical conditions. The increasing indigent population in the Western Cape and the associated burden of violence, injury, infectious diseases and social deprivation place increasing stress on EMS to provide access to hospitals.

EMS comes off a low base where investment in personnel and ambulances has not kept pace with the growth in the Cape Town Metropolitan Area in particular but in the Western Cape in general. The result is poor ambulance response times across the Province.

The current emphasis in EMS is around creating the foundation from which to launch EMS performance with a focus on:

- Communications systems
- Personnel numbers
- Management capacity
- Vehicles and equipment

EMS is currently receiving data both from operational managers in stations throughout the Province and from its Computer Aided Dispatch system in the process of being installed in the six districts of the Western Cape. The two data sets are yet to be compared or analyzed towards creating a single statistical report for EMS. The data currently being reported has its origins in the manual reports being submitted by station managers which is continuously under going quality management but is recognized to have inherent limitations. It is anticipated that future reports generated by the CAD System will display data discrepancies from that currently reported.

In the Metropolitan Area volunteers had supplemented the professional EMS service and masked the personnel gap in the service. The majority of "volunteers' have now been employed. However, management of volunteer groups are problematic and a volunteer policy has been drafted.

An additional 73 Emergency Care Practitioners were appointed in the Metropole, and the shift system has been adapted so as to match emergency rates with staffing levels.

The EMS managers transferred from the local authorities have demonstrated a lack of skills which has negatively impacted on the capacity of EMS to deliver services. During 2005/06 an audit of staff qualifications was undertaken highlighting the deficient capacity of EMS Management. Formal management programmes through a University are being investigated.

In the rural areas response times are improving and moving towards achieving the National response time targets. However, in the metropolitan area response times are far short of National targets principally related to the shortage of personnel (calculated requirement at current emergency rates is an additional 240 personnel). An additional 15 ambulances have been ordered in the Metro and the vehicle tracking and Computer Aided Dispatch System is been implemented. Contracts are also being negotiated with NGOs and the private sector to improve co-operation and improve efficiency. Planned Patient Transport services are being improved to relieve the load on the Emergency Service.

# REPORTING ON STANDARD NATIONAL INDICATORS

| Indicator   | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|---|------|-------------------|-------------------|-------------------|---------------------------------|
| Input   |      |                   |                   |                   |                                 |
| 1. Ambulances per 1,000 people  | No   | 0.045             | 0.041             | 0.037             | 0.056                           |
| 2. Hospitals with patient transporters                                  | %    | 0                 | 5                 | 5                 | 0                               |
| Process   |      |                   |                   |                   |                                 |
| 3. Kilometres travelled per ambulance (per annum)                       | Kms  | 61,449            | 57,258            | 58,231            | 50,000                          |
| 4. Total kms travelled by ambulances per 1,000 people per year          | Kms  | 4,222             | 3,111             | 1,985             | 4,100                           |
| 5. Total kms travelled by fixed wing air ambulances per year            | Kms  | 171,533           | 126,886           | 170,047           | 185,000                         |
| 6. Total kms travelled by rotar wing air ambulances per year            | Kms  | 112,867           | 115,865           | 117,998           | 120,000                         |
| 7. Number of patients transported per 1,000 population by air ambulance | Kms  | Not<br>available  | Not<br>available  | 0.17              | No target<br>set                |
| 8. Locally based staff with training in BLS                             | %    | 20                | 33                | 48                | 52                              |
| 9. Locally based staff with training in ILS                             | %    | 71                | 60                | 44                | 44                              |
| 10. Locally based staff with training in ALS                            | %    | 9                 | 7                 | 8                 | 4                               |
| Quality   |      |                   |                   |                   |                                 |
| 11. Response times within national urban target (15 mins)               | %    | Not<br>available  | Not<br>available  | 30                | 65                              |
| 12. Response times within national rural target (40 mins)               | %    | Not<br>available  | Not<br>available  | 70                | 75                              |
| 13. Call outs serviced by a single person crew                          | %    | 0                 | 0                 | 0                 | 0                               |
| Efficiency  |      |                   |                   |                   |                                 |
| 14. Ambulance journeys used for hospital transfers                      | %    | 30                | 14                | 20                | 0                               |
| 15. Green code patients transported as % of total                       | %    | 49                | 37                | 29                | 30                              |

# Table 10: Emergency medical services and planned patient transport

| Indicator   | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|---|------|-------------------|-------------------|-------------------|---------------------------------|
| 16. Cost per patient transported                      | R    | 593               | 502               | 557               | 450                             |
| 17. Ambulances with less than 500,000kms on the clock | %    | 100               | 100               | 100               | 100                             |
| Output  |      |                   |                   |                   |                                 |
| 18. Patients transported per 1,000 separations        | No   | Not<br>available  | Not<br>available  | Not<br>available  | No target set                   |
| Volume indicator                                      |      |                   |                   |                   |                                 |
| 19. Number of emergency call-outs                     | No   | 413,886           | 453,288           | 374,485           | No target<br>set                |
| 20. Patients transported (routine patient transport)  | No   |                   | 49,191            | 50,974            | No target<br>set                |

# Comments:

- % of response time within 15 mins in town = 30% (Target = 65%) The poor response time performance reflects under resourcing of the Metropole EMS and a high service load.
- % of response time within 40 mins out of town = 70% (Target = 75%) The response time performance in the rural areas reflects improved resourcing of rural services which are progressively improving.

# PROGRAMME 4: PROVINCIAL HOSPITAL SERVICES

### AIM

Delivery of hospital services, which are accessible, appropriate, effective and provide general specialist services, including a specialised rehabilitation service, as well as a platform for training health professionals and research.

## ANALYSIS PER SUB-PROGRAMME

Sub-programme 4.1: General (Regional) hospitals

Rendering of hospital services at a general specialist level and a platform for training of health workers and research.

Sub-programme 4.2: Tuberculosis hospitals

To convert present tuberculosis hospitals into strategically placed centres of excellence in which a small percentage of patients may undergo hospitalisation under conditions, which allow for isolation during the intensive phase of treatment, as well as the application of the standardised multi-drug resistant (MDR) protocols.

Sub-programme 4.3: Psychiatric/mental hospitals

Rendering a specialist psychiatric hospital service for people with mental illness and intellectual disability and providing a platform for the training of health workers and research.

Sub-programme 4.4: Chronic medical hospitals

These hospitals provide medium to long term care to patients who require rehabilitation and/or a minimum degree of active medical care but cannot be sent home. These patients are often unable to access ambulatory care at our services or their socio-economic or family circumstances do not allow for them to be cared for at home.

Sub-programme 4.5: Dental training hospitals

Rendering an affordable and comprehensive oral health service and training, based on the primary health care approach.

## ANALYTICAL REVIEW OF PROGRAMME PERFORMANCE

### General Hospitals

The regional hospitals in this sub-programme continue to operate under pressure as evidenced by the high bed occupancies (between 100 and 120%) and the short length of stay (average 3.6 days). The number of day cases increased from approximately 17,000 to 19,000. There was an approximately 8% increase in trauma and emergency patients across regional hospitals. GF Jooste carries the heaviest burden of these patients (approximately 7,000 cases a month).

Additional beds were commissioned during 2005/06 to relieve the pressure at GF Jooste (10 beds), New Somerset Hospital (14 paediatric beds, 5 neonatal beds and 4 obstetric beds), Eben Donges (20 beds), Karl Bremmer (30 Kangaroo Mother Care beds), Mowbray Maternity (10 neonatal beds), George Hospital (Burns Unit 8 beds, High Care - additional 4 beds, and 8 Neonatal High Care / ICU beds).

The burden of HIV on services has escalated. At GF Jooste, there were 451 HIV related visits to Casualty in 2003. This has increased to 8,284 visits in 2005. Similar pressures to varying degrees are experienced at all the regional hospitals. The ability to manage stable patients on ARV treatment at PHC level needs to be strengthened. Infrastructure changes are required at several facilities to manage the roll out of anti-retroviral treatment at several hospitals because of the increasing patient numbers.

The obstetric services and termination of pregnancies continue to remain additional pressure points within the regional hospitals.

The Revitalisation of Hospitals Project continued at George and Worcester Hospitals. The tender for Paarl Hospital has been awarded. The upgrade at Mowbray Maternity continues while the neonatal unit has been completed.

The recruitment and retention of staff, especially professional nurses, remains an ongoing challenge. There was a net increase of 74 posts across all the regional hospitals during this financial year.

## **Tuberculosis Hospitals**

The TB hospitals remain a challenge. The pressure on beds for MDR patients has been increasing especially for female patients. An increasing number of acutely ill patients with TB and AIDS occupy acute beds in general hospitals. The diagnosis and management of these patients remains a complex challenge. The MDR patient who habitually defaults on treatment is posing an increasing risk to the community as well as increasing burden on the hospital services. The Department is currently reviewing the admission and discharge criteria for TB patients.

A decision has been made to provincialise the SANTA TB hospitals and Harry Comay Hospital was provincialised while the remainder are in process.

### **Psychiatric Hospitals**

The acute services within the APH hospitals continue to operate at bed occupancies between 85 to 100%. The provision of acute psychiatric services within general regional and district hospitals remains a challenge to be addressed in the coming years.

During 2005/06 significant strides were made within mental health services. The Mental Health Review Board was established as required by the new Mental Health Care Act. The APH regional Office worked hard to establish offices, provide the required infrastructure and admin support to the Board, which now operates from Lentegeur Hospital. The Board, under the chairpersonship of Dr Sutcliffe, met with a range of role players and settled well into its oversight and governance role. Regretfully, a member of the Board, Mr Hoffman from Swellendam, died during the year.

The infrastructure for the opiate detoxification unit at Stikland Hospital was completed. This is a major development given the size of the substance abuse problem within the Province and the shortage of detoxification facilities within the public sector. The infrastructure for the training academy has been completed. Plans for the first intake of registered nurses from the bridging course to train in psychiatry (diploma) are currently being developed. The training academy will be a valuable resource for the training of a range of categories of health workers. The business case for Hospital Revitalisation for Valkenberg Hospital has been approved by the National Department of Health.

The introduction of newer generation anti-psychotic medication and proposed anti-depressant medication will improve the quality of care and reduce the length of stay within our hospitals.

The de-institutionalisation of chronic patients has slowed down primarily because of the lack of adequate facilities within communities to absorb these patients. A community based services plan is being developed in this regard. An instrument to grade the functional ability of these patients has been developed. Discussions are ongoing to clarify the role and responsibilities between Health and Social Services in the management of these clients.

# Chronic Hospitals

The Western Cape Rehabilitation Centre (WCRC) was moved from sub-programme 4.1 to this sub-programme in 2005/06. These hospitals play a critical role in the rehabilitation of patients as well as in decanting patients from the acute hospitals where the bed pressures are high on an ongoing basis.

# **Dental Hospital Services**

The Department is in the process of making a consolidated assessment of Oral Health Care within the Province to enable the formulation of a comprehensive oral health startety. The Western Cape has one of the highest incidences of edentulous people in the country. The waiting lists for dentures at the dental hospitals continue to creep upwards from 1,335 in 2004/05 to 1,490 in 2005/06. The number of theatre cases has significantly reduced from 2,119 in 2004/05 to 1,363 in 2005/06. This is because the paediatric cases and wisdom teeth are now done under conscious sedation and not included in theatre stats.

# Financial Resources for the overall Programme 4

The total revenue collected above the set target for the 2005/06 financial year was R5,173m. The final expenditure for Programme 4 was R 1,295b. There was an under-expenditure of R1,416m at the closure of books.

# REPORTING ON STANDARD NATIONAL INDICATORS

| Indicator  | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |  |  |  |  |  |
|--|------|-------------------|-------------------|-------------------|---------------------------------|--|--|--|--|--|
| Input  |      |                   |                   |                   |                                 |  |  |  |  |  |
| 1. Expenditure on hospital staff as percentage of total hospital expenditure         | %    | 67.7              | 67.3              | 61.4              | 67.0                            |  |  |  |  |  |
| 2. Expenditure on drugs for hospital use as percentage of total hospital expenditure | %    | 4.4               | 4.5               | 4.6               | 5.2                             |  |  |  |  |  |
| 3. Expenditure on hospital maintenance as percentage of total hospital expenditure   | %    | Not<br>available  | Not<br>available  | 0.82              | 2.0                             |  |  |  |  |  |
| 4. Useable beds  |      | 1,904             | 2,076             | 1,856             | No target<br>set                |  |  |  |  |  |
| 5. Useable beds per 1000 people  | No   | 0.4               | 0.4               | 0.39              | 0.41                            |  |  |  |  |  |
| 6. Useable beds per 1000 uninsured people  | No   | 0.6               | 0.6               | 0.54              | 0.56                            |  |  |  |  |  |
| 7. Hospital expenditure per person   | R    | 142.13            | 158.03            | 165               | 161                             |  |  |  |  |  |
| 8. Hospital expenditure per uninsured person   | R    | 197.40            | 219.48            | 230               | 221                             |  |  |  |  |  |
| Process  |      |                   |                   |                   |                                 |  |  |  |  |  |
| 9. Hospitals with operational hospital board   | %    | 90                | 100               | 100               | 100                             |  |  |  |  |  |
| 10. Hospitals with appointed (not acting) CEO in place                               | %    | 86                | 100               | 100               | 100                             |  |  |  |  |  |
| 11. Hospitals with business plan agreed with provincial health department            | %    | Not<br>available  | 100               | 100               | No target<br>set                |  |  |  |  |  |
| 12. Hospitals with up to date asset register   | %    | Not<br>available  | 100               | 100               | No target<br>set                |  |  |  |  |  |

# Table 11:Regional hospitals

| Indicator  | Туре  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|--|-------|-------------------|-------------------|-------------------|---------------------------------|
| 13. Maximum permitted value of procurement at discretion of hospital CEO without reference to provincial level | R     | Not<br>available  | 50,000            | 50,000            | No target<br>set                |
| 14. Facility data timeliness rate  | %     | Not<br>available  | Not<br>available  | 84                | 100                             |
| Output   |       |                   |                   |                   |                                 |
| 15. Separations per 1000 people  | Per k | 38                | 39                | 39.1              | 41.8                            |
| 16. Separations per 1000 uninsured people  | Per k | 52                | 55                | 54.3              | 57.3                            |
| 17. Patient day equivalents per 1000 people  | Per k | 198               | 193               | 192.1             | 186                             |
| 18. Patient day equivalents per 1000 uninsured people  | Per k | 276               | 268               | 266.9             | 254                             |
| 19. Patient fee income per separation  | R     | 194.24            | 156.26            | 202.57            | No target<br>set                |
| 20. Caesarean section rate   | %     | 29.4              | 27.5              | 32                | 22.0                            |
| Quality  |       |                   |                   |                   |                                 |
| 21. Hospitals in facility audit condition 4 or 5   | %     |                   |                   |                   | No target<br>set                |
| 22. Hospitals with a published nationally mandated patient satisfaction survey in last 12 months               | %     | 36                | 80                | 80                | 100                             |
| 23. Hospitals with designated official responsible for coordinating quality management                         | %     | Not<br>available  | 100               | 100               | No target<br>set                |
| 24. Hospitals with clinical audit (M&M) meetings at least once a month   | %     | 85                | 100               | 80                | 100                             |
| Efficiency   |       |                   |                   |                   |                                 |
| 25. Average length of stay   | No    | 3.5               | 3.6               | 3.6               | 3.3                             |
| 26. Bed utilisation rate (based on useable beds)   | %     | 88                | 90                | 98                | 93                              |
| 27. Expenditure per patient day equivalent   | R     | 716.07            | 817.83            | 860               | 869                             |
| Outcome  |       |                   |                   |                   |                                 |
| 28. Case fatality rate for surgery separations   | %     | 1.7               | 1.7               | 1.74              | No target set                   |
| Service volumes  |       |                   |                   |                   |                                 |
| 29. Separations  | No    | 174,978           | 180,855           | 188,166           | No target<br>set                |
| 30. OPD headcounts   | No    | 658,579           | 654,162           | 439,865           | 665,390                         |
| 31. Day cases (= 1 separation = $\frac{1}{2}$ IPD)   | No    | 17,422            | 17,602            | 19,336            | No target set                   |
| 32. Inpatient days   | No    | 600,659           | 669,107           | 663,460           | 672,111                         |
| 33. Casualty headcount   | No    | 291,405           | 291,933           | 314,825           | No target set                   |
| 34. PDEs   | No    | 926,031           | 993,273           | 924,692           | No target set                   |

# Table 12: Tuberculosis hospitals

| Indicator  | Туре  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|--|-------|-------------------|-------------------|-------------------|---------------------------------|
| Input  |       |                   |                   |                   |                                 |
| 1. Expenditure on hospital staff as percentage of total hospital expenditure                     | %     | 79.0              | 68.8              | 59.79             | 76.0                            |
| 2. Expenditure on drugs for hospital use as percentage of total hospital expenditure             | %     | 9.8               | 2.9               | 2.88              | 11.0                            |
| 3. Expenditure on hospital maintenance as percentage of total hospital expenditure               | %     | 1.0               |                   | 0.76              | 1.5                             |
| 4. Useable beds  |       | 998               | 998               | 998               | No target<br>set                |
| 5. Useable beds per 1000 people  | No    | 0.2               | 0.2               | 0.21              | 0.24                            |
| 6. Useable beds per 1000 uninsured people  | No    | 0.3               | 0.3               | 0.29              | 0.32                            |
| 7. Hospital expenditure per person   | R     | 11.70             | 12.30             | 14.39             | 13                              |
| 8. Hospital expenditure per uninsured person   | R     | 16.25             | 17.08             | 19.98             | 18                              |
| Process  |       |                   |                   |                   |                                 |
| 9. Hospitals with operational hospital board   | %     |                   |                   | 80                | 100                             |
| 10. Hospitals with appointed (not acting) CEO in place   | %     | 100               | 100               | 100               | 100                             |
| 11. Hospitals with business plan agreed with provincial health department                        | %     | Not<br>available  | 100               | 100               | No target<br>set                |
| 12. Hospitals with up to date asset register   | %     |                   |                   |                   | No target<br>set                |
| 13. Facility data timeliness rate  | %     | Not<br>available  | Not<br>available  | 93                | 90                              |
| Output   |       |                   |                   |                   |                                 |
| 14. Separations per 1000 people  | Per k | 1.0               | 0.8               | 0.80              | 1.0                             |
| 15. Separations per 1000 uninsured people  | Per k | 1.3               | 1.1               | 1.11              | 1.4                             |
| 16. Patient day equivalents per 1000 people  | Per k | 69                | 60                | 60.91             | 73                              |
| 17. Patient day equivalents per 1000 uninsured people  | Per k | 96                | 83                | 84.59             | 101                             |
| Quality  |       |                   |                   |                   |                                 |
| 18. Hospitals in facility audit condition 4 or 5   | %     |                   |                   |                   | No target<br>set                |
| 19. Hospitals with a published nationally mandated patient satisfaction survey in last 12 months | %     |                   |                   | 0                 | 100                             |
| 20. Hospitals with designated official responsible for coordinating quality management           | %     |                   |                   |                   | No target<br>set                |
| 21. Hospitals with clinical audit (M&M) meetings at least once a month                           | %     |                   |                   | 0                 | 100                             |
| Efficiency   |       |                   |                   |                   |                                 |
| 22. Average length of stay   | No    | 71.9              | 72.4              | 75.5              | 70.0                            |
| 23. Bed utilisation rate (based on useable beds)   | %     | 88                | 77                | 79                | 85                              |

| Indicator  | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|--|------|-------------------|-------------------|-------------------|---------------------------------|
| 24. Expenditure per patient day equivalent         | R    | 170.00            | 206.27            | 236               | 181                             |
| Service volumes                                    |      |                   |                   |                   |                                 |
| 25. Separations                                    | No   | 4,443             | 3,867             | 3,340             | No target set                   |
| 26. OPD headcounts                                 | No   | 4,472             | 4,091             | 3,784             | 3,521                           |
| 27. Day cases (= 1 separation = $\frac{1}{2}$ IPD) | No   | 96                | 31                | 28                | No target<br>set                |
| 28. Inpatient days                                 | No   | 319,622           | 281,034           | 291,784           | 352,134                         |
| 29. Casualty headcount                             | No   | 0                 | 0                 | 0                 | No target set                   |
| 30. PDEs   | No   | 321,161           | 282,413           | 293,059           | No target<br>set                |

# Table 13: Psychiatric hospitals

| Indicator  | Туре  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |  |  |  |  |  |
|--|-------|-------------------|-------------------|-------------------|---------------------------------|--|--|--|--|--|
| Input  |       |                   |                   |                   |                                 |  |  |  |  |  |
| 1. Expenditure on hospital staff as percentage of total hospital expenditure         | %     | 81.5              | 79.5              | 76                | 80.0                            |  |  |  |  |  |
| 2. Expenditure on drugs for hospital use as percentage of total hospital expenditure | %     |                   | 2.2               | 3                 | No target set                   |  |  |  |  |  |
| 3. Expenditure on hospital maintenance as percentage of total hospital expenditure   | %     |                   | 1                 | 2.4               | No target set                   |  |  |  |  |  |
| 4. Useable beds  |       | 2,245             | 2,127             | 2,096             | No target set                   |  |  |  |  |  |
| 5. Useable beds per 1000 people  | No    | 0.47              | 0.47              | 0.44              | 0.46                            |  |  |  |  |  |
| 6. Useable beds per 1000 uninsured people  | No    | 0.65              | 0.65              | 0.61              | 0.63                            |  |  |  |  |  |
| 7. Hospital expenditure per person   | R     | 52                | 57                | 56                | 59                              |  |  |  |  |  |
| 8. Hospital expenditure per uninsured person   | R     | 72                | 79                | 78                | 81                              |  |  |  |  |  |
| Process  |       |                   |                   |                   |                                 |  |  |  |  |  |
| 9. Hospitals with operational hospital board   | %     | 90                | 100               | 100               | 100                             |  |  |  |  |  |
| 10. Hospitals with appointed (not acting) CEO in place                               | %     | 86                | 100               | 100               | 100                             |  |  |  |  |  |
| 11. Hospitals with business plan agreed with provincial health department            | %     | 100               | 100               | 100               | 100                             |  |  |  |  |  |
| 12. Hospitals with up to date asset register   | %     | 0                 | 0                 | 0                 | No target<br>set                |  |  |  |  |  |
| 13. Facility data timeliness rate  | %     | Not<br>available  | Not<br>available  | Not<br>available  | 100                             |  |  |  |  |  |
| Output   |       |                   |                   |                   |                                 |  |  |  |  |  |
| 14. Separations per 1000 people  | Per k | 1.2               | 1.2               | 1.1               | 1.3                             |  |  |  |  |  |

| Indicator  | Туре  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|--|-------|-------------------|-------------------|-------------------|---------------------------------|
| 15. Separations per 1000 uninsured people  | Per k | 1.7               | 1.7               | 1.5               | 1.8                             |
| 16. Patient day equivalents per 1000 people  | Per k | 145               | 145               | 135               | 143                             |
| 17. Patient day equivalents per 1000 uninsured people  | Per k | 198               | 201               | 188               | 196                             |
| Quality  |       |                   |                   |                   |                                 |
| 18. Hospitals in facility audit condition 4 or 5   | %     |                   |                   |                   | No target set                   |
| 19. Hospitals with a published nationally mandated patient satisfaction survey in last 12 months | %     | 100               | 100               | 100               | 100                             |
| 20. Hospitals with designated official responsible for coordinating quality management           | %     | 100               | 100               | 100               | No target set                   |
| 21. Hospitals with clinical audit (M&M) meetings at least once a month                           | %     | 50                | 100               | 100               | 100                             |
| Efficiency   |       |                   |                   |                   |                                 |
| 22. Average length of stay   | No    | 114.7             | 118               | 125.1             | 110.0                           |
| 23. Bed utilisation rate (based on useable beds)   | %     | 82                | 83                | 82.8              | 85                              |
| 24. Expenditure per patient day equivalent   | R     |                   | 365               | 318               | 414                             |
| Service volumes  |       |                   |                   |                   |                                 |
| 25. Separations  | No    | 5,839             | 5,648             | 5,145             | No target set                   |
| 26. OPD headcounts   | No    | 29,752            | 22,121            | 19,238            | 19,794                          |
| 27. Day cases (= 1 separation = $\frac{1}{2}$ IPD)   | No    | 0                 | 0                 | 0                 | No target set                   |
| 28. Inpatient days   | No    | 668,741           | 645,245           | 643,405           | 682,550                         |
| 29. Casualty headcount   | No    | 0                 | 0                 | 0                 | No target set                   |
| 30. PDEs   | No    | 678,658           | 652,693           | 649,818           | No target set                   |

# Table 14: Chronic medical hospitals

| Indicator  | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|--|------|-------------------|-------------------|-------------------|---------------------------------|
| Input  |      |                   |                   |                   |                                 |
| 1. Expenditure on hospital staff as percentage of total hospital expenditure         | %    | 81.5              | 70.9              | 72.18             | 80.0                            |
| 2. Expenditure on drugs for hospital use as percentage of total hospital expenditure | %    |                   | 1.1               | 48                | No target<br>set                |
| 3. Expenditure on hospital maintenance as percentage of total hospital expenditure   | %    |                   |                   | 1.1               | No target set                   |

| Indicator  | Туре  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|--|-------|-------------------|-------------------|-------------------|---------------------------------|
| 4. Useable beds  |       | 710               | 752               | 911               | No target<br>set                |
| 5. Useable beds per 1000 people  | No    | 0.2               | 0.1               | 0.19              | 0.20                            |
| 6. Useable beds per 1000 uninsured people  | No    | 0.2               | 0.2               | 0.26              | 0.28                            |
| 7. Hospital expenditure per person   | R     | 10.56             | 8.86              | 21.66             | 20                              |
| 8. Hospital expenditure per uninsured person   | R     | 14.67             | 12.31             | 30.09             | 28                              |
| Process  |       |                   |                   |                   |                                 |
| 9. Hospitals with operational hospital board   | %     | 90                | 100               | 75                | 100                             |
| 10. Hospitals with appointed (not acting) CEO in place   | %     | 86                | 100               | 90                | 100                             |
| 11. Hospitals with business plan agreed with provincial health department                        | %     |                   |                   | 50                | 100                             |
| 12. Hospitals with up to date asset register   | %     |                   |                   | 12                | No target set                   |
| 13. Facility data timeliness rate  | %     | Not<br>available  | Not<br>available  | 93                | 100                             |
| Output   |       |                   |                   |                   | -                               |
| 14. Separations per 1000 people  | Per k | 0.8               | 1.0               | 1.05              | 1.3                             |
| 15. Separations per 1000 uninsured people  | Per k | 1.1               | 1.4               | 1.45              | 1.8                             |
| 16. Patient day equivalents per 1000 people  | Per k | 50                | 49                | 58                | 60                              |
| 17. Patient day equivalents per 1000 uninsured   | Per k | 70                | 69                | 80                | 83                              |
| Quality  |       |                   |                   |                   | -                               |
| 18. Hospitals in facility audit condition 4 or 5   | %     |                   |                   |                   | No target<br>set                |
| 19. Hospitals with a published nationally mandated patient satisfaction survey in last 12 months | %     | 0                 | 36                | 12                | 100                             |
| 20. Hospitals with designated official responsible for coordinating quality management           | %     |                   |                   | 12                | No target set                   |
| 21. Hospitals with clinical audit (M&M) meetings at least once a month                           | %     | 50                | 85                | 0                 | 100                             |
| Efficiency   | D     |                   |                   |                   |                                 |
| 22. Average length of stay   | No    | 63.7              | 57.6              | 54.6              | 45.0                            |
| 23. Bed utilisation rate (based on useable beds)   | %     | 90                | 85                | 73                | 82                              |
| 24. Expenditure per patient day equivalent   | R     | 209.82            | 179.44            | 375               | 332.86                          |
| Service volumes  | D     | 1                 |                   |                   |                                 |
| 25. Separations  | No    | 3,678             | 4,111             | 5,059             | No target<br>set                |
| 26. OPD headcounts   | No    | 1,502             | 2,944             | 4,740             | 2,900                           |
| 27. Day cases (= 1 separation = ½ IPD)   | No    | 246               | 218               |                   | No target set                   |
| 28. Inpatient days   | No    | 234,195           | 233,858           | 276,144           | 290,022                         |

| Indicator              | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|------------------------|------|-------------------|-------------------|-------------------|---------------------------------|
| 29. Casualty headcount | No   | 161               | 111               |                   | No target set                   |
| 30. PDEs               | No   | 234,872           | 235,002           | 277,907           | No target set                   |

WCRC has a QA manager and have M&M meetings, but not every month.

# Comments:

- Number of outpatients (General/Regional hospitals) = 439,865 (Target = 665,390) Number of in-patient days (General/Regional hospitals) = 663,460 (Target = 672,111) % bed occupancy (Tuberculosis hospitals) = 79% (Target = 85%) Number of in-patient days (Tuberculosis hospitals) = 291,784 (Target = 352,134) The change for inpatient days of the Regional hospitals does reflect a 1-2% increase from 2005/06. It would seem that the targets set in this regards were over ambitious.
- % bed occupancy (Psychiatric/mental hospitals) = 82.8% (Target = 85%) Whilst acute services reached higher than 85% occupancies, specialised services range from 25 to 60%. The reason is two-fold: infrastructure that requires upgrade and an inability to utilise all available beds due to professional nurse shortages.
- 3. Number of outpatients (Psychiatric/mental hospitals) = 19,238 (Target = 19,794) The target is an estimate based on past numbers, there is less than 3% difference between the two.
- 4. Number of in-patient days (Psychiatric/mental hospitals) = 643,405 (Target = 682,550) Due to the lower occupancy in the specialised units as explained above.
- % bed occupancy (Chronic medical hospitals) = 73% (Target = 82%) Number of in-patient days (Chronic medical hospitals) = 276,144 (Target = 290,022) The change from the previous year is 18% and it would appear as if the targets set in this regard were over ambitious.

# PERFORMANCE AGAINST TARGETS FROM 2004/05 STRATEGIC PLAN

| Sub-<br>programme     | Objectives<br>(Outputs)  | Indicators               | 2003/04<br>Actual⁵ | 2004/05<br>Actual <sup>5</sup> | 2005/06<br>Actual | 2005/06 Strat<br>Plan Target |
|-----------------------|--|--------------------------|--------------------|--------------------------------|-------------------|------------------------------|
| Dental                | Optimise student<br>training as agreed to<br>by Committee of<br>Dental Deans | Graduating<br>students   | 129                | 98                             | 174               | 90                           |
| training<br>hospitals | Evaluate service<br>rendering  | Number of patient visits | 160,000            | 176,926                        | 181,141           | 150,000                      |

# Table 15:Dental training hospitals

<sup>&</sup>lt;sup>5</sup> Figures estimated for this financial year.

| Sub-<br>programme | Objectives<br>(Outputs)  | Indicators   | 2003/04<br>Actual⁵ | 2004/05<br>Actual <sup>5</sup> | 2005/06<br>Actual  | 2005/06 Strat<br>Plan Target |
|-------------------|--|--|--------------------|--------------------------------|--------------------|------------------------------|
|                   | Reduce time patients<br>spend on waiting<br>lists for dentures | Number of patients<br>on waiting lists for<br>dentures | 1,000              | 1,335 <sup>6</sup>             | 3,556              | 800                          |
|                   | Increase patient revenue                                       | Percentage of accrued accounts received                | 70%                | 75%                            | 6%                 | 75%                          |
|                   | Establish revenue generation initiatives                       | Number of projects implemented                         | 0                  | 27                             | 2                  | 2                            |
|                   | Improved efficiency  | Theatre stats  | 1,300              | 2,119                          | 1,363 <sup>8</sup> | 1,500                        |

<sup>6</sup> State Health Dental Clinics send all their patients to the Oral Health Centres for dentures.

<sup>7</sup> 

Orthodontics project. Denture project aborted because of cost constraints and unemployment. State Health Dental Clinics send all their paediatric patients and patients in need of tertiary treatment to the Oral Health 8 Centres for dental treatment under general anaesthesia.

# PROGRAMME 5: CENTRAL HOSPITAL SERVICES

# AIM

To provide tertiary health services and create a platform for the training of health workers.

# ANALYSIS PER SUB-PROGRAMME

## Sub-programme 5.1: Central hospital services

Rendering of a highly specialised medical health and quaternary services on a national basis and a platform for the training of health workers and research.<sup>9</sup>

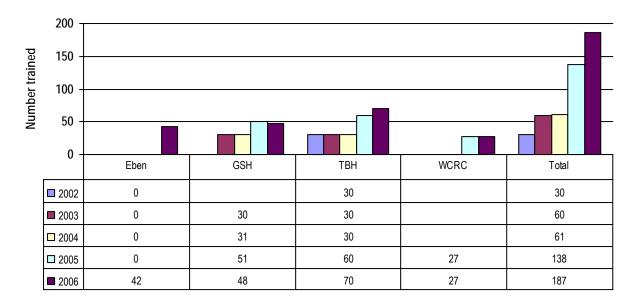
# ANALYTICAL REVIEW OF PROGRAMME PERFORMANCE

The strategic focus areas and performance up to December 2005 are summarised below:

- Implementing policy options in:
  - Obstetric and neonatal services: R18m was allocated from Programme 5 across metropole institutions to improve obstetric and neonatal services. A total of 57 beds have been activated for obstetric services, 27 beds for neonatal services, 30 Kangaroo Mother Care beds, as well as a second theatre at Mowbray Hospital. Both Tygerberg Hospital and Groote Schuur Hospital neonatal units remain more than 100% full on a continuous basis. The impact of the HIV epidemic is given as the main cause for this situation.
  - Addressing bottlenecks in the system: The particular focus had been the theatres and the intensive care units. A theatre manager has been appointed at each of Tygerberg and Groote Schuur Hospitals at the level of senior clinical executive. This has made a major difference in managing this critical resource. Nurse mentors have been appointed for ICUs and theatres in the central hospitals. This cadre has brought some stability in these units, which have been particularly hard hit by the attrition of experienced nurses. Mentoring and quality assurance has already provided relief and has boosted the staff morale. Additional theatre slates were opened for certain bottleneck surgery cases such as head and neck cancers, breast cancer surgery, cataract surgery, hip replacements (where the waiting list remains between 4 and 8 years).
  - Bridging training for sub-professional categories: The positions have been filled and it has been possible to double the intake of ENAs who wish to bridge to EN, as well as 40 ENs who wish to bridge to Professional Nurses. The graph below shows the increased outputs in the bridging of ENA to EN (staff nurses).

<sup>&</sup>lt;sup>9</sup> Whilst this description clearly refers to tertiary and quaternary care, it is important to note that there are level 2 activities as well. The level 2 services are funded with Equitable Share funding.

### R2175: STAFF NURSE



Nurse training capacity in two very scarce skills categories have been re-established after having been closed some time ago: these are the midwifery training, now established at Mowbray Hospital; and psychiatry training at the APPH, established in Stikland. Again, this focused attention to the nursing crisis improved nursing staff morale.

Major pieces of equipment have been delivered. The earmarked equipment fund for medical equipment was R53,636. The fund was largely allocated into Programme 5, but prioritisation according to priorities was across all services. Of particular importance was the ability to improve cancer radiation therapy for women with breast cancer, endoscopy equipment such as gastroscopes and bronchoscopes, further focus on safe anaesthetic machines and monitors, defibrillators, gamma cameras for nuclear medicine services, and a range of X-ray machines to replace old equipment in our facilities. The number of renal dialysis machines was increased so as to improve on our ability to increase the number of patients that could be accommodated on the programme. A provincial MTEF plan for equipment replacement is being concluded, which will reflect the priorities of all medical equipment and not only for the earmarked equipment fund. A strategic acquisition plan will then be concluded.

Below is a new crib in the neonatal unit at New Somerset Hospital and outpatient department equipment at Victoria Hospital.





- Level 1 beds at TBH: As part of the initiative to reshape the services within our current facilities, 90 level 1 beds for the future Khayelitsha Hospital have been established temporarily in Tygerberg Hospital. The refurbishment took some time and by the end of the financial year 30 most welcome level 1 beds were opened. The remainder of the beds will be opened in the new financial year. The lack of available nurses has been a further obstacle in the opening of the beds.
- Infrastructure planning for TBH: The CSIR conducted a study of options for planning the future building of Tygerberg Hospital, given the maintenance backlog of over R400m. This is now being included in a Business Case for the NDOH to place the hospital on the Hospital Revitalisation Programme by 2007.
- The CEO position for Red Cross Children's Hospital was filled as from 31 December 2005, and both the Director Finance positions in the two central hospitals have been filled.
- A special task team was established to draw up a pro-forma Joint Agreement between the Province and the four Institutes of Higher Education. A meeting between the Vice Chancellors and the MEC demonstrated a willingness for co-operation. Further engagement is required to finalise this process.
- The services plans for metro hospitals and central hospitals were also concluded demonstrating an integrated delivery plan based on estimated admissions by discipline. This was a key input to the Comprehensive Service Plan of the Department.
- Two co-ordinating clinician positions have been filled during the year: child and adolescent health, and psychiatry/mental health. Seamless service delivery at appropriate levels of care and clinical governance will be high on the list of priorities for these co-ordinating clinicians.
- Improvement of quality of care with the creation of full time QA managers at the central hospitals. A survey
  has been concluded in terms of infection control. This would lay the basis for enhanced focus on Infection
  Prevention and Control in the Province.
- 60 health managers attended the hospital leadership course provided by the UCT Business School.

The Hospital Services section has also concluded a MTEF Strategic Focus Plan. The vision is to have, within the vision of the Department of Health of equal access to quality care, well-functioning hospitals, with satisfied staff and satisfied patients; well-functioning health system across all levels of care, improved health status, and improved governance.

# Well-functioning hospitals

Each of the central hospitals developed a business plan with clear performance targets in service efficiency, service outputs, expenditure, revenue and human resources management. Quality indicators have also been set.

A full business review took place for each of the hospitals for the past year and deviations were discussed. This also informed the business plans for the 2006/07 financial year.

Particular attention is given to staff and patient satisfaction measures and activities.

# Well-functioning health system

The system of co-ordinating clinicians has been adopted as an important measure to ensure that the health system for the various disciplines operate smoothly. There are particular challenges in the Metropole Region.

A policy of outreach and support has been set putting an obligation on the more specialised facilities to strengthen the less specialised facilities to delivering the full package of care.

## Improved Health status

The main focus the past year was to support the ARV treatment programme. The numbers treated are as follows:

| Hospital                      | Number treated |
|-------------------------------|----------------|
| Groote Schuur Hospital        | 680            |
| Tygerberg Hospital            | 1,081          |
| Red Cross Children's Hospital | 432            |

Furthermore, the focus was also on maternal child and women's health with a dedicated leadership focus on the management of the diarrhoeal season (children's health), and on improving the capacity for obstetric and neonatal services (see report on policy option above).

## Improved governance

Management training, twining relationship with the United Kingdom National Health System, clinical governance through the co-ordinating clinicians. The first accredited clinical guidelines were also adopted through the Western Cape Clinical Guidelines Committee.

## PROGRAMME PERFORMANCE TO DATE

# Table 16:Programme Performance during April 2005 – March 2006 for the Central Hospital<br/>Services programme

| Objective                                 | 2004/05<br>Annual<br>Report | 2005/06<br>Strat Plan<br>Target | Quarter<br>1 | Quarter<br>2 | Quarter<br>3 | Quarter<br>4 | 2005/06<br>Annual<br>Report |
|---|-----------------------------|---------------------------------|--------------|--------------|--------------|--------------|-----------------------------|
| Central Hospitals:<br>Separations         | 119,250                     | No target set                   | 30,687       | 30,727       | 30,508       | 30,727       | 122,649                     |
| Central Hospitals: Bed Days <sup>10</sup> | 714,938                     | 714,938                         | 185,255      | 185,005      | 182,242      | 177,756      | 730,258                     |
| Central Hospitals: OPD<br>Headcounts      | 957,054                     | 1,214,691                       | 260,347      | 254,370      | 247,400      | 266,976      | 1,029,093                   |

<sup>10</sup> Definition used: <sup>1</sup>/<sub>2</sub> Day patients + Inpatient days

# SPECIFIC CHALLENGES AND RESPONSES

Table 17:Specific challenges and responses facing the Central Hospital Services programme<br/>during April 2005 – March 2006

| Challenge  | Response  |
|--|---|
| 1: Pressure on Intensive Care(ICU) Beds<br>Ability to admit and treat patients with life threatening<br>illnesses is severely restricted. Operations on patients<br>requiring post operative Intensive Care are<br>significantly delayed. Patients requiring Intensive Care<br>are managed at inappropriate levels of care with<br>concomitant medico-legal risks. | A Provincial task team has been established to redraft<br>and implement ICU admission and discharge criteria<br>and treatment. The optimum supply and utilisation of<br>Support staff in ICU's to free Nursing staff to<br>concentrate on nursing duties. Improve and increase<br>High Care facilities. Paediatric Cardiac surgery has<br>been consolidated at Red Cross Children's Hospital.<br>A career pathing for intensive care nursing is being<br>developed. |
| 2: Pressure on Ward Beds for Acute admissions<br>Frequent requests for the diversion of ambulances.<br>Inability to accept patients from referring Secondary<br>hospitals. Inability to admit patients who have been<br>booked for operations leading to repeated cancellation<br>of operations.   | Acute admissions policy has been developed. The<br>appointment of Bed managers is well under way to<br>ensure the optimum utilisation of beds and decrease<br>the average length of stay. The development of a<br>discharge plan on the admission of patients is being<br>promoted.   |
| 3: The large back-log of patients on waiting lists<br>This results in increased morbidity and mortality and<br>decreased patient satisfaction as reflected by the<br>patient complaints in this area.  | Dedicated funding to targeted areas to reduce waiting<br>lists e.g.: Cancer surgery and Radiotherapy, Ear Nose<br>and Throat surgery, Orthopaedic Joint replacement<br>surgery and Cardiac surgery. A study to ascertain the<br>current situation will commence early in the new<br>financial year.   |
| 4: Improve Service and Financial Management  | Cost Centre Management Implementation. Improve<br>Administrative and Clerical Support. Great Plains cost<br>centre accounting system has been implemented at<br>GSH. Cost centre information also available to<br>managers at TBH. Implementation of ICD10 disease<br>Coding has improved by 5.3%.  |
| 5: Restructuring of Services in line with Health<br>Care 2010  | The services plan with bed allocation has been<br>concluded. Once approved this would then guide<br>implementation. Several changes were commenced in<br>that direction. E.g. regionalisation of paediatric cardiac<br>surgery. Each of TBH and GSH has implemented 120<br>and 106 level 2 beds within the facilities. These are<br>being managed as such. This requires some infra-<br>structural and service re-alignment.  |

# ISSUES REQUIRING ONGOING ATTENTION

# Table 18:Issues requiring ongoing attention from the Central Hospital Services programme during<br/>April 2005 – March 2006

| Issue  | Action taken   |
|--|--|
| 1: Shortage of Nurses<br>Shortage of Professional nurses, in particular those<br>with post basic qualifications in Theatre Technique,<br>Intensive Care, Paediatrics, Mental Health and<br>Advanced Midwifery impacts on all services especially<br>highly specialised services. | Increasing the production through Bursaries, Learner-<br>ships and increasing in-house capacity for training.<br>Improving retention strategies through the use of the<br>Scarce skills policy. Improving the working<br>environment. See comment on policy options above. |
| 2: Equipment Back-log<br>The estimated equipment back-log is still in the order of<br>R200m. Much of our Highly expensive pieces of<br>equipment are more than 20 years old. Parts are no<br>longer available, maintenance and repair are expensive<br>and difficult.            | Progressive, prioritised replacement of these items.<br>The replacement of two Linear Accelerators for Cancer<br>treatment has been prioritised and procurement<br>commenced. See comments above.  |
| 3: Inability to attract staff<br>The programme would not be able to fill more that 300<br>positions. It remains dependent on agency nurses to a<br>total of 480 per month.   | Improved nursing numbers remains a national challenge. A key focus is also to focus on the nursing working environment. New beds and basic nursing equipment have been purchased.  |
| 4: Infrastructure Revitalisation<br>Ageing wards and engineering services. Poor working<br>environment impacting on quality of care.   | Donor funding secured at Tygerberg and Red Cross<br>Children's Hospitals for infrastructure upgrade. Get<br>TBH registered as a mega project for the HRP.<br>TMM is considering mechanisms to fast track hospital<br>maintenance programme.                                |
| 5: Lack of skilled staff in Finance to cope with<br>work load<br>Accuracy compromised and risk increased by pressure<br>created by urgency to improve internal control<br>measures.  | Training of staff.<br>Retention of trained staff<br>Redeployment of staff for optimal effect.  |

# REPORTING ON STANDARD NATIONAL INDICATORS

# Table 19:Central hospital services

| Indicator   | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|---|------|-------------------|-------------------|-------------------|---------------------------------|
| Input   |      |                   |                   |                   |                                 |
| 1. Expenditure on hospital staff as percentage of total hospital expenditure                    | %    | 65.0              | 65                | 58                | 65.0                            |
| 2. Expenditure on drugs for hospital use as percentage of total hospital expenditure            | %    | 6.9               | 5.7               | 5.6               | 5.7                             |
| 3. Hospital expenditure per uninsured person  | R    | 496               | 426               | 577               | 551                             |
| 4. Useable beds   | No   | 2,474             | 2,405             | 2,472             |                                 |
| Process   |      |                   |                   |                   |                                 |
| 5. Hospitals with operational hospital board  | %    | 100               | 100               | 100               | 100                             |
| 6. Hospitals with appointed (not acting) CEO in place   | %    | 100               | 80                | 55                | 100                             |
| 7. Facility data timeliness rate <sup>11</sup>  | %    | Not<br>available  | Not<br>available  | 99                | 67                              |
| Output  |      |                   |                   |                   |                                 |
| 8. Caesarean section rate   | %    | 28.57             | 35                | 36                | 25.0                            |
| Quality   |      |                   |                   |                   |                                 |
| 9. Hospitals with a published nationally mandated patient satisfaction survey in last 12 months | %    | 100               | 100               | 100               | 100                             |
| 10. Hospitals with clinical audit (M&M) meetings at least once a month                          | %    | 100               | 100               | 100               | 100                             |
| Efficiency  |      |                   |                   |                   |                                 |
| 11. Average length of stay  | No   | 6.21              | 6.04              | 5.6               | 6.0                             |
| 12. Bed utilisation rate (based on useable beds)  | %    | 79.9              | 82.1              | 81.8              | 84.0                            |
| 13. Expenditure per patient day equivalent  | R    | 1,478             | 1,632             | 1,795             | 1,720                           |
| Outcome   |      |                   |                   |                   |                                 |
| 14. Case fatality rate for surgery separations  | %    | 3.67              | 3.0               | 3.1               | 3.0                             |
| Service volumes   |      |                   |                   |                   |                                 |
| 15. Separations   | No   | 116,093           | 119,250           | 122,649           | No target<br>set                |
| 16. OPD headcounts  | No   | 934,585           | 957,054           | 1,029,093         | 1,125,375                       |
| 17. Day cases (= 1 separation = $\frac{1}{2}$ IPD)  | No   | 11,043            | 11,685            | 11,982            | No target<br>set                |
| 18. Casualty headcount  | No   | 153,239           | 145,624           | 142,315           | No target set                   |
| 19. PDEs  | No   | 1,109,509         | 1,116,712         | 1,092,450         | No target set                   |

<sup>&</sup>lt;sup>11</sup> New indicator: Definition being clarified.

Comments:

- 1. Number of beds = 2,472 (Target = 2,447) Policy Priorities were implemented in keeping with increased service pressures.
- 2. % bed occupancy = 81.8% (Target = 84% in Strategic Plan and 80% in Budget Statement) This is above target of 80% and is an indication of pressure on services.
- Number of outpatients = 1,029,093 (Target = 1,214,691) This is a positive trend as the Department aims to reduce the number of outpatient visits to Central Hospitals.
- 4. Number of in-patient days = Not reported (Target = 714,524) Reported as 730,258 bed days which is inpatient days plus half of the day patients. This indicates increased efficiency.

# PROGRAMME 6: HEALTH SCIENCES AND TRAINING

AIM

Rendering of training and development opportunities for actual and potential employees of the Department of Health.

# ANALYSIS PER SUB-PROGRAMME

Sub-programme 6.1: Nurse training college

Training of nurses at undergraduate, and post-basic level. Target group includes actual and potential employees.

Sub-programme 6.2: Emergency medical services (EMS) training college

Training of rescue and ambulance personnel. Target group includes actual and potential employees.

Sub-programme 6.3: Bursaries

Provision of bursaries for health science training programmes at undergraduate and postgraduate levels. Target group includes actual and potential employees.

Sub-programme 6.4: Primary health care (PHC) training

Provision of PHC related training for personnel, provided by the regions.

Sub-programme 6.5: Training (other)

Provision of skills development interventions for all occupational categories in the Department. Target group includes actual and potential employees.

# ANALYTICAL REVIEW OF PROGRAMME PERFORMANCE

To address historical backlogs and the existing "skills gap" to meet the Human Resource Development (HRD) and transformation needs of the Department, while providing higher portability of skills and wider opportunities for career paths and employability of existing and potential employees, appropriate education, training and development interventions were expanded for example:

- Management Development Training
- Financial Management
- Adult Basic Education (ABET)
- Learnerships
- Bursaries Additional bursary funding was obtained from the Health and Welfare Sector Education Training Authority (HWSETA) (first of its kind) to supplement Departmental funding of such interventions.
- Introduction of a one year post-registration Midwifery course at the Western Cape College of Nursing (WCCN)
- Introduction of a National Certificate: Emergency Medical Care to replace the AEA short course (Intermediate Life Support level).
- A clinically focused Continuous Professional Development Programme to improve the current standard of care
- A 1-day resuscitation programme to improve the initial resuscitation care of the Basic and Intermediate level Emergency Care Practitioners.

The Department has been a key supporter in contributing towards the advancement of nursing education at various levels; to this end a scoping exercise to assist in the development of a nurse training strategy on Provincial level was conducted. Also, a task team was established in partnership with the local training providers and services, for the prescribed clinical placement of student nurses while funding was secured to address the shortage of mentors for clinical accompaniment.

The Emergency Medical Services (EMS) College initiated a formal Continuous Professional Clinical Development Programmes during the 2005/06 financial year. The Pre-hospital Paediatric Life Support Course for Paramedics was also introduced during this period. This programme is a British registered course to improve the advanced life support care of the paediatric patient in the pre-hospital phase of treatment, thus contributing significantly to an improved standard of care.

Key learnerships implemented in partnership with the HWSETA for nursing and pharmacist assistants for existing employees and unemployed persons (SASO category) were expanded to Diagnostic Radiography for unemployed persons.

An Agency Agreement was signed with the Cape Peninsula of Technology (CPUT) to manage the WCCN on behalf of the Department. This has resulted in renovations to the College, including:

- A Simulation Laboratory to support the prescribed clinical practica
- An upgraded Learning Resource Centre
- Upgraded and enlarged classrooms and two Auditoriums
- Improved audiovisual capacity
- Walk in IT Lab with 90 computers

The agreement between the Department of Health and the CPUT was a milestone in EMS education in the Western Cape. Not only will it provide a steady influx of young qualified personnel into EMS, it will also allow the upgrading of the current workforce to a higher level of EMS education.

The Department through it's Directorate: HRD played a key role, in partnership with other Departments, in the development of an integrated transversal decentralised HRD Information system to strengthen the HRD information system.

To ensure the provision of productive employment opportunities, as well as building mutually beneficial networks and relationships, the Department as part of the Social Sector Cluster identified projects to up skill health workers through the Expanded Public Works Programme.

# TABULAR REPORTING ON PERFORMANCE AGAINST PROVINCIAL 2005/06 STRATEGIC PLAN

# Table 20:Specification of measureable objectives and performance indicators of the Health<br/>Sciences and Training Programme

| Sub-<br>programme            | Objectives<br>(Outputs)   | Indicators   | 2003/04<br>Actual                            | 2004/05<br>Actual                          | 2005/06<br>Actual                           | 2005/06 Strat<br>Plan Target         |
|------------------------------|---|--|--|--|---|--------------------------------------|
| Nurse<br>Training<br>College | Nurse Training:<br>R425 Nursing<br>Diploma<br>Programme and B<br>Cur Nursing<br>Science<br>Programme        | 4-year R425<br>Diploma / Degree<br>Programme:<br>Number of student<br>nurses on the staff<br>establishment (i.e.<br>Employee<br>Students) of the<br>Western Cape<br>College of Nursing<br>(WCCN) trained<br>per year<br>1 <sup>st</sup> year<br>2 <sup>nd</sup> year<br>3 <sup>rd</sup> year<br>3 <sup>rd</sup> year<br>4 <sup>th</sup> year<br>Sub-total<br>Progression of<br>successfully<br>trained nurses<br>based on year 1 to<br>year 4 per<br>financial year<br>Target: 85%<br>graduates per<br>programme | 177<br>174<br>208<br>196<br>755<br>645 (85%) | 0<br>172<br>163<br>205<br>540<br>404 (75%) | 195<br>175<br>48<br>153<br>571<br>113 (79%) | 202<br>0<br>177<br>174<br>553<br>450 |
|                              | Post basic nurse<br>training:<br>Critical Care:<br>General<br>Critical Care:<br>Trauma<br>Operating Theatre | Post basic nurse<br>training:<br>Number of<br>Professional<br>Nurses admitted<br>to the post-basic<br>nurse-training<br>programme<br>(Employees)   |  |  |   |                                      |
|                              |   | Critical Care:<br>General  | 13   | 12   | 19  | 15                                   |
|                              |   | Critical Care:<br>Trauma   | 9  | 11   | 2   | 12                                   |
|                              |   | Operating<br>Theatre   | 0  | 3  | 10  | 3                                    |
|                              |   | Sub-total  | 22   | 26   | 31  | 30                                   |

| Sub-<br>programme | Objectives<br>(Outputs)        | Indicators   | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06 Strat<br>Plan Target |
|-------------------|--------------------------------|--|-------------------|-------------------|-------------------|------------------------------|
|                   |                                | Progression of<br>successfully<br>trained<br>Professional<br>Nurses<br>Target: 99%<br>graduates per<br>programme | 21                | 25                | 29 (94%)          | 29                           |
|                   | GRAND TOTAL:<br>Nurse Training |  | <u>777</u>        | <u>566</u>        | <u>602</u>        | <u>583</u>                   |
|                   |                                | Number of intake<br>of students per<br>training year   |                   |                   |                   |                              |
|                   |                                | BAA  | 200               | 24                | 36                | 12                           |
|                   |                                | AEA  | 75                | 24                | 83                | 24                           |
|                   |                                | Paramedic  | 14                | 12                | 14                | 16                           |
|                   |                                | MBR  | 16                | 30                | 12                | 24                           |
|                   |                                | IMR  | 12                | 0                 | 0                 | 0                            |
|                   |                                | Flight Medical   | 15                | 0                 | 0                 | 14                           |
|                   |                                | CPD training   | 100               | 262               | 359               | 150                          |
|                   |                                | National Diploma<br>BMC  | 60                | 152               | 123               | 60                           |
|                   | Monitor and                    | Level 3  | 100               | 46                | 0                 | 0                            |
| EMS Training      | evaluate the EMS               | Sub-total  | 592               | 550               | 627               | 300                          |
| College           | training<br>programmes         | Number of<br>graduates per<br>programme  |                   |                   |                   |                              |
|                   |                                | BAA  | 170               | 22                | 29                | 10                           |
|                   |                                | AEA  | 65                | 21                | 32                | 20                           |
|                   |                                | Paramedic  | 12                | 9                 | 11                | 14                           |
|                   |                                | MBR  | 14                | 28                | 11                | 20                           |
|                   |                                | IMR  | 10                | 0                 | 0                 | 0                            |
|                   |                                | Flight Medical   | 123               | 0                 | 0                 | 12                           |
|                   |                                | CPD training   | 85                | 262               | 359               | 150                          |
|                   |                                | National Diploma<br>BMC  | 0                 | 37                | 13                | 50                           |
|                   |                                | Level 3  | 85                | 43                | 0                 | 0                            |
|                   |                                | Sub-total  | 453               | 422               | 455               | 276                          |

| Sub-<br>programme | Objectives<br>(Outputs)  | Indicators  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06 Strat<br>Plan Target |
|-------------------|--|---|-------------------|-------------------|-------------------|------------------------------|
|                   |  | Number of new<br>bursary students<br>admitted to training<br>(basic and post-<br>basic nursing) |                   |                   |                   |                              |
|                   |  | Bridging Nurse<br>Training – Mid<br>Level (ENA to EN<br>and EN to RN)                           |                   |                   |                   |                              |
|                   |  | ENA   | 27                | 0                 | 1                 | 40                           |
|                   |  | EN  | 35                | 24                | 88                | 40                           |
|                   |  | Sub-total   | 62                | 24                | 89                | 80                           |
|                   |  | Basic Nurse<br>Training<br>R425 Nursing   | 169               | 0                 | 174               | 202                          |
|                   |  | Diploma   | 109               | U                 | 1/4               | 202                          |
|                   | Identify nurse   | B Cur Nursing<br>Science  | 188               | 407               | 181               | 300                          |
|                   | training needs   | Sub-total   | 357               | 407               | 355               | 502                          |
| Bursaries         | Iraining   | Post Basic Nurse<br>Training:<br>(Clinical<br>speciality / non<br>clinical for RN)              | 118               | 65                | 131               | 42                           |
|                   | Basic Nurse<br>Training<br>Post basic / post<br>registration Nurse<br>Training | Total: New<br>students<br>admitted to<br>nurse training   | <u>537</u>        | <u>496</u>        | <u>575</u>        | <u>624</u>                   |
|                   |  | Maintenance of existing nursing bursaries:  |                   |                   |                   |                              |
|                   |  | Bridging Nurse<br>Training – Mid<br>Level (ENA to<br>EN and EN to<br>RN) <sup>12</sup>          |                   |                   |                   |                              |
|                   |  | EN  | 35                | 26                | 35                | 50                           |
|                   |  | Sub-total   | 35                | 26                | 35                | 50                           |
|                   |  | Basic Nurse<br>Training   |                   |                   |                   |                              |
|                   |  | R425 Nursing<br>Diploma   | 0                 | 164               | 117               | 161                          |
|                   |  | B Cur Nursing<br>Science  | 119               | 263               | 504               | 667                          |
|                   |  | Sub-total   | 119               | 427               | 621               | 828                          |

<sup>12</sup> Initial target was erroneously based on annual promotion. Target adjusted to indicate actual graduate numbers, which occurs on completion of 4<sup>th</sup> year of study.

| Sub-<br>programme | Objectives<br>(Outputs)                                 | Indicators   | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06 Strat<br>Plan Target |
|-------------------|---|--|-------------------|-------------------|-------------------|------------------------------|
|                   |   | Post Basic Nurse<br>Training   | 50                | 61                | 23                | 40                           |
|                   |   | Sub-total  | 50                | 61                | 23                | 40                           |
|                   |   | Total: Mainte-<br>nance of existing<br>nursing<br>bursaries                  | 204               | 514               | 679               | 918                          |
|                   | GRAND TOTAL: Nu   | GRAND TOTAL: Nursing Bursaries   | <u>741</u>        | <u>1,010</u>      | <u>1,254</u>      | <u>1,542</u>                 |
|                   |   | New bursaries for:   |                   |                   |                   |                              |
|                   |   | Full-time studies:   |                   |                   |                   |                              |
|                   |   | Health Science   | 115               | 69                | 80                | 96                           |
|                   |   | Support Services   | 0                 | 0                 | 0                 | 0                            |
|                   |   | Sub-total  | 115               | 69                | 80                | 96                           |
|                   |   | Part-time studies:   |                   |                   |                   |                              |
|                   |   | Part-time studies  | 71                | 0                 | 69                | 262                          |
|                   |   | Total number of<br>new students<br>admitted to<br>health science<br>training | <u>186</u>        | <u>69</u>         | <u>149</u>        | <u>358</u>                   |
|                   | Identify training<br>needs based on<br>service delivery | Maintenance of<br>existing<br>bursaries:                                     |                   |                   |                   |                              |
|                   | priorities for all<br>categories of health              | Full-time studies:   |                   |                   |                   |                              |
|                   | science students  | Health Science   | 133               | 227               | 182               | 199                          |
|                   |   | Support Services   | 2                 | 0                 | 0                 | 0                            |
|                   |   | Sub-total  | 135               | 227               | 182               | 199                          |
|                   |   | Part-time studies:   |                   |                   |                   |                              |
|                   |   | Part-time studies  | 95                | 64                | 48                | 59                           |
|                   |   | Total main-<br>tenance of<br>existing health<br>science<br>bursaries         | <u>230</u>        | <u>291</u>        | <u>230</u>        | <u>258</u>                   |
|                   |   | TOTAL bursaries<br>for Health<br>Science,<br>excluding<br>Nursing            | <u>416</u>        | <u>360</u>        | <u>379</u>        | <u>616</u>                   |
|                   | TOTAL NUMBER O  | FBURSARIES   | 1,157             | 1,370             | 1,633             | 2,158                        |

| Sub-<br>programme                  | Objectives<br>(Outputs)   | Indicators  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06 Strat<br>Plan Target |
|------------------------------------|---|---|-------------------|-------------------|-------------------|------------------------------|
| Primary<br>Health Care<br>Training | Provision of PHC<br>related training<br>interventions for<br>personnel, provi-<br>ded by the regions  | Number of<br>training interven-<br>tions provided to<br>PHC personnel                 | 5,467             | 3,180             | 2,206             | 6,500                        |
|                                    | Levy payment to<br>HWSETA   | Levy payment to<br>HWSETA   | R1,465            | R1,873            | R1,942            | R1,966                       |
|                                    | Coordinate the<br>implementation of<br>the Departmental<br>Workplace Skills<br>Plan through the<br>provision of training<br>and development<br>of personnel within<br>the Department    | Number of<br>training<br>interventions<br>provided to<br>personnel                    | 15,286            | 15,897            | 12,184            | 15,800                       |
|                                    | Ensure appropriate<br>development of<br>human resources<br>to support health<br>service delivery<br>through the<br>development of<br>management and<br>leadership<br>development skills | Number of<br>management and<br>leadership<br>development<br>training<br>opportunities | 663               | 731               | 1,217             | 900                          |
| Training<br>(Other)                | Ensure appropriate<br>development of<br>human resources<br>to support health<br>delivery through<br>the provision of<br>ABET training   | Number of ABET<br>learners<br>registered for<br>courses                               | 545               | 1,189             | 1,916             | 1,100                        |
|                                    |   | Number of ABET interventions  |                   | 1,189             | 1,916             | 1,100                        |
|                                    |   | Number of learner<br>ships provided to<br>employed<br>personnel                       |                   |                   |                   |                              |
|                                    | Ensure  | Nursing   |                   |                   |                   |                              |
|                                    | appropriate development of  | EN to RN  | 0                 | 20                | 7                 | 150                          |
|                                    | human resources   | ENA to EN   | 19                | 116               | 50                | 130                          |
|                                    | to support health delivery through  | Post Basic :<br>Critical Care   | 0                 | 19                | 8                 | 30                           |
|                                    | the provision of<br>learnerships for<br>personnel   | Post Basic :<br>Operating Theatre   | 0                 | 11                |                   | 30                           |
|                                    |   | ENA   | 0                 | 31                | 15                | 10                           |
|                                    |   | Primary Health<br>Care  | 0                 |                   |                   |                              |
|                                    |   | Sub-total   | 19                | 197               | 80                | 350                          |

| Sub-<br>programme | Objectives<br>(Outputs)  | Indicators  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06 Strat<br>Plan Target |
|-------------------|--|---|-------------------|-------------------|-------------------|------------------------------|
|                   |  | Pharmacist<br>Assistant   |                   |                   |                   |                              |
|                   |  | Basic   | 0                 | 121               | 18                | 80                           |
|                   |  | Post Basic  | 0                 | 65                | 16                | 70                           |
|                   |  | Sub-total   | 0                 | 186               | 34                | 150                          |
|                   |  | TOTAL<br>LEARNERSHIPS:<br>employees 18.1                          | <u>19</u>         | <u>383</u>        | <u>114</u>        | <u>500</u>                   |
|                   | Contribute to the goals if iKapa   | Number of<br>learnerships<br>provided to<br>unemployed<br>persons |                   |                   |                   |                              |
|                   |  | Nursing   |                   |                   |                   |                              |
|                   |  | ENA to EN   | 0                 | 2                 | 15                | 20                           |
|                   |  | ENA   | 0                 | 75                | 50                | 100                          |
|                   | Elihlumayo   | Sub-total   | 0                 | 77                | 65                | 120                          |
|                   | through provision of learnerships for  | Pharmacist<br>Assistant   |                   |                   |                   |                              |
|                   | unemployed people  | Basic   | 0                 | 27                | 16                | 25                           |
|                   | people   | Post Basic  | 0                 | 0                 | 10                | 30                           |
|                   |  | Sub-total   | 0                 | 27                | 26                | 55                           |
|                   |  | Diagnostic<br>Radiography   | 0                 | 0                 | 15                | 0                            |
|                   |  | TOTAL<br>LEARNERSHIPS:<br>unemployed 18.2                         | <u>0</u>          | <u>104</u>        | <u>106</u>        | <u>175</u>                   |
|                   | GRAND TOTAL LE   | ARNERSHIPS  | 19                | 487               | 220               | 675                          |
|                   | Partner Higher<br>Education<br>Institutions to<br>contribute to the<br>growth and<br>development of<br>the Province<br>through the<br>provision of | Number of interns placed  | 21                | 77                | 127               | 50                           |

# Comments:

1. Number of training opportunities (Training (Other)) = 12,184 (Target = 15,800) Staff not released to take up training opportunities due to staff shortages. Course cancellations.

# REPORTING ON PERFORMANCE ON HEALTH PROFESSIONS TRAINING AND DEVELOPMENT CONDITIONAL GRANT

| Indicator  | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual         | 2005/06<br>Strat Plan<br>Target |
|--|------|-------------------|-------------------|---------------------------|---------------------------------|
| Input  |      |                   |                   |                           |                                 |
| 1. Intake of medical students <sup>14</sup> <sup>15</sup>      | No   |                   |                   | 203                       |                                 |
| 2. Intake of nurse students <sup>16</sup>                      | No   | 365               | 407               |                           |                                 |
| 3. Students with bursaries from the province                   | No   | 1,157             | 1,700             | 1,525                     |                                 |
| Process  |      |                   |                   |                           |                                 |
| 4. Attrition rates in first year of medical school             | %    |                   |                   | Process still<br>underway |                                 |
| 5. Attrition rates in first year of nursing school             | %    | 10                | 15                | Process still underway    |                                 |
| Output   |      |                   |                   |                           |                                 |
| 6. Basic medical students graduating <sup>17</sup>             | No   |                   |                   | 147                       |                                 |
| 7. Basic nurse students graduating <sup>17</sup>               | No   | 196               | 211               |                           |                                 |
| 8. Medical registrars graduating <sup>17</sup>                 | No   |                   |                   | 12                        |                                 |
| 9. Advanced nurse students graduating <sup>17</sup>            | No   | 140               | 146               | 4                         |                                 |
| Efficiency   |      |                   |                   |                           |                                 |
| 10. Average training cost per nursing graduate <sup>17</sup>   | R    | 34,663            | 37,674            |                           |                                 |
| 11. Development component of HPT & D grant spent <sup>17</sup> | %    |                   |                   |                           |                                 |

# Table 21: Health Professionals Training and Development Grant<sup>13</sup>

# **REPORTING ON STANDARD NATIONAL INDICATORS**

## Table 22: Human resource management<sup>18</sup>

| Indicator   | Туре | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|---|------|-------------------|-------------------|-------------------|---------------------------------|
| Input   |      |                   |                   |                   |                                 |
| 1. Medical officers per 1,000 people                    | No   | 0.37              | 0.37              | 0.37              |                                 |
| 2. Medical officers per 1,000 people in rural districts | No   | 0.12              | 0.13              | 0.13              |                                 |
| 3. Nurses per 1,000 people                              | No   | 0.84              | 0.85              | 0.95              |                                 |
| 4. Nurses per 1,000 people in rural districts           | No   | 0.55              | 0.55              | 0.60              |                                 |

<sup>&</sup>lt;sup>13</sup> Information requested from institutions of higher education, but incomplete feedback received.

<sup>&</sup>lt;sup>14</sup> Information compiled from reports received from the Universities of Cape Town and Stellenbosch. No information received from the University of the Western Cape.

<sup>&</sup>lt;sup>15</sup> US have not provided projections for the 2005/06 year.

<sup>&</sup>lt;sup>16</sup> New bursaries awarded for full-time bursaries: Health Sciences Training.

<sup>&</sup>lt;sup>17</sup> New bursaries awarded for part-time training: Support Services.

<sup>&</sup>lt;sup>18</sup> Information taken from "Annual Performance Plan 2006/07".

| Indicator   | Туре  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06<br>Strat Plan<br>Target |
|---|-------|-------------------|-------------------|-------------------|---------------------------------|
| 5. Pharmacists per 1,000 people                       | No    | 0.05              | 0.05              | 0.08              |                                 |
| 6. Pharmacists per 1,000 people in rural<br>districts | No    | 0.04              | 0.04              | 0.06              |                                 |
| Process   |       |                   |                   |                   |                                 |
| 7. Vacancy rate for professional nurses               | %     | 19                | 23                | 15                |                                 |
| 8. Attrition rate for doctors                         | %     | 37                | 42                | 30                |                                 |
| 9. Attrition rate for professional nurses             | %     | 12                | 15                | 12                |                                 |
| 10. Absenteeism for professional nurses               | %     | 3                 | 4                 | 3                 |                                 |
| Output  |       |                   |                   |                   |                                 |
| 11. Doctors recruited against target                  | %     | Not<br>available  | Not<br>available  | Not<br>available  |                                 |
| 12. Pharmacists recruited against target              | %     | Not<br>available  | Not<br>available  | Not<br>available  |                                 |
| 13. Nurses recruited against target                   | %     | Not<br>available  | Not<br>available  | Not<br>available  |                                 |
| 14. Community service doctors retained                | %     | Not<br>available  | Not<br>available  | Not<br>available  |                                 |
| Quality   |       |                   |                   |                   |                                 |
| 15. Hospitals with employee satisfaction survey       | %     | 15                | 30                | 45                |                                 |
| Efficiency  |       |                   |                   |                   |                                 |
| 16. Nurse clinical workload (PHC)                     | Ratio | 30.1              | 35                | 35                |                                 |
| 17. Doctor clinical workload (PHC)                    | Ratio | 50.6              | 50                | 50                |                                 |
| Outcome   |       |                   |                   |                   |                                 |
| 18. Surplus staff as a percentage of establishment    | %     | Not<br>available  | Not<br>available  | Not<br>available  |                                 |

# PROGRAMME 7: HEALTH CARE SUPPORT SERVICES

# AIM

To render support services required by the Department to realise its aims.

# ANALYSIS PER SUB-PROGRAMME

Sub-programme 7.1: Laundry services

Rendering a laundry service to hospitals, care and rehabilitation centres and certain local authorities.

Sub-programme 7.2: Engineering services

Rendering a maintenance service to equipment and engineering installations, and minor maintenance to buildings.

Sub-programme 7.3: Forensic services

Rendering specialised forensic and medico-legal services in order to establish the circumstances and causes surrounding unnatural death.

Sub-programme 7.4: Orthotic and prosthetic services

Rendering specialised orthotic and prosthetic services.

Sub-programme 7.5: Medicine trading account

Managing the supply of pharmaceuticals and medical sundries to hospitals, community health centres and local authorities.

# ANALYTICAL REVIEW OF PROGRAMME PERFORMANCE

Major projects undertaken or completed during the year

- The establishment of a Chronic Dispensing Unit.
- The implementation of the transfer of Mortuaries from the South African Police Service to the Department of Health.
- The implementation of the medicines and pharmacy legislation.
- The creation of a detoxification unit at Stikland Hospital.
- The successful operation of standby power plant during the extended and erratic Eskom power failures.
- The creation of a step-down ward at Lentegeur Hospital.
- Refurbishing the Forensic Ward at Valkenberg Hospital.
- The upgrading of accommodation for the Mental Review Board at Lentegeur Hospital.
- Renovations and improvements at Booth Hospital.
- Creation of a casualty unit at Robertson Hospital.
- Creation of an OPD at Hermanus Hospital.

# Laundry Services

Laundry services have successfully supplied the hospitals with a reliable supply of clean disinfected linen. The cost of in-house laundry services has increased from R1.60 per piece in 1997 to R1.75 per piece in 2006. This is well below inflation and is the result of increased productivity and no major equipment replacement costs. The cost will increase in the next year when a new continuous batch washing machine is purchased at an estimated cost of R6.5 million. In the same period, outsourced laundry services costs rose from 80 cents per piece to R1.35 per piece. In view of the fact that the in-house cost excludes the capital cost of infrastructure, the outsourced service is considerably cheaper.

# Engineering Services

The budgetary pressure at individual institutions has once again resulted in a greater reliance on the central workshops at Karl Bremer, Vrijzee and Zwaanswyk.

The problems experienced with the introduction of Logis last year have been solved and productivity has increased.

Recruiting and retaining qualified and experienced technical personnel is an on-going problem. The recruitment and retention of Clinical Engineering Technicians remains a problem in spite of their being declared a scarce skill group and their salary packages improved.

The maintenance workload in respect of ageing equipment is slowly being alleviated through the purchase of new equipment. In 2005/06 financial year R133 million was spent on medical and allied equipment.

The reported number of jobs completed has declined. This is not an indication of lower output. During 2005/06 a few large projects were undertaken as opposed to numerous small repairs. In addition to this engineering personnel paid more visits to hospitals to do preventative maintenance and in so doing reduced the number of items of equipment sent to the workshops for repair.

## Forensic Services

The Forensic Pathology Service (FPS) aims to render a standardised, objective, impartial and scientifically accurate service (following nationally uniform protocols and procedures) for the medico-legal investigation of death that serves the judicial process in the Western Cape. High turnover of medical specialists due to scarcity of senior posts and high stress levels associated with the performing of approximately 5,290 medico-legal autopsies per annum in the Metro Region continue to impact on the ability of the Department to deliver on this.

During this financial year the Department has been planning for the transfer of forensic mortuaries from the South African Police Service to Health. Budget Council approval was granted during August 2005 and transfer of the service will be effected from 1 April 2006.

The Provincial Department of Health has identified the need for improvement of the Forensic Pathology Services Support in the rural regions. This is being implemented as funding becomes available with the creation of permanent Specialist Forensic Pathology capacity in the non-metro areas.

## Orthotic and Prosthetic Services

The inability to recruit and retain qualified personnel remains a major problem. The decline in the items manufactured and the increase in the waiting list are the results of the personnel shortage. The service in the Southern Cape is outsourced and in the Metropole the outsourcing of selected appliances and component manufacture is taking place to increase output.

# Medpas Trading Account

The budget requirement in respect of the operational expenditure of the Cape Medical Depot is recovered from hospitals and institutions by means of a levy charged for goods supplied. The budget of the Cape Medical Depot is included in the approved budget statement of the Department. The budget allocation for administrative expenditure amounted to R25,800 million for the 2005/06 financial year. The administrative budget comprises compensation of employees, goods and services, and payments for capital assets.

The budget allocation for the 2005/06 financial year to purchase goods for resale amounted to R293,030 million. The actual purchases (receipts posted on the Medical Stores Administration System (MEDSAS)) for the year amounted to R291,084 million against actual issues (sales) for the year amounting to R311,848 million. Revenue amounting to R20,765 million was therefore available to fund operating expenditures.

The cumulative capital and reserves available to the depot as at 31 March 2006 for the purchase of stock amounted to R40,938 million. This amount remains static until Treasury is requested to grant an increase in the approved capital via normal budgeting processes. During the year under review the Depot's Trading Capital was augmented by R7,316 million.

# TABULAR REPORTING ON PERFORMANCE AGAINST PROVINCIAL 2005/06 STRATEGIC PLAN

| Sub-<br>programme  | Objectives<br>(Outputs)  | Indicators  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06 Strat<br>Plan Target |
|--|--|---|-------------------|-------------------|-------------------|------------------------------|
| Provide laundry         services to all         provincial hospitals         Provide cost         effective in-house         laundry service         Provide cost         effective out-         sourced laundry         service | services to all  | Number of pieces laundered                              | 21m               | 18m               | 20,7m             | 23m                          |
|  |  | Number of pieces<br>laundered: in-<br>house laundries   | 17m               | 14m               | 14,7m             | 17,5                         |
|  |  | Number of pieces<br>laundered: out-<br>sourced services | 5m                | 4m                | 3,5m              | 5,5                          |
|  | Average in-house cost per item   | R1.68   | R1.81             | 1,75              | R1,74             |                              |
|  | effective out-<br>sourced laundry  | Average out-<br>sourced cost per<br>item                | R1.15             | R1.30             | 1,35              | R1,48                        |
| Engineering<br>services  | Effective<br>maintenance of<br>buildings and<br>engineering<br>installations | Maintenance<br>backlog as % of<br>replacement<br>value  | 9%                | 8%                | 8%                | 8%                           |
|  | Efficient<br>engineering<br>installations                                    | Cost of utilities per bed                               | R3,600            | R5,560            | R6,500            | R4,200                       |

# Table 23: Performance against targets from 2005/06 strategic plan for the Health Care Support Services Programme Services Programme

| Sub-<br>programme                      | Objectives<br>(Outputs)  | Indicators   | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06 Strat<br>Plan Target |
|--|--|--|-------------------|-------------------|-------------------|------------------------------|
|  | Cost effective<br>maintenance of<br>medical equipment  | Number of jobs<br>completed – in-<br>house/outsourced                | 11,200            | 10,507            | 9,463             | 12,800                       |
| Forensic<br>services                   | Render a forensic<br>pathology service<br>to the Metropole<br>Region in<br>accordance with<br>prevailing statutory<br>requirements | Number of post<br>mortem<br>examinations                             | 6,500             | 5,016             | 5,290             | 5,600                        |
|  | Render a cost<br>effective forensic<br>service in the<br>Metropole   | Average cost per examination   | R1,150            | R1,284            | R1,404            | R1,390                       |
| Orthotic and<br>prosthetic<br>services | Render an Orthotic<br>and Prosthetic<br>service for the<br>Province  | Number of<br>devices<br>manufactured                                 | 5,884             | 4,109             | 4,616             | 5,000                        |
|  | Provide quality<br>Orthotic and<br>Prosthetic devices  | % of devices<br>requiring<br>remanufacture                           | 3%                | 3%                | 2%                | 3%                           |
|  | Provide a<br>responsive Orthotic<br>and Prosthetic<br>service  | Number of<br>patients on<br>waiting list<br>waiting over 6<br>months | 600               | 705               | 527               | 800                          |
|  | Ensure availability of essential drugs   | No of items on dues out  | 60                | <60               | <60               | 60                           |
| MEDPAS<br>trading<br>account           | Efficient utilisation of working capital   | Stock turnover   | 9                 | 9                 | 7,5               | 9                            |
|  | Adequate working<br>capital to support<br>adequate<br>stockholding   | Stock turnover   | R46m              | R50m              | R51m              | R53m                         |
|  | Sufficient stock<br>available at end-<br>user level  | Service level  | >85%              | >85%              | 81%               | >85%                         |

# Comments:

- 1. Number of pieces laundered in-house = 20,7m (Target = 23m) Application of linen usage protocols reduced volume to be laundered.
- 2. Average in-house cost per item = R1,75 (Target = R1,74) Actual acceptably close to target.
- 3. Average outsourced cost per item = R1,35 (Target = R1,48) Tenders for out-sourced services were more competitive than expected.

- Cost of utilities per bed = R6,500 (Target = R4,200) Previous years costs were under-reported due to difficulty in obtaining correct information from institutions. Cost now also includes medical gas.
- 5. Number of jobs completed in-house/outsourced = 9,463 (Target = 12,800) Greater focus on preventative maintenance has reduced volume of repair work.
- 6. Number of post-mortem examinations = 5,290 (Target = 5,600) The responsibility for Medico-legal laboratories resided with SAPS, transferred to the DoH on 1 April 2006.
- 7. Average cost per examination = R1,404 (Target = R1,390) The responsibility for Medico-legal laboratories resided with SAPS, transferred to the DoH on 1 April 2006.
- 8. Number of devices manufactured = 4,317 (Target = 5,000) Decrease is related to difficulty in recruiting experienced personnel.
- 9. Number of patients on waiting list waiting over 6 months = 1,280 (Target = 800) Increase is result of difficulty in recruiting experience personnel.

# PROGRAMME 8: HEALTH FACILITIES MANAGEMENT

## AIM

To provide for new health facilities, upgrading and maintenance of existing facilities, including the hospital revitalisation and provincial infrastructure grants.

# ANALYSIS PER SUB-PROGRAMME

| Sub-programme 8.1: | Community health facilities  |
|--------------------|------------------------------|
| Sub-programme 8.2: | Emergency medical rescue     |
| Sub-programme 8.3: | District hospital services   |
| Sub-programme 8.4: | Provincial hospital services |
| Sub-programme 8.5: | Central hospital services    |
| Sub-programme 8.6: | Other facilities             |

To provide for new health facilities, upgrading and maintenance of existing facilities, including the hospital revitalisation and provincial infrastructure grants.

# ANALYTICAL REVIEW OF PROGRAMME PERFORMANCE

Major projects undertaken or completed during the year

- The new Oncology building at the Red Cross Children's Hospital was commissioned.
- A new ultra modern neo-natal ICU was commissioned at Mowbray Maternity Hospital.
- A new central Disaster Management Centre was constructed and commissioned on the grounds of Tygerberg Hospital.
- Major renovations and additions were completed at Beaufort West Hospital.
- The construction of a new CHC at Brown's Farm is almost complete.
- New stores and a workshop were constructed at Eerste River Hospital.
- Substantial renovations and upgrading were completed at GF Jooste Hospital.
- Renovation work at the Western Cape College of Nursing was completed.
- The major renovation and upgrading of the wards at the Red Cross Children's Hospital is in progress.
- The new Admissions building at Valkenberg Hospital will be officially opened in May 2006.
- Construction of a new CHC in Swellendam is in progress.

## Community health facilities

The construction of new CHC's is funded from equitable share capital. The planning and design of new CHC's for Montagu, Stanford, Wellington and Simondium is in progress and construction is scheduled to commence in the 2006/07 financial year.

#### Emergency medical rescue

The construction of new ambulance stations is funded from the Provincial Infrastructure Grant (PIG). The planning and design of new ambulance stations for Hermanus, Atlantis, Beaufort West, Caledon, Riversdale and Lentegeur is in progress and construction is scheduled to commence in the 2006/07 financial year.

#### District hospital services

The construction of new district hospitals is funded from the Hospital Revitalisation Grant. The less comprehensive interim improvement of existing district hospitals is funded from the Provincial Infrastructure Grant (PIG). The revitalisation of Vredenburg Hospital is in progress. The planning and design of new district hospitals in Khayelitsha and Mitchells Plain is in progress. These are approved Hospital Revitalisation projects. The planning and design of improvements to Caledon, Vredendal, Mossel Bay and Riversdale Hospitals is in progress and construction is scheduled to commence in the 2006/07 financial year.

#### Provincial hospital services

The revitalisation of George, Worcester and Paarl Hospitals is in progress. These are approved Hospital Revitalisation projects. The revitalised George Hospital is scheduled to be opened in June 2006. Valkenberg Hospital has been approved as a Hospital Revitalisation project and preliminary planning is in progress.

#### Central hospital services

The CSIR has completed a report on the physical condition and suitability of Tygerberg Hospital. The findings have been used to compile a business case for Tygerberg to become a Hospital Revitalisation project.

The reconstruction of the Red Cross Children's Hospital is progressing well. Significant donor funding has been obtained and this has been supplemented by funding from the Provincial Infrastructure Grant.

#### TABULAR REPORTING ON PERFORMANCE AGAINST PROVINCIAL 2005/06 STRATEGIC PLAN

### Table 24:Specification of measureable objectives and performance indicators of the Health<br/>Facilities Management Programme

| Sub-<br>programme                | Objectives<br>(Outputs)   | Indicators  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06 Strat<br>Plan Target |
|----------------------------------|---|---|-------------------|-------------------|-------------------|------------------------------|
|                                  |   | % of facilities with piped water                            | 100%              | 100%              | 100%              | 100%                         |
| Community<br>health              | Improve quality of care   | % of facilities with mains electricity                      | 100%              | 100%              | 100%              | 100%                         |
| centres                          |   | % of facilities with access to a fixed line telephone       | 100%              | 100%              | 100%              | 100%                         |
| Emergency<br>medical<br>services | Improve<br>ambulance stations   | % of ambulance<br>stations built for<br>purpose             | 47%               | 47%               | 47%               | 47%                          |
| District<br>hospital<br>service  | Provide district<br>hospitals physical<br>infrastructure that<br>is fit for purpose | Total<br>infrastructure<br>expenditure as a<br>% of backlog | Not<br>reported   | Not<br>reported   | 2.2%              | 13.7%                        |

| Sub-<br>programme                 | Objectives<br>(Outputs)   | Indicators  | 2003/04<br>Actual | 2004/05<br>Actual | 2005/06<br>Actual | 2005/06 Strat<br>Plan Target |
|-----------------------------------|---|---|-------------------|-------------------|-------------------|------------------------------|
| Provincial<br>hospital<br>service | Provide provincial<br>hospitals physical<br>infrastructure that<br>is fit for purpose | Total<br>infrastructure<br>expenditure as a<br>% of backlog | Not<br>reported   | Not<br>reported   | 10.3%             | 16%                          |
| Central<br>hospital<br>service    | Provide central<br>hospitals physical<br>infrastructure that<br>is fit for purpose    | Total<br>infrastructure<br>expenditure as a<br>% of backlog | Not<br>reported   | Not<br>reported   | 2.6%              | 1.4%                         |

#### PERFORMANCE ON HOSPITAL REVITALISATION GRANT

 Table 25:
 Status of revitalisation hospitals

| Hospital           | Status   |
|--------------------|--|
| George             | Construction 99% complete.                           |
| Worcester          | Construction 60% complete.                           |
| Vredenburg         | Phase 1 is 95% complete. Phase 2 design in progress. |
| Paarl              | Tender awarded.                                      |
| Khayelitsha        | Preliminary design work in progress.                 |
| Mitchells Plain    | Business case approved.                              |
| Valkenberg         | Business case approved.                              |
| Tygerberg          | Business case submitted.                             |
| Hottentots Holland | Business case submitted.                             |
| Victoria           | Business case submitted.                             |
| Mossel Bay         | Business case submitted.                             |
| Robertson          | Business case submitted.                             |

#### REPORTING ON STANDARD NATIONAL INDICATORS

#### Accuracy of information

Where possible, audited or verified information has been used to calculate the values in the tables in this section. However, in many instances the calculations are based on estimates based on experience or trends. Further this programme was transferred from the Department of Transport and Public Works after a decision taken late in 2004.

#### Table 26: Performance indicators for Health Facilities Management

| Indicator  | Туре | 2004/05 | 2005/06 | 2006/07 | 2007/08 | 2008/09 | National<br>target<br>2008/09 |
|--|------|---------|---------|---------|---------|---------|-------------------------------|
| Input  |      |         |         |         |         |         |                               |
| 1. Equitable share capital<br>programme as percentage of<br>total health expenditure | %    | 0.92    | 0.36    | 0.36    | 0.33    | 0.31    | 2.5                           |

| Indicator  | Туре | 2004/05         | 2005/06          | 2006/07          | 2007/08          | 2008/09          | National<br>target<br>2008/09 |
|--|------|-----------------|------------------|------------------|------------------|------------------|-------------------------------|
| 2. Hospitals funded on revitalisation programme  | %    | 5               | 5                | 5                | 6                | 7                | 25                            |
| 3. Expenditure on facility<br>(building) maintenance as<br>percentage of total health<br>expenditure | %    | 1.37            | 0.98             | 1.4              | 1.53             | 1.55             | 4                             |
| 4. Expenditure on equipment maintenance as percentage of total health expenditure                    | %    | 1.18            | 1.18             | 1.18             | 1.18             | 1.18             | 4                             |
| Process  |      |                 |                  |                  |                  |                  |                               |
| 5. Hospitals with up to date asset register  | %    | Not<br>reported | 55               | 88               | 100              | 100              | 100                           |
| 6. Districts with up to date<br>PHC asset register (excluding<br>hospitals)                          | No   | Not<br>reported | No target<br>set | No target<br>set | No target<br>set | No target<br>set | 100%                          |
| Quality  |      |                 |                  |                  |                  |                  |                               |
| 7. PHC facilities with access to basic infrastructural services:                                     |      |                 |                  |                  |                  |                  |                               |
| (a) Piped water  | %    | Not<br>reported | 100              | 100              | 100              | 100              | 100                           |
| (b) Mains electricity  | %    | Not<br>reported | 100              | 100              | 100              | 100              | 100                           |
| (c) Fixed line telephone   | %    | Not<br>reported | 100              | 100              | 100              | 100              | 100                           |
| 8. Average backlog of service platform by programme 2:   |      |                 |                  |                  |                  |                  |                               |
| (a) PHC facilities   | %    | 270,000,0<br>00 | 38               | 35               | 30               | 25               | 15                            |
| (b) District hospitals   | %    | Not<br>reported | 50               | 50               | 45               | 40               | 15                            |
| (c) Regional hospitals   | %    | Not<br>reported | 44               | 40               | 35               | 30               | 15                            |
| (d) Psyciatric, TB, Chronic and other specialised hospitals  | %    | Not<br>reported | 10               | 10               | 8                | 6                | 15                            |
| (e) Provincial tertiary and national tertiary hospitals  | %    | Not<br>reported | 50               | 50               | 50               | 45               | 15                            |
| (f) Provincially aided hospitals   | %    | Not<br>reported | 50               | 50               | 45               | 40               | 15                            |
| Efficiency   |      |                 |                  |                  |                  |                  |                               |
| 9. Projects completed on time  | %    | Not<br>reported | 0                | 50               | 100              | 100              |                               |
| 10. Projects over budget   | %    | Not<br>reported | 100              | 50               | 0                | 0                |                               |

| Indicator                                       | Туре | 2004/05 | 2005/06 | 2006/07 | 2007/08 | 2008/09 | National<br>target<br>2008/09 |
|---|------|---------|---------|---------|---------|---------|-------------------------------|
| Outcome   |      |         |         |         |         |         |                               |
| 11. Level 1 beds per 1,000 uninsured population | No   | 0.45    | 0.45    | 0.75    | 0.75    | 0.75    | 0.9                           |
| 12. Level 2 beds per 1,000 uninsured population | No   | 0.55    | 0.55    | 0.61    | 0.60    | 0.60    | 0.9                           |
| 13. Population within 5km of fixed PHC facility | %    | 93      | 94      | 94      | 95      | 95      | 95                            |

### PART 3: REPORT OF THE WESTERN CAPE PROVINCIAL GOVERNMENT AUDIT COMMITTEE ON THE DEPARTMENT OF HEALTH (VOTE 6) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2006

#### 1. Introduction

We are pleased to present our report for the above-mentioned financial year ended 31 March 2006.

#### 2. Audit Committee Members and Attendance

2.1 The Audit Committee consists of the members listed hereunder and is required to meet a minimum of four (4) times per annum as per its approved Terms of Reference. During the current year seven (7) meetings were held.

| 2.2 | Members for the year         | No. of meetings attended |
|-----|------------------------------|--------------------------|
|     | Dr T Sutcliffe (Chairperson) | 7                        |
|     | Mr T Pasiwe                  | 7                        |
|     | Mr J Levendal                | 5                        |
|     | Mr K Ravens                  | 6                        |
|     | Mr M Tshume (Resigned)       | January 2006             |

#### 3. Audit Committee Responsibility

The Audit Committee reports that it has complied with its responsibilities arising from Section 38 (1) (a) of the Public Finance Management Act, 1999 (Act 1 of 1999) and Treasury Regulation 3.1.13 as required.

The Audit Committee also reports that it has adopted appropriate, formal terms of reference as its Audit Committee Charter, has regulated its affairs in compliance with this Charter and has discharged all it's responsibilities as contained therein.

#### 4. Effectiveness of Internal Control

The system of internal control was not entirely effective for the year under review as compliance with prescribed policies and procedures were lacking in certain instances. During the year under review several instances of non-compliance were reported by the Internal Audit Unit.

The Internal Auditors have also highlighted several critical control weaknesses that are in the process of being rectified.

# 5. The quality of in year management and monthly / quarterly reports submitted in terms of the PFMA and the Division of Revenue Act

In the absence of receiving the in-year management and monthly / quarterly reports (IYMs) from the Department, the Audit Committee was unable to comment on them during the year under review. At its final meeting with the Department on 10 August 2006, the CFO provided the Audit Committee with a specimen IYM report for June 2006. There is now understanding on the part of the Department as to what is required by the Audit Committee in regard to this aspect of Treasury Regulation 3.1.13 and an undertaking was made by the Department to provide these reports on a regular monthly basis.

#### 6. Evaluation of Financial Statements and the Auditor General's management letter

- 6.1 The Audit Committee notes that the accounting policies used by the Department in preparation of the Annual Financial Statements accord with the policy guidelines determined by National Treasury.
- 6.2 The Audit Committee has reviewed the Auditor General's report and has discussed the audited financial statements to be included in the Annual Report with the Auditor General, Accounting Officer, Chief Financial Officer and senior Departmental representatives.
- 6.3 The Audit Committee concurs and accepts the conclusions of the Auditor General on the financial statements and financial statements be accepted and be read together with the Auditor General's Report.
- 6.4 However, the Audit Committee wishes to draw the attention of the Accounting Officer to the following:
- 6.4.1 The Audit Committee agrees with the Department that the standard of management now required by government departments, and particularly the standard of compliance required, has increased considerably and, as a consequence, existing resources are often not adequate to meet new demands for diligence and reporting. It is the view of the Committee that additional administrative personnel and additional training, especially of people in higher level posts, will be needed to address these requirements in the future.
- 6.4.2 The Audit Committee notes the over-expenditure on programme 5 of the Vote and commends the Department on its overall financial performance, both in respect of expenditure and revenue.
- 6.4.3 The Audit Committee notes that commuted overtime remains a problem for the Department and it continues to consider the system extremely difficult to manage and inappropriate. The committee appreciates that the system of commuted overtime is national policy, but nevertheless advises that attempts be made to motivate the National Departments of Health and Public Service and Administration to investigate other alternatives to remunerate medical staff equitably.
- 6.4.4 The Audit Committee noted with concern the marked increase in normal overtime and endorses the Department's observation that this matter relates in the main to an acute shortage of staff, particularly nursing staff, and that it represents a risk for increasing litigation as a result of the likelihood of escalating malpractice suits. There are many reasons for the staff shortages, but poor salaries and working conditions are high on the list in the opinion of the Committee. Both these factors represent significant detractors to recruitment. The Audit Committee appreciates that the determination of salary scales is a national competence, but nevertheless advocates that attempts be made to motivate the National Departments of Health and Public Service and Administration to review salary scales of key health personnel, including nurses, PAMS, pharmacists and EMS personnel.
- 6.4.5 In respect of control over pay sheets, the Audit Committee sees no reason why this situation should not be addressed and that, as is, the lack of control over pay sheets represents a significant risk to the Department. In so far as the late capturing of leave is concerned, PERSAL is now more flexible and a host of exception reports can be drawn. The Audit Committee urges the Department to make use of these.
- 6.4.6 The Audit Committee noted the Auditor General's concern regarding the lack of a Departmental Human Resource Plan, but is of the view that such a plan exists as an inherent component of the 2010 Plan. In addition, a national HR Plan for Health has been compiled and it advises the Department that it be read together with the 2010 Plan, in order to ensure that the latter is compliant with the former.
- 6.4.7 In so far as the Auditor General's concern regarding Procurement is concerned, the Audit Committee stresses the importance of providing adequate training to staff involved in Supply Chain Management. The Committee is reassured that the Department will address the Auditor General's concerns regarding the procurement of goods from unapproved providers.

- 6.4.8 In respect of the Auditor General's many concerns regarding the Provincial Infrastructure and Hospital Revitalisation Grant the Audit Committee noted the Department's argument that the scope and scale of capital projects has increased significantly over the past few years and strongly supports the Department's intention to increase its capacity to manage all aspects of capital projects.
- 6.4.9 In respect of the Auditor General's concerns regarding Risk Management, the Audit Committee refers the reader to comments it made in paragraph 4.7 of its report for the year ended 31 March 2004 wherein it recommends that risk management and control becomes a regular item on the agenda of Top Management Committee meetings. The Committee were advised that a Risk management unit will be established within the Department in due course, but that the overall control of Risk Management policy will remain a competence of the Provincial Treasury. The Committee is of the view that there is still not enough clarity around the roles of Internal Control, Internal Audit, Risk Management and the role of the Audit Committee itself and strongly recommends that this matter, which is currently being addressed by Provincial Treasury, be brought to rapid finalisation.
- 6.4.10 The Audit Committee was satisfied with the forensic audit report presented on the scope, nature, outcome and loss recovery of the audits conducted in the Department of Health during the period under review.

#### Conclusion

This report serves as the final annual report of the Audit Committee for the year ended 31 March 2006. The Committee wishes to express its appreciation to the Department for its continuing assistance as well as to the Provincial Treasury.

DR SUTCLIFFE CHAIRPERSON OF THE WESTERN CAPE HEALTH DEPARTMENT AUDIT COMMITTEE

DATE: 16 August 2006

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### ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

Report by the Accounting Officer to the Executive Authority and Provincial Legislature of the Republic of South Africa

1. General review of the state of financial affairs

#### Important policy decisions and strategic issues facing the Department

The imperatives that provide the overarching framework for the Provincial Department of Health are the Millennium Development Goals and the National Department of Health's five-year priorities (2004-2009).

The National Health Act, 2003 (Act 61 of 2003) came into effect on 2 May 2005 with the exception of some sections, i.e. Chapter 6 (Health establishments and issues relating to the certificate of need) and Chapter 8 (control of the use of blood, blood products, tissue and gametes in humans). However, the regulations which must be developed to support the Act have not yet been finalized by the National Department of Health. In terms of this Act new governance structures such as the Provincial Health Council, District Health Councils and a consultative forum must be established. The MEC for Health convened the first meeting of the Provincial Health Council on 21 October 2005. The newly appointed Provincial Health Council has held two meetings so far, i.e. on 21 October 2005 and 29 November 2005.

As a result of the provisions of the Health Act (of 2003), read together with the provisions of the Municipal Finance Management Act (56 of 2003) and the Municipal Structures Act (117 of 1998 as amended), the Department of Health assumed responsibility for the provision of personal primary health care (PPHC) in the non-metropolitan areas from the municipalities which had previously been responsible for the provision of these services, as of 1 March 2005. The status quo for funding PPHC in the Cape Town Metro district will continue for the next two years, with funding to provincialise this function provisionally allocated in the outer year of the MTEF period.

In terms of section 27(2) of the National Health Act (2003) the provincial departments of health will be responsible for the management of the entire Forensic Pathology Service, excluding Forensic Laboratories which is a national responsibility. The transfer of the 'Medico-legal Mortuaries' from the South African Police Services (SAPS) to Health has taken effect from 1 April 2006. The Department of Health, Provincial Government Western Cape will establish a new Forensic Pathology Service (FPS) in the province.

The Department successfully established a Mental Review Board as required in terms of the Mental Health Care Act, 17 of 2002.

The relationship between Institutes of Higher Education and the Department of Health is governed by outdated Joint Agreements. A concerted effort, led by the Premier and the Vice Chancellors during 2005 paved the way for negotiations on the new multi-lateral and bilateral agreements that will replace current agreements. It is anticipated that a multi-lateral agreement between the government and Institutions of Higher Education could be signed during 2006/07 that will result in revised bilateral Joint Agreements.

From 1 April 2005 the functions of Emergency Medical Services and Planned Patient Transport were separated and managed separately.

Quality of care initiatives include establishing dedicated quality assurance capacity at the respective institutions, establishing a provincial structure for Infection Prevention and Control in collaboration with the Quality Assurance Unit, developing uniform operational policies regarding infection prevention and control, as well as conducting regular patient and staff satisfaction surveys.

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In terms of iKapa elihlumayo, the Provincial growth and development strategy, the Department of Health is designated as a support department in the two lead strategies, i.e. the Strategic Infrastructure Plan and Social Capital Formation. The Department considers that the provision of an effective Primary Health Care function makes a significant contribution to social capital formation, the following have been identified as specific social capital formation functions:

- The integrated management of childhood illnesses (IMCI) with specific focus on immunization; and reducing the morbidity and mortality caused by diarrhoea,
- The management of chronic diseases to ensure the continuity of care. The Faculties of Health Sciences of the Universities of Cape Town, Stellenbosch and the Western Cape have been requested to assist the Department in the formulation of a strategy for the reduction of the burden of disease.

At a provincial level the key issue is the development of the Service Plan which is the mechanism for the implementation of Healthcare 2010. The formulation of this plan has taken longer than anticipated but the groundbreaking work and the rigor of the plan have made this time well spent. The plan is now at the stage where it will be consulted with external stakeholders.

#### • Significant events that have taken place during the year

The contract of the Head of Department, Professor KC Househam, was extended for a period of three years.

Dr Fareed Abdullah, Deputy Director-General of the Division: District Health Services and Health Programmes left the Department in January 2006 to take up a position as Director for Technical Support of the International HIV/AIDS Alliance which is based in Brighton, England.

Laura Bush, the first lady of the United States of America visited the Khayelitsha Midwife Obstetric Unit in July 2005, to highlight the services provided at such a facility.

On 19 August 2005 the Mayor of Seville, Tygerberg Children's Hospital and the Bishop Tutu Foundation entered into an agreement whereby Tygerberg Hospital will receive a percentage of Seville's tax revenue for the next three years. These funds will be used for the purchase of much needed equipment.

Due to the pressure on the accommodation in the Tower Block additional office accommodation had to be identified which resulted in the relocation of the management of the Division: District Health Services and Health Programmes to the Southern Life Building.

As from 1 April 2005 the funding for Programme 8: Health Facilities Management was transferred to the Department of Health from the Department of Transport and Public Works where it previously resorted. The Public Works functions remained with the Department of Transport and Public Works.

#### Major projects undertaken or completed during the year

In response to the HIV and AIDS epidemic the province has started implementing the Comprehensive HIV and AIDS Care, Management and Treatment plan adopted by the National Cabinet in 2003. The Department is committed to integrating the HIV and AIDS programme into the general health services in such a way that the additional resources strengthen the general health system, rather than creating a vertical HIV and AIDS service delivery model.

A key challenge to the Department is dealing with the growing TB epidemic in the light of the increasing rate of co-infection of TB and HIV. Currently approximately 30% of TB patients in the Western Cape are co-infected with HIV resulting in high morbidity and mortality rates in this group.

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To improve access to quality-assured TB microscopy, the Department contracts the services of the National Health Laboratory Services for all TB diagnostic services. There are seven laboratories that provide TB laboratory services in the province and the Green Point Laboratory is the largest accredited TB laboratory in the southern hemisphere and performs approximately 473,000 TB direct microscopic examinations and culture per annum. Seventy per cent of specimens in the Province achieve a turnaround time of 48 hours or less.

Rapid expansion and improvement of community-based services has been undertaken through the implementation of a new integrated model for home-based and step-down care, including hospice, and an improved management model of NGO partners. This service has been funded mainly from the European Union for home-based care and from the Global Fund for step-down care.

It is planned that community based services should be delivered via two main streams to meet different needs, e.g.

- Services for patients who have been de-hospitalised from acute/sub-acute or chronic care but who still need some clinical care; and
- Preventive and promotive health services which are delivered as part of the Social Capital Formation strategy and health interventions.

Social Capital Formation:

With respect to child health the Department has developed a diarrhoeal disease intervention campaign and will embark on an in-depth intervention to increase the immunization coverage. The diarrhoeal disease intervention campaign from February to May each year includes support at community level for the early identification of danger signs in children for immediate referral to a health worker, the use of sugar/ salt solutions and hand washing programmes in Khayelitsha, Mitchell's Plain, Delft, Kraaifontein and Gugulethu. All primary health care facilities will have oral rehydration corners and extra paediatric bed capacity is available at Red Cross Children's Hospital, Tygerberg, Lentegeur and Somerset Hospitals.

The Health Promoting Schools Programme includes the following initiatives:

- Deworming projects in primary schools in selected geographic areas across the Metro;
- A home visitation programme aimed at equipping care givers with basic skills on child rearing and safety; and
- A youth risk survey will be done in Mitchell's Plain.

During December 2004 an independent external review of the Western Cape Emergency Medical Services was performed by an independent consultant (Barry Johns) from the West Midlands Emergency Ambulance Service in the United Kingdom to quantify and qualify the gap between current performance and national requirements. The report did not quantify the staffing and fleet needs, which were subsequently derived by a modeling process. The Barry Johns report acknowledged that efficiency gains will result in limited improvements to the response times of ambulances and that a significant investment in additional resources is required to bring the response times within acceptable levels. Recommendations of the review have been accepted and implementation has commenced. During 2005/06 an additional R50,8 million was allocated to fund additional personnel, vehicles and equipment in order to improve response times and service delivery with an emphasis on the Metropolitan Area. In addition calls have been prioritized as P1, P2 and P3 and attention has been focused on improving the response times for priority one calls as well as workshops and

### ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

training initiatives that have begun to motivate and improve management capacity within Emergency Medical Services (EMS).

In a joint initiative with the provincial departments of Local Government and Housing and Community Safety, the Emergency Medical Services established Disaster Management and Emergency Medical Services Communication Centres in Bredasdorp, Worcester, Beaufort West, George, Morreesburg and Cape Town. The Bredasdorp and Beaufort West Centres became operational in June and August 2005, respectively. The Cape Town Centre was officially opened on 15 December 2005 and the George Centre became operational in March 2006. It is anticipated that the Worcester and Morreesburg Centres will be brought online early in the new financial year.

During 2005/06 an amount of R2,23 million was allocated to facilitate the provincialisation of the SANTA and Local Government TB hospitals. The Harry Comay Centre in George was provincialised from 1 July 2005 and DP Marais Hospital in Retreat, the Sonstraal Hospital in Paarl and the Infectious Diseases Hospital in Malmesbury will be provincialised during 2006. The facilities and services in these hospitals will be upgraded to improve their capacity to care for more acutely ill patients.

A system of co-ordinating clinicians has been established to address the issues that arise from the fragmentation of the health system. The initiative which was implemented during 2005 has streamlined service, enhanced clinical governance and facilitated both the treatment of patients at the level of care appropriate to their needs and the clinical outcomes. The positive effects have been felt in Paediatrics and Child Health, and Obstetrics where the co-ordinating clinicians have been appointed.

The upgrading of George, Worcester and Vredenburg Hospitals has continued as Hospital Revitalisation Projects (HRP). The business case for Paarl Hospital has been approved and tenders invited for the revitalisation project. The business case for the proposed Khayelitsha Hospital has been submitted and the preliminary planning of this hospital has commenced.

#### • Spending Trends

The Department has spent an amount of R5,718,812 million on a budget of R5,776,822 million which constitutes an under-expenditure of R58,010 million.

The under-expenditure is attributed to amongst others the following Grant allocations not being spent in full:

| <u>Grant</u>                                 | Under-expenditure<br>R'000 | Causes   |
|--|----------------------------|--|
| Hospital Revitalisation<br>Conditional Grant | 48,600                     | Slow performance of contractors on various projects and delays in the approval of business cases.  |
| Forensic Pathology<br>Conditional Grant      | 8,300                      | The funding for this grant was allocated<br>during the Adjustments Estimate, therefore<br>insufficient time was allowed to utilize all the<br>funds effectively. |

The equitable (non-conditional) portion of the Budget has been overspent by R3 m. After final virements had been applied the over-expenditure has been recorded in Programme 5: Central Hospital Services.

### ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

Due to difficulty with the recruiting of certain categories of staff, particularly nurses, Compensation of Employees has been underspent. The Department therefore overspent on Goods and Services which includes payments for agency staff (nurses) amounting to R97,335 m and on Equipment. Over-expenditure on Goods and Services and Equipment was planned as a result of posts not being filled as anticipated.

The Vote (Department) consists of the following programmes:

#### Programme

| 1 | The Ministry, Head | Office and Regional Offices. |
|---|--------------------|------------------------------|
|---|--------------------|------------------------------|

- 2 Primary Health Care Services and District Hospital Services.
- 3 Pre-hospital Emergency Medical Services and inter-hospital transfers.
- 4 General Specialist, Psychiatric, TB, Chronic and Dental hospitals.
- 5 The three central hospitals.
- 6 Training, mainly that of nurses.
- 7 Orthotic and Prosthetic Services, Forensic Pathology Services, Minor Building Maintenance, Engineering Installations and the Central Medical Depot.
- 8 Construction, upgrading and maintenance of facilities including the hospital revitalisation and provincial infrastructure conditional grants.

#### Actual Expenditure spent per programme

|   |                              | Rm    | %   |
|---|------------------------------|-------|-----|
| 1 | Administration               | 167   | 3   |
| 2 | District Health Services     | 1,630 | 29  |
| 3 | Emergency Medical Services   | 256   | 4   |
| 4 | Provincial Hospital Services | 1,296 | 23  |
| 5 | Central Hospital Services    | 1,981 | 35  |
| 6 | Health Sciences and Training | 79    | 1   |
| 7 | Healthcare Support Services  | 93    | 2   |
| 8 | Health Facility Management   | 217   | 4   |
|   | Total for Department         | 5,719 | 100 |

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#### Amounts spent per Economic Classification

|   | Rm    | %   |
|---|-------|-----|
| - Compensation of Employees   | 2,977 | 52  |
| - Goods & Services (mainly Municipal Services, Medical and Surgical Requisites, Blood, Pharmaceuticals and Agency Staff (nurses)) | 1,893 | 33  |
| - Transfers to Municipalities (primarily for primary health care)   | 226   | 4   |
| - Thefts & Losses   | 2     | 0   |
| <ul> <li>Departmental Agency (CMD &amp; SITA)</li> </ul>  | 9     | 0   |
| - Universities & Technicons (Joint staff)   | 54    | 1   |
| - Transfers to Non-profit Institutions  | 152   | 3   |
| - Transfers to Households (bursaries)   | 61    | 1   |
| - Machinery & Equipment   | 164   | 3   |
| - Buildings; Construction & Maintenance   | 181   | 3   |
| Total   | 5,719 | 100 |

#### Revenue

Revenue was over recovered by R22 m, of which R7 m was due to exchange rate differences with respect to the Global Fund. Most of the remainder was due to improved debt collection by hospitals.

#### Actions planned to avoid a re-occurrence

Additional emphasis will be placed on the recruitment of staff and expenditure on building related projects.

#### Any other material matters

Spending on Goods and Services and on Equipment in the last quarter, particularly the last month of the year was substantially higher than the previous months, with the first month of the new financial year being a usually low spending month. In the future the Department will acquire equipment on a multi-year cycle in an attempt to reduce the peak in the last quarter.

The HIV/AIDS conditional Grant has been overspent by R10 m.

#### 2. Services rendered by the Department

- 2.1 The services rendered by the Department are indicated in the Programme Performance section of the Annual Report.
- 2.2 Tariff Policy

The fees charged for services rendered at the institutions under the control of this Department have been determined and calculated according to the principles of the Uniformed Patient Fee Schedule (UPFS) as formulated by the National Department of Health.

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The Department has adopted and implemented the UPFS in respect of both, the externally funded patients (previously known as private and private hospital patients) and the subsidized hospital patients. Due to the size of the document setting out the UPFS tariffs, the detail is not included as part of this report, but is available on request.

Certain sundry tariffs are also charged. The basis of these tariffs is market related.

These sundry tariffs apply to:

- > Meals
- Laundry
- Incineration of medical waste
- Lecture notes
- > Day care fees
- > Accommodation

#### 2.3 Free Services

Certain free services are rendered at institutions that fall under the control of this Department. In certain instances the private/private hospital patients are excluded from the benefit of the free services. The criteria that applies is in line with policies as determined by the National Department of Health in this regard, and include the following:

- > Children under the age of six years (Excluding private/private hospital patients)
- > Pregnant women (Excluding private/private hospital patients)
- Family planning
- Infectious diseases
- Involuntary (certified) mental health care user (MHCU)
- > Termination-of-pregnancy patients
- > Children attending school who are referred to hospital
- Medico-Legal services
- Oral health services (Scholars and mobile clinics only)
- Immunisations
- ➢ Hospital personnel employed before 1976
- Committed children
- Boarders, live-in children and babies, relatives and donors
- Primary health care services
- Social pensioners
- Formally unemployed
- Antiretroviral (ARV) Services (Subsidized patients only)

It is not possible to quantify the cost of these free services since it is dependent on the operational costs that varies across the institutions where these services are rendered.

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#### 2.4 Inventories stated in R'000

|                  | INVENTORY GROUPS |                 |             |        |                |        |        |       |        |
|------------------|------------------|-----------------|-------------|--------|----------------|--------|--------|-------|--------|
| Institutions     | Statio-<br>nery  | Provi-<br>sions | Med & surg. | Pharm  | Clean/<br>chem | Engin. | Maint. | Other | Total  |
| Head Office      | 88               | 0               | 0           | 0      | 0              | 0      | 0      | 0     | 88     |
| Boland           | 321              | 43              | 1,626       | 0      | 117            | 0      | 7      | 180   | 2,294  |
| Metropole        | 3,252            | 1,950           | 14,630      | 6,816  | 1,180          | 129    | 389    | 4,164 | 32,510 |
| West Coast       | 132              | 59              | 884         | 700    | 76             | 0      | 7      | 267   | 2,125  |
| Southern Cape    | 395              | 103             | 1,332       | 1,529  | 151            | 8      | 24     | 303   | 3,845  |
| APH              | 196              | 192             | 110         | 486    | 0              | 0      | 0      | 70    | 1,054  |
| Tygerberg        | 30               | 0               | 992         | 0      | 190            | 0      | 0      | 324   | 1,536  |
| Groote Schuur    | 626              | 549             | 8,086       | 11,348 | 308            | 263    | 23     | 1,072 | 22,275 |
| Red Cross        | 310              | 285             | 1,140       | 3,231  | 319            | 74     | 0      | 169   | 5,528  |
| Engineering      | 0                | 0               | 0           | 0      | 0              | 0      | 10     | 1     | 11     |
| MDHS             | 386              | 128             | 1,532       | 235    | 50             | 0      | 31     | 0     | 2,362  |
| EMS              | 0                | 0               | 0           | 0      | 0              | 0      | 0      | 0     | 0      |
| Dental Hospitals | 0                | 0               | 1           | 0      | 0              | 0      | 0      | 0     | 1      |
| WCCN             | 275              | 115             | 13          | 0      | 0              | 0      | 134    | 0     | 537    |
| TOTALS           | 6,011            | 3,424           | 30,346      | 24,345 | 2,391          | 474    | 625    | 6,550 | 74,166 |

These inventories pertain to Main Depots only. Inventories are costed using various accounting systems and methods, including WAC (weighted average), FIFO (first-in first-out) and LIFO (last-in first-out).

#### 3. Capacity constraints

The reduced nursing capacity, both in terms of numbers and experience, remains a key challenge in the Department. Professional and specialized nurses are highly mobile in a global environment of high demand. The attrition rate for professional nurses is 25% and several strategies have been embarked upon within the Department to address this challenge, e.g.

- More bursaries have been allocated for formal training increasing the number of nurses in training and the capacity for sub-professional training in a few hospitals (Tygerberg and Groote Schuur Hospitals and the Western Cape Rehabilitation Center) has been increased, also allowing for bridging towards a professional qualification;
- During 2005, 167 sub-professional categories were bridged; and
- A post graduate training programme for midwifery, in conjunction with the University of the Western Cape, has been established at Mowbray Maternity Hospital.

The lack of nurses with theatre and intensive care training and experience created bottlenecks in these critical areas resulting in increased waiting times and waiting lists. There is a dependency on agency staff for nurses who often do not have the required experience. The following strategies have been embarked upon to address these issues:

- The Cape Peninsula University of Technology has been approached to assist with the training of theatre technicians, a midlevel category or worker to support theatre nurses.
- Non-nursing tasks have been identified and appropriate staff appointed.

### ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

- Theatre managers have been appointed at Tygerberg and Groote Schuur Hospitals at executive level to improve the efficiency and throughput of theatres.
- Nursing mentors are being appointed in theatres and intensive care units to provide support for subprofessional and student categories of nurses.

Improving the nursing environment with functioning basic equipment and hospital beds would still require significant funding.

#### 4. Utilisation of donor funds

The following donor funding was available to the Department during the 2005/06 financial year:

|                       | R′000         |
|-----------------------|---------------|
| Rotary Club           | 1,300         |
| European Union Funds  | 18,180        |
| Belgium Fund          | 989           |
| World Population Fund | <u>276</u>    |
| TOTAL                 | <u>20,745</u> |

Donor funding received has been accounted in Donor accounts within the financial system of the Department. All donor funding except the donation from the Rotary Club has been spent in full as at 31 March 2006.

An amount of R57,807 million was donated by the Global Fund towards HIV/AIDS prevention.

Global Funding has not been accounted for separately as the case with the donations mentioned above. The donation in this regard has been incorporated into the main accounting structure of the Department as a separate sub-programme as approved by the Provincial Treasury.

#### 5. Trading entities

The Cape Medical Depot has been established as a Trading Entity in terms of National Treasury Regulations as from 1 April 2005.

The Depot is responsible for procuring Pharmaceutical-, Medical and Surgical and other related supplies. Bulk buying results in cost effectiveness as well as standardization on products. A further advantage of maintaining a Depot is to minimize stockholding at institutional level.

The Trading Entity charges a levy of 8% on store stock and 5% on Direct Delivery purchases to sustain it's operational costs.

A separate set of Financial Statements on the Cape Medical Depot has been included in this report.

#### 6. Organisations to whom transfer payments have been made

The Department of Health assumed the responsibility of Personal Primary Health Care (PPHC) in the rural areas as from 1 April 2005. Prior to 1 April 2005 Local Authorities were funded for the rendering of PPHC by means of transfer payments.

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With the assumption of responsibility of the above mentioned function the Department was allocated additional funding in the 2005/06 financial year to provide for the loss in revenue previously funded by the Local Authorities to provide a comprehensive service.

Given the fact that it was not possible to determine how the respective municipalities should be funded at that stage within the "Transfer Payment" budget an amount of R100 million was allocated pro rata per municipality while a further R30 million remained unallocated to be dealt with in the Adjustments Estimate (2005/06 financial year).

During the Adjustments Estimate process it was still not possible to allocate the R30 million. It was also agreed during the course of the year that Municipalities would submit claims on a monthly basis. Ideally these claims should have been included in current expenditure given the fact that the services were now being rendered by the province. It was therefore agreed to allocate the R30 million on a 60/40 split between the items Compensation of Employees and Goods and Services i.e. current expenditure.

Personal Primary Health Care functions were as a result of this funded from both Transfer Payments and Current expenditure.

Claims submitted were mostly funded from the Transfer Payment allocation in Programme 2 resulting in an overexpenditure in this Programme.

Current payment expenditure in Programme 2 on the other hand was underspent and a saving as a whole is recorded in the Programme after corrections have been made for conditional and earmarked expenditures.

For more detailed information in this regard please refer to Annexure 1B of the Notes to the Statement of Financial Performance.

#### 7. Public private partnerships (PPP)

The Department of Health has not yet entered into PPP Concession Agreements. The feasibility of such arrangements are still being investigated:

#### Western Cape Rehabilitation Centre

The Private Party, will be responsible for the rendering of hard and soft facilities management services, the revitalisation and maintenance of existing medical equipment and the provision and maintenance of new equipment, i.e. furniture and medical equipment.

The Department issued Request for Proposal (RFP) documents to the pre-qualified bidders. The bids received were evaluated and a preferred bidder is in the process of being appointed.

#### Hermanus Provincial Hospital

This project will arrange for the co-location of hospital facilities and provision of facilities management services at the Hermanus Provincial Hospital.

The concession period is 15 years for the upgrade and refurbishment of the public hospital and the provisioning of hard and soft facility management services to the Department.

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#### Swellendam

The Private Partner will be granted the right to establish a private health facility on the premises of the Provincial Hospital by gaining access to underutilized areas in the Provincial Hospital.

The concession period is 15 years as a co-location project, with the refurbishment and upgrade of the public hospital and the provision of hard and soft facility management services to the Department.

#### Eersterivier Hospital

This project was de-registered after a Department Top Management decision taken in March 2006.

#### Grassy Park

This project will arrange for the construction of a Community Health Centre.

#### 8. Corporate governance arrangements

#### **Internal Audit**

The co-sourced arrangement between the Sihluma Sonke Consortium and Provincial Treasury to provide Internal Audit to the Department is still in place.

To date reports on the following issues have been tabled:

- Procurement and Tendering
- Asset Management
- Facility Management
- Admissions
- Pharmacy Procurement and Stock Control
- Leave
- Contract Management
- Budgets
- Transfer Payments
- Recruitment and Appointment
- Organisational Design
- Training and Development
- Provisioning and Stock Control

Critical issues identified are being addressed by both Management and the Internal Control Section of the Department.

#### Audit Committee

The Departmental Audit Committee chaired by Dr T Sutcliffe has been in place for the last two financial years, including 2005/06. The Report of the Audit Committee is contained in the Annual Report of the Department.

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#### **Risk Management**

The Provincial Cabinet has recently approved a structure for Risk Management in the Department.

Posts to strengthen this function are in the process of being advertised and filled.

#### 9. Discontinued activities/activities to be discontinued

The Department has not discontinued activities during the 2005/06 financial year. Activities were however moved/consolidated between institutions. An example of such consolidation is Paediatric cardiac surgery cases presenting at Tygerberg Hospital being treated at Red Cross Children's Hospital.

#### 10. New/proposed activities

District hospital services in the Metro were increased by the commissioning of an additional 120 level 1 beds, 90 in Tygerberg Hospital and 30 in Karl Bremer Hospital.

The Chronic Dispensing Unit was established and opened on 1 December 2005. The aim of the unit is to provide a central dispensing facility where the medications for patients who are stabilized on their medication is prepared and delivered to the Community Health Centres where it is dispensed to the patients. This will alleviate the workload of the pharmacists at the CHCs and also help to address the long-standing problem of prolonged waiting times for patients at the pharmacies. An amount of R8,3 million was allocated in the 2005/06 budget and R4,3 million in the 2006/07 budget for ongoing operational costs.

The Department has established a Staff Health and Wellness Programme (SHWP) to support employees dealing with life challenges. This programme is provided by the Independent Counseling and Advisory Service (ICAS), is free of charge, available to employees and their dependents, is multi-lingual and available 24 hours per day and 365 days per year. The service provides telephonic or face-to-face counseling as well as access to Life Management Consultancy services. Examples of common issues for which they are consulted are:

- Relationships: family, work, partners, friends;
- Family: childcare, eldercare, state benefits;
- Emotional issues: stress, substance abuse, depression, trauma;
- Financial issues: debt and money management;
- Legal matters: maintenance, child custody, divorce law, consumer rights;
- Health issues: HIV and AIDS counseling, illness, harassment.

An amount of R1 million was allocated in the 2005/06 budget for this purpose.

In terms of the Provincial language policy all official documentation should be printed in the three official languages of the Western Cape, i.e. English, Afrikaans and IsiXhosa. To facilitate this process an amount of R2,3 million was allocated and a Language Liaison Services Unit has been created within the Directorate: Communications which has been operational since December 2005. This unit can be consulted by all health officials for the translation of official documents.

An amount of R1,5 million has been allocated to fund the burden of disease study that the Faculties of Health Sciences of the Universities of Cape Town, Stellenbosch and the Western Cape have been requested to perform with a view to facilitating the long-term planning of the Department.

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#### 11. Events after the reporting date

No material events.

#### 12. Performance information

The Department has several processes in place to provide performance information.

Health service and status information are collected routinely throughout the year to determine performance in terms of service delivery and the expected health status improvement.

Selective performance indicators are collected from the afore-mentioned information and presented to the National Department of Health as the Quarterly Performance System.

The Monitoring and Evaluation Committee of the Department monitors programme performance against a set of indicators included in the Department's Strategic Plan. The deliberations of this committee are to a large extent included in the Quarterly Performance Report.

At the end of the financial year the four Quarterly Performance Reports constitute the major part of the performance section of the Department's Annual Report.

#### 13. SCOPA resolutions

| Reference to previous<br>audit report and SCOPA<br>resolutions  | Subject  | Progress made on SCOPA resolutions   |
|---|--|--|
| Second Report dated 06<br>December 2005<br>Paragraphs 10 & 14 (The<br>first report was not<br>relevant to Department of<br>Health | <ul> <li>Normal Overtime</li> <li>Contravention of paragraph 5.6 of Collective Agreement compensation for Overtime</li> <li>Employees receiving overtime in excess of budget limit</li> <li>Overtime expenditure exceeds budget by 7.91%</li> <li>Overtime paid to employees on leave</li> <li>The above cases are attributed to medical staff shortages, which in turn could negatively effect health care delivery and lead to increased medical claim liability.</li> </ul> | It was previously indicated in the cases<br>identified by the Auditor General that<br>justifiable reasons exist as to why the<br>excessive overtime was worked. It was<br>again highlighted in circular H12/2006<br>dated 6 February 2006 that the limit<br>may only be exceeded in exceptional,<br>fully motivated circumstances.<br>It has also been made a requirement<br>that Regional Directors and Chief<br>Executive Officers of regions/ institu-<br>tions draw reports on a regular basis as<br>indicated in the foregoing circular.<br>Non-compliance will result in<br>disciplinary action. |

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| Reference to previous<br>audit report and SCOPA<br>resolutions | Subject  | Progress made on SCOPA resolutions   |
|--|--|--|
| •<br>A<br>m<br>er<br>re<br>ar<br>w<br>u<br>al<br>wi            | Adequate control measures should<br>be implemented to ensure proper<br>control over the recording and<br>payment of overtime;<br>Adequate evidence to be<br>submitted that the excessive<br>overtime was paid for a critical<br>need;<br>full investigation into the matters<br>hentioned should be undertaken to<br>nsure that the relevant laws and<br>egulations are complied with (e.g.<br>pproval exists for exceptional overtime<br>torked); and the investigation should<br>lso include tests to ensure compliance<br>ith Basic Conditions of Employment<br>ct, no 75 of 1997 | Although operational requirements<br>deem it necessary to recall employees<br>from leave from time to time, the<br>application form is not in all instances<br>cancelled. Institutions have once again<br>been instructed that they may not pay<br>overtime while officials are on leave<br>The Department must ensure that a 24<br>hours service is maintained and there<br>are special circumstances where<br>excessive overtime is fully justified.<br>Although it is important that medical<br>staff do not work abnormal hours, the<br>increase in the medico-legal claims is<br>not necessarily a direct result thereof.<br>It should also be noted that adequate<br>control measures have been put in<br>place in terms of circular H12/2006. It<br>was indicated as mentioned by the<br>committee that the motivation and<br>approval for excessive overtime must<br>be filed for audit purposes. As<br>previously mentioned to the Auditor<br>General, the internal audit component<br>of the Directorate: Human Resource<br>Management will ensure that<br>compliance exists for the approval for<br>excessive overtime worked during<br>internal audit investigations at<br>institutions. It should however once<br>again be brought to the attention of the<br>committee that the Public Service Act, 1994, and that the Basic<br>Conditions of Employment Act has not<br>been fully implemented within the<br>Public Service.<br>The real impact of the instructions<br>contained in circular H12/2006 will only<br>be noticeable in the 2006/07 financial<br>year. |

# ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

| Reference to previous<br>audit report and SCOPA<br>resolutions | Subject   | Progress made on SCOPA resolutions  |
|--|---|---|
|  | <ul> <li>Asset Management</li> <li>Not all departments were on the government prescribed and accepted LOGIS asset management system during the 2004/05 financial year, or were only in the process of implementing the system at yearend.</li> <li>The LOGIS system could not in all cases be reconciled with the department's asset register.</li> <li>In some cases the departments were still in the process of updating and finalising its asset register.</li> <li>Where LOGIS asset registers were in place, this did not always contain all the information required.</li> <li>Detailed asset registers were not always in place.</li> <li>As a result it was not always possible to verify the existence, accuracy and completeness of assets.</li> </ul> | The department during the 2005/06<br>financial year submitted an asset<br>management strategy to both the<br>Provincial and National Treasury. This<br>was conveyed to the Committee during<br>the 2005/2006 SCOPA Hearing.<br>This strategy entailed that all<br>institutions where Logis have been<br>implemented, will have updated asset<br>registers by 31 March 2007. Further,<br>that an asset module be purchased for<br>the academic hospitals, who are on the<br>Syspro System and that their asset<br>registers will also be in place by 31<br>March 2007.<br>All Institutions in the rural areas (33)<br>viz. Southern Cape/Karoo, West<br>Coast/Winelands and Boland/Overberg<br>had updated registers by 31 March<br>2006.<br>All Institutions within the Metro Regions<br>are in the final process of updating the<br>asset registers.<br>The updating of the asset registers at<br>the academic hospitals started on 1<br>July 2006 with a finalisation date of 31<br>March 2007. |
|  | <ul> <li>Resolutions</li> <li>Where the prescribed LOGIS system is not yet fully implemented, that the implementation be finalised as a matter of urgency;</li> <li>The LOGIS asset registers be updated with all the required information in order for the system to be utilised as intended;</li> </ul>   |   |

#### ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

| Reference to previous<br>audit report and SCOPA<br>resolutions | Subject  | Progress made on SCOPA resolutions |
|--|--|------------------------------------|
|  | • The LOGIS system and other asset registers that may be utilised by the departments be reconciled as a matter of urgency; and |                                    |
|  | <ul> <li>All assets registers are updated<br/>with all relevant and required<br/>information.</li> </ul>                       |                                    |

#### 14. Other

#### **Related Parties**

The disclosure of information on Related Parties is regarded as being confidential by the Department of Public Service and Administration (DPSA). The Director General: Office of the Public Service Commission has the authority in terms of Public Service Regulation, 2001, Chapter 3, F to grant approval for the disclosure of information if there is a compelling public interest in its disclosure. As a result information in this regard has not been disclosed in the Disclosure Notes to the Financial Statements.

#### Cape Medical Depot

Information pertaining to the Cape Medical Depot has been removed from the Trial Balance. Separate Annual Financial Statements has been compiled on the activities of the Cape Medical Depot. The accounting adjustment has been made against the Bank Account effectively overstating the Bank Balance as a result. The same applies to the 2004/05 comparative information presented.

#### Asset Management

On 1 April 2005 the National Treasury implemented a new system of Asset Management. The main aim of this system is to ensure that adequate Asset Registers be maintained. Asset Registers must amongst others make provision for the fair value of assets to be recorded.

Compliance to this requirement is a major exercise for the Department of Health. Effectively it means that each and every asset needs to be identified, validated and registered.

Both National and Provincial Treasury were informed that the Department will not be compliant at the end of the 2005/06 financial year.

During 2005 a plan was presented to National Treasury indicating steps to be taken to ensure compliance by March 2007.

To date Asset Registers have been implemented at all the Rural Hospitals. Metro Hospitals will be finalized by July 2006 and the Central Hospitals will be completed before 31 March 2007.

### ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### Approval

The Annual Financial Statements set out on pages 117 to 165 have been approved by the Accounting Officer.

1c. Howashan

PROFESSOR KC HOUSEHAM ACCOUNTING OFFICER

DATE: 31 May 2006

#### WESTERN CAPE PROVINCE DEPARTMENT OF HEALTH

# REPORT OF THE AUDITOR-GENERAL TO THE PROVINCIAL PARLIAMENT OF THE WESTERN CAPE ON THE FINANCIAL STATEMENTS OF THE WESTERN CAPE DEPARTMENT OF HEALTH (VOTE 6) FOR THE YEAR ENDED 31 MARCH 2006

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#### REPORT OF THE AUDITOR-GENERAL TO THE PROVINCIAL PARLIAMENT OF THE WESTERN CAPE ON THE FINANCIAL STATEMENTS OF THE DEPARTMENT OF HEALTH (VOTE 6) FOR THE YEAR ENDED 31 MARCH 2006

#### 1. AUDIT ASSIGNMENT

The financial statements as set out on pages 117 to 165, have been audited in terms of section 188 of the Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996), read with sections 4 and 20 of the Public Audit Act, 2004 (Act No. 25 of 2004). The fixed asset opening balances have not been audited because of the timing of guidance from National Treasury to the departments relating to the treatment, valuation and disclosure of fixed assets. These financial statements are the responsibility of the accounting officer. My responsibility is to express an opinion on these financial statements, based on the audit.

#### 2. SCOPE

The audit was conducted in accordance with the International Standards on Auditing read with General Notice 544 of 2006, issued in Government Gazette no. 28723 of 10 April 2006 and General Notice 808 of 2006, issued in Government Gazette no. 28954 of 23 June 2006. Those standards require that I plan and perform the audit to obtain reasonable assurance that the financial statements are free of material misstatement.

An audit includes:

- examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements,
- assessing the accounting principles used and significant estimates made by management, and
- evaluating the overall financial statement presentation.

I believe that the audit provides a reasonable basis for my opinion.

#### 3. BASIS OF ACCOUNTING

The department's policy is to prepare financial statements on the modified cash basis of accounting determined by the National Treasury, as described in note 1.1 to the financial statements.

#### 4. AUDIT OPINION

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Department of Health at 31 March 2006 and the results of its operations and its cash flows for the year then ended, in accordance with the modified cash basis of accounting determined by the National Treasury of South Africa, as described in note 1.1 to the financial statements, and in the manner required by the Public Finance Management Act, 1999 (Act No. 1 of 1999).

#### 5. EMPHASIS OF MATTER

Without qualifying the audit opinion, attention is drawn to the following matters:

#### 5.1 Unauthorised expenditure

Unauthorised expenditure relates to the overspending of a vote or main division within a vote. The department has overspent on programme 5 by an amount of R9,9 million after applying virement rules as defined by section 43 of the Public Finance Management Act, 1999 (Act No. 1 of 1999).

#### 5.2 Asset management

- 5.2.1 The opening balances for institutions in the Metropole region and Emergency Medical Services are included in annexure 4 at a value of R1. It is uncertain whether management has made reasonable attempts to locate the original supporting documentation relating to these assets in order to assign the original costs to these assets as required by the accounting policy.
- 5.2.2 As indicated on page 96 of the accounting officer's management report adequate asset registers, as required by the new system of asset management implemented by National Treasury, were not operational at the Metro hospitals and the Central hospitals.
- 5.2.3 Furthermore, because the asset registers are incomplete as indicated above it was not possible to test the completeness of disposals disclosed in annexure 4.
- 5.3 Compensation of employees
- 5.3.1 Commuted Overtime

Commuted overtime paid by the department during the financial year under review amounted to R160,6 million compared to R144,7 million in the prior financial year, representing a 11 per cent increase. Notwithstanding the prior year audit findings and the envisaged corrective steps indicated, the following internal control weaknesses occurred at eight of the eleven hospitals/institutions audited:

(a) Control over commuted overtime

An adequate internal control system to ensure the validity, accuracy and completeness of actual commuted overtime hours worked does not exist. Consequently based on a sample test the following weaknesses were revealed:

- (i) Commuted overtime payments were not reduced by leave periods taken, which resulted in overpayments being made (overpayments in 27 instances amounting to R135 593).
- (ii) Verification forms and duty rosters were not completed or reviewed by the heads of clinical departments/supervisors to confirm the commuted overtime hours worked.
- (iii) Audit was unable to verify the commuted overtime hours worked to the duty rosters as no attendance registers were maintained.

#### (b) Commuted overtime contracts

Commuted overtime contracts were not reviewed on an annual basis to confirm the necessity of hours required. Therefore, uncertainty exists whether the proper internal checking and control was performed in the absence of contracts.

#### 5.3.2 Normal overtime

(a) Paragraph 5.6 of the Collective Agreement: Compensation for overtime P6 of 2002 stipulates that the monthly compensation for overtime of an employee may not constitute 30 per cent or more of her/his monthly salary. In exceptional cases this percentage may be exceeded.

A PERSAL exception report indicated that overtime payments (6 874 cases) amounting to R21 million represents 30 per cent and more of employees' basic salary for the financial year under review. The overtime payments, above the 30 per cent threshold, represent 37 per cent of the total normal overtime amounting to R56,9 million for the year under review. A further analysis of the exception report indicates that R16 million of the R21 million was paid to medical staff.

#### (b) Overtime while on leave

A PERSAL exception report indicated that in 1 564 instances, overtime amounting to R882 534 was paid to officials whilst they were on leave, contrary to the prescripts of the Staff Code and the Basic Conditions of Employment Act, 1997 (Act No. 75 of 1997).

#### (c) Effect of excessive overtime

As referred to in paragraph 5.3.2(a) above, excessive normal overtime payments were made which highlights that the department has serious medical staff shortages. This situation could lead to a reduction in the standard of health care delivered, which could increase the department's liability in respect of medical claims.

Furthermore an analysis of the filled and funded medical posts indicated a 17 per cent shortage of medical staff, which translates into an underspending of the final budget amounting to R24,8 million in the financial year under review due to vacant posts not being filled.

#### 5.3.3 Sessional allowances

The following control weaknesses in administering the sessional allowances paid to medical doctors were revealed at 5 of the 8 hospitals/institutions tested:

- Signed employment contracts indicating the contractual periods and terms of employment could not in all instances be submitted for audit purposes. Furthermore, expired employment contracts were not always updated;
- (b) Regular reviews of the sessions allocated were not always performed to determine the necessity in accordance with the operational requirements; and
- (c) Proof of actual hours worked/duties performed were not submitted on a weekly/monthly basis as required by departmental prescripts.

- 5.3.4 Control over pay sheets
- (a) A review of the administration of pay sheets indicated various control weaknesses, which include *inter alia*; pay sheets verified after pay date and control registers not adequately certified by the paymasters. Furthermore pay sheets for certain months at one hospital visited could not be submitted for audit purposes; and
- (b) Given the large number of staff employed by the department, the key control of pay sheet administration was not effectively utilised to minimise the risk of payments to fictitious employees.
- 5.3.5 Late capturing of leave

A PERSAL report extracted for the period 1 April - 30 June 2006 indicated that approximately 19 735 instances of leave taken during the financial year under review was captured on PERSAL subsequent to 31 March 2006.

5.3.6 Human Resource Management Plan

The department has not developed a Human Resource Management Plan as required in terms of Chapter 1, Section III D.1 of the Public Service Regulations, 2001.

#### 5.4 Transfers and subsidies

#### Non-submission of financial statements

Audited financial statements of certain recipient institutions for the 2004/05 financial year have not been submitted to the department, as per section 8.4.1(b) of the Treasury Regulations. It is therefore uncertain whether the accounting officer satisfied the requirement of ensuring that funds previously transferred were utilised for intended purposes, as required by section 8.4.1 of the Treasury Regulations and section 38(1)(j) of the Public Finance Management Act, 1999 (Act No. 1 of 1999), prior to or soon after the transfer of moneys in respect of the 2005/06 financial year's allocation.

Furthermore it should be noted that funds were transferred to these recipients in the absence of audited financial statements, contravening section 3.2.2.12 and section 3.2.1.10 of the departmental finance instructions G60/2001 and G48/2001, respectively.

#### 5.5 Supply chain management

A value-added audit focusing on supply chain management was performed concurrently and in conjunction with the audit of the financial statements for the year ended 31 March 2006. The following findings refer:

#### 5.5.1 Inappropriate utilisation of delegation 7.5

Delegation 7.5 issued in terms of Delegation of powers issued by the Accounting Officer in terms of sections 44(1) and 44(2) of the Public Finance Management Act, 1999 (Act No. 1 of 1999) was utilised to procure various goods and services amounting to R4 204 784. The procurement of these goods and services did not in all instances warrant the utilisation of delegation 7.5 as the situations did not qualify as urgent/emergency cases as described in the Accounting Officer's System. The urgent/emergency delegation applied in these situations was due to a lack of proper planning by the relevant directorates prior to procurement of goods and services.

It was further revealed that the provision of security and management of linen at one hospital, valued at R3,8 million per annum and R67 000 per month respectively, were paid utilising delegation 7.5 due to the nonexistence of a proper contract. An audit concern exists regarding the validity of payments made in the absence of a valid agreement/contract.

#### 5.5.2 Procurement

In various instances complaints were reported to the head office supply chain management unit by approved suppliers, who indicated that certain hospitals and institutions were procuring goods from unapproved suppliers, thereby breaching the supply chain management prescripts. The full details and rand value of such procurement had not been determined at the date of this report and consequently has not been disclosed in the financial statements as irregular expenditure.

#### 5.6 Provincial infrastructure grant

A value-added audit focusing on provincial infrastructure grants was performed concurrently and in conjunction with the audit of the financial statements for the year ended 31 March 2006. The following findings refer:

#### 5.6.1 Changes to planned projects on the original budget

Provincial infrastructure grant projects as per the original budget were not all delivered as originally planned. The following changes were made to the planned projects and project budgets:

- (a) The budgeted amounts as per the original budget for a total of 10 projects were materially decreased (with more than 20 per cent) when the adjusted budget was compiled. The total decrease in budgeted expenditure for these 10 projects amounted to R16,5 million (30 per cent of the original budget).
- (b) A total of 16 new projects to the value of R29,1 million (53 per cent of the original budget), which were not included in the original budget, were included in the adjusted budget.
- (c) The total completion cost for a total of 20 projects, which appeared on both the original and the adjusted budget was increased by R53,8 million (36 per cent of the original budget).
- 5.6.2 Actual versus budgeted expenditure on projects

A review was performed to determine the level of actual expenditure compared with the adjusted budgeted amount for the 2005/06 financial year and the following was noted:

- (a) No expenditure was incurred on a total of 12 projects (25 per cent) to the value of R3,5 million (6.3 per cent of the adjusted budget).
- (b) A total of three projects (6.25 per cent) on the adjusted budget were materially underspent (with 20 per cent or more). The total under-expenditure on these projects amounted to R2,3 million (79.3 per cent).
- (c) A total of nine projects (18.75 per cent) on the adjusted budget were materially overspent (with 20 per cent or more). The total over-expenditure on these projects amounted to R17,5 million (77 per cent).
- (d) Expenditure to the amount of R1,7 million was incurred on five projects that did not appear on the adjusted budget.
- (e) A comparison between the expenditure reflected on management information reports for provincial infrastructure grant projects as per the records of the Department and the Department of Transport and Public Works, differed materially on certain projects. The differences on five projects amounted to R7,2 million.

The budget establishes a framework for efficient and effective financial management and promotes transparency, participation and accountability. The material changes to the original budget and material variances between actual expenditure and the adjusted expenditure hampered the effectiveness of the budget as a financial management tool.

#### 5.6.3 Project delays

Material delays were experienced in implementing provincial infrastructure projects that appeared on the original budget for the 2005/06 financial year.

- (a) Owing to the delays experienced on the provincial infrastructure projects on the original budget, the targeted completion dates for 13 of the 27 projects (48 per cent) on the original budget were extended when the adjusted budget was compiled. The extension/delay for these projects totalled 173 months (the average extension/delay per project was 13 months).
- (b) The progress on a sample of 10 projects was reviewed and it was determined that 7 of the 10 projects (70 per cent) had not progressed to a stage where tenders have been awarded and/or where construction had commenced, although 6 of these projects had to be completed by May 2006.
- 5.6.4 The following factors contributed to the material changes between the original planned projects and the planned projects on the adjusted budget, the variances between budgeted and actual expenditure as well as the project delays:
- (a) Capacity problems were experienced within the professional support services directorate of the department, which negatively affected their ability to timeously provide briefing documents/business cases to the Department of Transport and Public Works. This resulted from the decision to shift infrastructure funding from the Department of Transport and Public Works to the department with effect of the 2005/06 financial year.
- (b) The department did not have a formal monitoring and evaluation component which negatively affected their ability to actively monitor and follow-up on the progress made on the planning and implementation of infrastructure projects by the Department of Transport and Public Works.
- (c) The Department of Transport and Public Works did not timeously complete the design and planning work on infrastructure projects and in certain instances did not comply with the parameters/specifications of the briefing documents/business cases submitted by the department.
- (d) Project estimates were only performed after projects were approved and included in the department's budget. As a result project estimates exceeded the budgeted amounts which delayed the implementation of projects.
- (e) Communication and co-ordination barriers existed between the department and the Department of Transport and Public Works owing to the service level agreement between the two departments specifying that the department was not allowed to communicate directly with consultants, contractors and public works personnel.

#### 5.7 Hospital revitalisation programme grant

A value-added audit focusing on the hospital revitalisation program grant was performed concurrently and in conjunction with the audit of the financial statements for the year ended 31 March 2006. The following findings refer:

#### 5.7.1 Project management

Construction to hospital structures funded from the hospital revitalisation program grant undertaken at various hospitals were found to either be damaged requiring additional construction costs or not suitably designed and constructed, or not fully operational by the planned date according to the Project Implementation Plans, thereby impeding the delivery of quality health care services to patients. These deficiencies resulted from the following:

- (a) ineffective project management;
- (b) a lack of communication and co-operation between the Department of Health and the Department of Transport and Public Works;
- (c) a lack adequate resource planning; and
- (d) the fact that contracts concluded with various contractors do not impose penalties for late completion/handover of specific deliverables within one entire revitalisation project.
- 5.7.2 Delay in approval of business cases

A significant time lapse between the submission of business cases and the issuing of tenders for hospital projects occurred, due to delays in the business case approval process. It can further be concluded that benchmark timeframes for the business case approval process, against which the actual approval timeframes could be measured, have not been determined and standardised by the National Department of Health and the Western Cape Department of Health.

Furthermore, the Service Delivery Agreement between the Department of Health and Department of Transport and Public Works does not make provision for the monitoring of timeframes for the delivery of the planning and tender process function, which is performed by Department of Transport and Public Works.

#### 5.7.3 Approval of project expenditure

The Service Delivery Agreement between the Department of Health and Department of Transport and Public Works indicates that the latter department is responsible to certify payments to contractors and thereafter advise the Department of Health to effect payment, as the budget holder. This agreed arrangement allows for the accounting officer of the Department of Health to approve expenditure without reviewing the related, appropriate supporting documentation and consequently not satisfying the requirement of section 38(1)(c)(ii) of the Public Finance Management Act, 1999 (Act No. 1 of 1999).

#### 5.7.4 Consultancy fees

The documentation/schedules detailing the monies spent on consultants since the beginning of each of the Hospital Revitalisation projects could not be submitted for audit purposes. Consequently, it could not be determined whether the officials from either the Department of Health or Department of Transport and Public Works actively monitored payments made to consultants.

In the absence of this monitoring function of the percentage completion of projects versus payments made to consultants, substandard work could be delivered, budgets could be exceeded and project completion could be delayed, all of which has been observed as indicated in paragraph 5.7.1 above.

#### 5.7.5 Construction cost per square meter

Information relating to cost per square meter incurred on each project versus the construction expenditure incurred on that particular project could not be provided for audit purposes. Management was also not able to provide information relating to the basis/principle for area and cost norm limits nor whether they have been established and approved for monitoring purposes in the Western Cape. Consequently the effectiveness of management's monitoring mechanisms to ensure that project costs stay within the budget constraints could not be determined.

#### 5.7.6 Financial monitoring

Significant differences were noted between the budget amounts per BAS and those budget amounts contained in the PIP's and consequently uncertainty exists regarding accurate financial monitoring in this regard.

Furthermore, after a financial analysis of the revitalisation grant funding and spending, it was noted that there is a significant underspending, amounting to R48,6 million as at 31 March 2006. This could lead to a situation where future funding from National Department of Health is reduced as the funds are not being utilised.

#### 5.8 Performance information

The performance information to be included in part 2 of the department's annual report for 2005/06, as submitted in draft format for audit purposes, has been reviewed. The following shortcomings were identified:

#### 5.8.1 Objectives not aligned

The pre-determined objectives in the strategic plan for Program 8: Health Facilities Management, are not aligned to the objectives in the annual budget or the annual report, as required by the medium term expenditure framework guideline. The objectives reported on in the annual report were aligned to the 2006/07 strategic plan instead of the pre-determined objectives in the 2005/06 strategic plan.

#### 5.8.2 Reported information inconsistent when compared to evidence gathered

The reported information in the annual report (actual figures) for 12 out of 154 indicators (8 per cent), is materially inconsistent when compared to the evidence gathered during the audit due to a lack of verifiable supporting documentation.

#### 5.9 Risk management policy and fraud prevention plan

Section 38.1(a)(i) of the Public Finance Management Act states that the accounting officer for a department, trading entity or constitutional institution must ensure that the department, trading entity or constitutional institution has and maintains effective, efficient and transparent systems of financial and risk management and internal control. The department does not have a formal risk management strategy and process in place with respect to risk management. During the audit it was however found that a first time risk assessment was undertaken by the centralised Risk Management Unit and the consortium - Sihluma Sonke.

Section 3.2.1 of the National Treasury Regulations further states that the accounting officer must ensure that a risk assessment is conducted regularly to identify emerging risks of the institution. A risk management strategy which must be used to direct internal audit effort and priority, and to determine the skills required of managers and staff to improve controls and to manage these risks has not been developed.

#### 5.10 Inventory management

5.10.1 Inventory value at year-end

The following shortcomings were noted during the audit of the inventory balance at year-end:

- (a) Planned inventory count attendance by auditors did not materialise due to miscommunication between head office and the affected hospitals and institutions;
- (b) Deviations from the prescribed inventory count processes were noted at various hospitals and institutions audited; and
- (c) Audit test counts performed by comparing physical inventory to recorded inventory (on the system) resulted in various differences. It was not possible to verify whether these test count differences were adjusted to the inventory system as various hospitals/institutions have not submitted finalised inventory reports for audit.

Consequently the validity, accuracy and completeness of the inventory balances disclosed in the management report could not be determined.

#### 5.10.2 Inventory control weaknesses

The following shortcomings over the general control over inventory were noted:

- (a) Certain issue vouchers and delivery notes were not reviewed when items were received or issued;
- (b) The value of slow-moving, obsolete or damaged inventory was not always adjusted to the inventory system; and
- (c) Manual inventory cards maintained in the stores had not been regularly updated during the financial year.
- 5.11 Non-compliance with laws and regulations
- 5.11.1 A review of the monthly monitoring of financial information revealed that expenditure reports relating to the Cape Medical Depot (CMD) are sent to the department. However, this information is not presented to Provincial Treasury by the accounting officer of the department, as required by section 19.8.1 of the Treasury Regulations.
- 5.11.2 At 11 institutions audited, invoices were not always paid within 30 days from the date the invoice was received. In many instances, the institutions had valid reasons for delaying payment as it usually related to errors on the invoices which the suppliers did not rectify. Since the institutions did not always maintain an audit trail of the dates when these queries were finalised, audit was unable to determine whether the institutions paid the invoices within 30 days after the queries were finalised, as required by section 8.2.3 of the Treasury Regulations.
- 5.11.3 Related party disclosure has not been included in the financial statements as required by the National Treasury guide for financial statements. The accounting officer has indicated the reasons for the non-disclosure on page 96 of his report.
- 5.11.4 A detailed five-year infrastructure plan was required to be submitted to the Provincial Treasury by 31 July 2005 in terms of section 37(1)(a) of the Division of Revenue Act, however, the plan was only approved by management on 11 September 2005.
- 5.11.5 Evidence to substantiate that monthly and quarterly reports for the Hospital Revitalisation program grant, were submitted to the National Department of Health by the department before the 15th of the month following the reporting month (monthly reports) and before the 30th of the month following the reporting period (quarterly reports), as required by the Division of Revenue Act framework, could not be submitted for audit purposes.
- 5.11.6 Evidence to substantiate that the Project Implementation Plans (PIP) of certain hospitals, funded by the hospital revitalisation conditional grant, were approved by the National Department of Health before the first transfer of funds occurred, as required by the Division of Revenue Act framework, could not be submitted for audit purposes.

#### 5.12 General control environment weaknesses

#### 5.12.1 Supporting documentation

Supporting documentation of transactions for various account balances, valued at R4 million, were not submitted for audit purposes due to inadequate filing systems.

#### 5.12.2 Misallocation of expenditure

Expenditure amounting to R1,1 million was incorrectly classified as either capital or current expenditure.

#### 5.12.3 Ineffective monitoring and checking of approved tenders/contracts

The approved tender/contract prices are not checked to invoices submitted by suppliers, as copies of these tenders/contracts are not always filed at the hospitals/institutions where payments are approved.

#### 5.12.4 Management of staff and tenant debt

The debtors system is unable to generate debtor's ageing analysis reports in respect of the two categories of debt, which impedes the follow-up and recovery of staff debt.

#### 5.12.5 Accounting for inventory losses

Other losses disclosed in note 6.2 of the financial statements represents inventory losses amounting to R103,000 written off at Lentegeur Hospital only. An inventory report obtained indicated a balance amounting to R3 million for inventory losses based on year-end inventory counts performed, written off by various institutions, was not accounted for in the financial statements. The accounting treatment and consequent disclosure of inventory losses, therefore appears inconsistent within the department.

#### 6. APPRECIATION

The assistance rendered by the staff of the Department of Health during the audit is sincerely appreciated.

I JEEWA for Auditor-General

Cape Town

31 July 2006



# ACCOUNTING POLICIES

## for the year ended 31 March 2006

The Financial Statements have been prepared in accordance with the following policies, which have been applied consistently in all material aspects, unless otherwise indicated. However, where appropriate and meaningful, additional information has been disclosed to enhance the usefulness of the Financial Statements and to comply with the statutory requirements of the Public Finance Management Act, Act 1 of 1999 (as amended by Act 29 of 1999), and the Treasury Regulations issued in terms of the Act and the Division of Revenue Act, Act 1 of 2005.

## 1. Presentation of the Financial Statements

## 1.1 Basis of preparation

The Financial Statements have been prepared on a modified cash basis of accounting, except where stated otherwise. The modified cash basis constitutes the cash basis of accounting supplemented with additional disclosure items. Under the cash basis of accounting transactions and other events are recognised when cash is received or paid or when the final authorisation for payment is effected on the system (by no later than 31 March of each year).

## 1.2 Presentation currency

All amounts have been presented in the currency of the South African Rand (R) which is also the functional currency of the department.

## 1.3 Rounding

Unless otherwise stated all financial figures have been rounded to the nearest one thousand Rand (R'000).

#### 1.4 Comparative figures

Prior period comparative information has been presented in the current year's financial statements. Where necessary figures included in the prior period financial statements have been reclassified to ensure that the format in which the information is presented is consistent with the format of the current year's financial statements.

A comparison between actual and budgeted amounts per major classification of expenditure is included in the appropriation statement.

## 2. Revenue

## 2.1 Appropriated funds

Appropriated funds are recognised in the financial records on the date the appropriation becomes effective. Adjustments to the appropriated funds made in terms of the adjustments budget process are recognised in the financial records on the date the adjustments become effective.

Total appropriated funds are presented in the statement of financial performance.

Unexpended appropriated funds are surrendered to the Provincial Revenue Fund, unless approval has been given by the Provincial Treasury to rollover the funds to the subsequent financial year. These rollover funds form part of retained funds in the annual financial statements. Amounts owing to the Provincial Revenue Fund at the end of the financial year are recognised in the statement of financial position.

#### ACCOUNTING POLICIES for the year ended 31 March 2006

#### 2.2 Departmental revenue

All departmental revenue is paid into the Provincial Revenue Fund when received, unless otherwise stated. Amounts owing to the Provincial Revenue Fund at the end of the financial year are recognised in the statement of financial position.

#### 2.2.1 Tax revenue

Tax revenue consists of all compulsory unrequited amounts collected by the department in accordance with laws and or regulations (excluding fines, penalties & forfeits).

Tax receipts are recognised in the statement of financial performance when received.

2.2.2 Sales of goods and services other than capital assets

The proceeds received from the sale of goods and/or the provision of services is recognised in the statement of financial performance when the cash is received.

#### 2.2.3 Fines, penalties & forfeits

Fines, penalties & forfeits are compulsory unrequited amounts which were imposed by a court or quasi-judicial body and collected by the department. Revenue arising from fines, penalties and forfeits is recognised in the statement of financial performance when the cash is received.

2.2.4 Interest, dividends and rent on land

Interest, dividends and rent on land is recognised in the statement of financial performance when the cash is received.

#### 2.2.5 Sale of capital assets

The proceeds received on sale of capital assets are recognised in the statement of financial performance when the cash is received.

2.2.6 Financial transactions in assets and liabilities

Repayments of loans and advances previously extended to employees and public corporations for policy purposes are recognised as revenue in the statement of financial performance on receipt of the funds. Amounts receivable at the reporting date are disclosed in the disclosure notes to the annual financial statements.

Cheques issued in previous accounting periods that expire before being banked are recognised as revenue in the statement of financial performance when the cheque becomes stale. When the cheque is reissued the payment is made from Revenue.

#### 2.2.7 Gifts, donations and sponsorships (transfers received)

All cash gifts, donations and sponsorships are paid into the Provincial Revenue Fund and recorded as revenue in the statement of financial performance when received. Amounts receivable at the reporting date are disclosed in the disclosure notes to the financial statements.

All in-kind gifts, donations and sponsorships are disclosed at fair value in the annexures to the financial statements.

#### ACCOUNTING POLICIES for the year ended 31 March 2006

#### 2.3 Local and foreign aid assistance

Local and foreign aid assistance is recognised in the financial records when notification of the donation is received from the National Treasury or when the department directly receives the cash from the donor(s). The total cash amounts received during the year is reflected in the statement of financial performance as revenue.

All in-kind local and foreign aid assistance are disclosed at fair value in the annexures to the annual financial statements.

The cash payments made during the year relating to local and foreign aid assistance projects are recognised as expenditure in the statement of financial performance. A receivable is recognised in the statement of financial position to the value of the amounts expensed prior to the receipt of the funds.

A payable is raised in the statement of financial position where amounts have been inappropriately expensed using local and foreign aid assistance. Unutilised amounts are recognised in the statement of financial position.

#### 3. Expenditure

3.1 Compensation of employees

Salaries and wages comprise payments to employees. Salaries and wages are recognised as an expense in the statement of financial performance when the final authorisation for payment is effected on the system (by no later than 31 March of each year). Capitalised compensation forms part of the expenditure for capital assets in the statement of financial performance<sup>19</sup>.

All other payments are classified as current expense.

Social contributions include the entities' contribution to social insurance schemes paid on behalf of the employee. Social contributions are recognised as an expense in the statement of financial performance when the final authorisation for payment is effected on the system.

#### 3.1.1 Short-term employee benefits

Short-term employee benefits comprise of leave entitlements (capped leave), thirteenth cheques and performance bonuses. The cost of short-term employee benefits is expensed as salaries and wages in the statement of financial performance when the final authorisation for payment is effected on the system (by no later than 31 March of each year).

Short-term employee benefits that give rise to a present legal or constructive obligation are disclosed in the notes to the financial statements. These amounts are not recognised in the statement of financial performance.

#### 3.1.2 Long-term employee benefits

#### 3.1.2.1Termination benefits

Termination benefits such as severance packages are recognised as an expense in the statement of financial performance as a transfer when the final authorisation for payment is effected on the system (by no later than 31 March of each year).

<sup>&</sup>lt;sup>19</sup> This accounting policy is only relevant where the department elects to capitalise the compensation paid to employees involved on capital projects.

## ACCOUNTING POLICIES for the year ended 31 March 2006

#### 3.1.2.2Post employment retirement benefits

The department provides retirement benefits (pension benefits) for certain of its employees through a defined benefit plan for government employees. These benefits are funded by both employer and employee contributions. Employer contributions to the fund are expensed when the final authorisation for payment to the fund is effected on the system (by no later than 31 March of each year). No provision is made for retirement benefits in the financial statements of the department. Any potential liabilities are disclosed in the financial statements of the Provincial Revenue Fund and not in the financial statements of the employer department.

The department provides medical benefits for certain of its employees. Employer contributions to the medical funds are expensed when the final authorisation for payment to the fund is effected on the system (by no later than 31 March of each year).

## 3.2 Goods and services

Payments made for goods and/or services are recognised as an expense in the statement of financial performance when the final authorisation for payment is effected on the system (by no later than 31 March of each year). The expense is classified as capital if the goods and services were used on a capital project.

#### 3.3 Interest and rent on land

Interest and rental payments are recognised as an expense in the statement of financial performance when the final authorisation for payment is effected on the system (by no later than 31 March of each year). This item excludes rental for the use of buildings or other fixed structures.

## 3.4 Financial transactions in assets and liabilities

Debts are written off when identified as irrecoverable. Debts written-off are limited to the amount of savings and/or underspending of appropriated funds. The write off occurs at year-end or when funds are available. No provision is made for irrecoverable amounts but amounts are disclosed as a disclosure note.

All other losses are recognised when authorisation has been granted for the recognition thereof.

#### 3.5 Unauthorised expenditure

When discovered unauthorised expenditure is recognised as an asset in the statement of financial position until such time as the expenditure is either approved by the relevant authority, recovered from the responsible person or written off as irrecoverable in the statement of financial performance.

Unauthorised expenditure approved with funding is recognised in the statement of financial performance when the unauthorised expenditure is approved and the related funds are received. Where the amount is approved without funding it is recognised as expenditure, subject to availability of savings, in the statement of financial performance on the date of approval.

## 3.6 Fruitless and wasteful expenditure

Fruitless and wasteful expenditure is recognised as an asset in the statement of financial position until such time as the expenditure is recovered from the responsible person or written off as irrecoverable in the statement of financial performance.

## ACCOUNTING POLICIES for the year ended 31 March 2006

#### 3.7 Irregular expenditure

Irregular expenditure is recognised as expenditure in the statement of financial performance. If the expenditure is not condoned by the relevant authority it is treated as an asset until it is recovered or written off as irrecoverable.

### 3.8 Transfers and subsidies

Transfers and subsidies are recognised as an expense when the final authorisation for payment is effected on the system (by no later than 31 March of each year).

#### 3.9 Expenditure for capital assets

Payments made for capital assets are recognised as an expense in the statement of financial performance when the final authorisation for payment is effected on the system (by no later than 31 March of each year).

#### 4. Assets

#### 4.1 Cash and cash equivalents

Cash and cash equivalents are carried in the statement of financial position at cost.

For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held, other short-term highly liquid investments and bank overdrafts.

#### 4.2 Prepayments and advances

Amounts prepaid or advanced are recognised in the statement of financial position when the payments are made.

#### 4.3 Receivables

Receivables included in the statement of financial position arise from cash payments made that are recoverable from another party.

Revenue receivable not yet collected is included in the disclosure notes. Amounts that are potentially irrecoverable are included in the disclosure notes.

## 4.4 Investments

Capitalised investments are shown at cost in the statement of financial position. Any cash flows such as dividends received or proceeds from the sale of the investment are recognised in the statement of financial performance.

Investments are tested for an impairment loss whenever events or changes in circumstances indicate that the investment may be impaired. Any impairment loss is included in the disclosure notes.

#### 4.5 Loans

Loans are recognised in the statement of financial position at the nominal amount. Amounts that are potentially irrecoverable are included in the disclosure notes.

### ACCOUNTING POLICIES for the year ended 31 March 2006

## 4.6 Inventory

Inventories on hand at the reporting date have been disclosed in the management report.

### 4.7 Asset Registers

Assets are recorded in an asset register, at cost, on receipt of the item. Cost of an asset is defined as the total cost of acquisition. Assets procured in previous financial periods, may be stated at fair value, where determinable, or R1, in instances where the original cost of acquisition or fair value cannot be established. No revaluation or impairment of assets is currently recognised in the asset register. Projects (of construction/development) running over more than one financial year relating to assets, are only brought into the asset register on completion of the project and at the total cost incurred over the duration of the project.

Annexure 4 and 5 of the disclosure notes, reflect the total movement in the asset register of assets with a cost equal to and exceeding R5000 (therefore capital assets only) for the current financial year. The movement is reflected at the cost as recorded in the asset register and not the carrying value, as depreciation is not recognized in the financial statements under the modified cash basis of accounting. The opening balance reflected on Annexure 4 and 5 will include items procured in prior accounting periods and the closing balance will represent the total cost of the register for capital assets on hand.

## 5. Liabilities

### 5.1 Payables

Recognised payables mainly comprise of amounts owing to other governmental entities. These payables are recognised at historical cost in the statement of financial position.

#### 5.2 Lease commitments

Lease commitments represent amounts owing from the reporting date to the end of the lease contract. These commitments are not recognised in the statement of financial position as a liability or as expenditure in the statement of financial performance but are included in the disclosure notes.

Operating and finance lease commitments are expensed when the payments are made. Assets acquired in terms of finance lease agreements are disclosed in the annexures to the financial statements.

## 5.3 Accruals

Accruals represent goods/services that have been received, but where no invoice has been received from the supplier at the reporting date, or where an invoice has been received but final authorisation for payment has not been effected on the system.

Accruals are not recognised in the statement of financial position as a liability or as expenditure in the statement of financial performance but are included in the disclosure notes.

#### 5.4 Contingent liabilities

A contingent liability is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the department; or

#### ACCOUNTING POLICIES for the year ended 31 March 2006

A contingent liability is a present obligation that arises from past events but is not recognised because:

- It is not probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; or
- The amount of the obligation cannot be measured with sufficient reliability.

Contingent liabilities are included in the disclosure notes.

#### 5.5 Commitments

Commitments represent goods/services that have been approved and/or contracted, but where no delivery has taken place at the reporting date.

Commitments are not recognised in the statement of financial position as a liability or as expenditure in the statement of financial performance but are included in the disclosure notes.

#### 6. Net Assets

#### 6.1 Capitalisation reserve

The capitalisation reserve comprises of financial assets and/or liabilities originating in a prior reporting period but which are recognised in the statement of financial position for the first time in the current reporting period. Amounts are transferred to the National/Provincial Revenue Fund on disposal, repayment or recovery of such amounts.

#### 6.2 Recoverable revenue

Amounts are recognised as recoverable revenue when a payment made and recognised in a previous financial year becomes recoverable from a debtor.

#### 7. Related party transactions

Related parties are departments that control or significantly influence the department in making financial and operating decisions. Specific information with regards to related party transactions is included in the disclosure notes.

#### 8. Key management personnel

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the department.

Compensation paid to key management personnel including their family members where relevant, is included in the disclosure notes.

#### ACCOUNTING POLICIES for the year ended 31 March 2006

## 9. Public private partnerships

A public private partnership (PPP) is a commercial transaction between the department and a private party in terms of which the private party:

- Performs an institutional function on behalf of the institution; and/or
- acquires the use of state property for its own commercial purposes; and
- assumes substantial financial, technical and operational risks in connection with the performance of the institutional function and/or use of state property; and
- receives a benefit for performing the institutional function or from utilizing the state property, either by way of:
  - o consideration to be paid by the department which derives from a Revenue Fund;
  - charges fees to be collected by the private party from users or customers of a service provided to them; or
  - $\circ$  a combination of such consideration and such charges or fees.

A description of the PPP arrangement, the contract fees and current and capital expenditure relating to the PPP arrangement is included in the disclosure notes.

# APPROPRIATION STATEMENT for the year ended 31 March 2006

|                |   |                                | Appro                | priation per            | Programme                      | ;                              |                       |   |                                |                                |
|----------------|---|--------------------------------|----------------------|-------------------------|--------------------------------|--------------------------------|-----------------------|---|--------------------------------|--------------------------------|
|                |   |                                |                      |                         | 2005/06                        |                                |                       |   | 200                            | 4/05                           |
|                |   | Adjusted<br>Appropria<br>tion  | Shifting<br>of Funds | Virement                | Final<br>Appropria<br>tion     | Actual<br>Expendi-<br>ture     | Variance              | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation    | Actual<br>Expendi-<br>ture     |
|                |   | R'000                          | R'000                | R'000                   | R'000                          | R'000                          | R'000                 | %   | R'000                          | R'000                          |
| 1.             | Administration  |                                |                      |                         |                                |                                |                       |   |                                |                                |
|                | Current payment<br>Transfers and subsidies<br>Payment for capital assets                                | 142,221<br>20,798<br>19,125    | -                    | (21,538)<br>1<br>8,265  | 120,683<br>20,799<br>27,390    | 120,529<br>19,407<br>27,355    | 154<br>1,392<br>35    | 99.9<br>93.3<br>99.9                                    | 155,836<br>8,353<br>53,330     | 153,986<br>6,029<br>53,301     |
| 2.             | District Health Services  | 10,120                         |                      | 0,200                   | 27,070                         | 21,000                         |                       | 00.0  | 00,000                         | 00,001                         |
|                | Current payment<br>Transfers and subsidies<br>Payment for capital assets                                | 1,312,142<br>308,379<br>19,958 | -                    | (7,298)<br>328<br>6,970 | 1,304,844<br>308,707<br>26,928 | 1,297,618<br>308,196<br>24,137 | 7,226<br>511<br>2,791 | 99.4<br>99.8<br>89.6                                    | 1,039,677<br>265,899<br>13,206 | 1,054,957<br>263,460<br>11,980 |
| 3.             | Emergency Medical Services<br>Current payment<br>Transfers and subsidies                                | 222,624                        | -                    | (4,711)                 | 217,913<br>12,450              | 217,824                        | 89<br>172             | 100.0<br>98.6   | 153,899<br>39.014              | 153,329<br>41,281              |
| 4.             | Payment for capital assets<br>Provincial Hospital Services<br>Current payment                           | 20,035                         | -                    | 5,714<br>38             | 25,749                         | 25,749                         | - 291                 | 100.0   | 6,328                          | 3,560                          |
| _              | Transfers and subsidies<br>Payment for capital assets   | 67,318<br>11,922               | -                    | 541<br>8,711            | 67,859<br>20,633               | 66,734<br>20,633               | 1,125                 | 98.3<br>100.0   | 70,951<br>6,436                | 72,379<br>6,367                |
| 5.             | Central Hospital Services<br>Current payment<br>Transfers and subsidies                                 | 1,853,391<br>48,324            | -                    | 1,229<br>297            | 1,854,620<br>48,621            | 1,863,190<br>46,193            | (8,570)<br>2,428      | 100.5<br>95.0   | 45,229                         | 1,727,421<br>49,243            |
| 6.             | Payment for capital assets<br>Health Science and Training<br>Current payment                            | 61,768<br>39.929               | -                    | 9,567<br>(3,766)        | 71,335<br>36,163               | 71,322<br>35.959               | 13<br>204             | 100.0<br>99.4   | 26,555<br>44.655               | 29,254<br>42.801               |
| 7.             | Transfers and subsidies<br>Payment for capital assets<br>Health Care Support Services                   | 42,917<br>802                  | -                    | 41<br>64                | 42,958<br>866                  | 42,339<br>711                  | 619<br>155            | 98.6<br>82.1  | 29,841<br>422                  | 30,331<br>409                  |
| 1.             | Current payment<br>Transfers and subsidies  | 83,826<br>5,426                | -                    | 331<br>2,223            | 84,157<br>7,649                | 83,901<br>7,451                | 256<br>198            | 99.7<br>97.4  | 79,102<br>4,429                | 77,611<br>4,426                |
| 8.             | Payment for capital assets<br>Health Facility Management<br>Current payment                             | 951<br>55,538                  | -                    | 915<br>(8,585)          | 1,866<br>46,953                | 1,723<br>43,454                | 143<br>3,499          | 92.3<br>92.5  | 733                            | 715                            |
|                | Payment for capital assets  | 218,187                        | -                    | 663                     | 218,850                        | 173,571                        | 45,279                | 79.3  | -                              | -                              |
| L              | Total   | 5,776,822                      | -                    | -                       | 5,776,822                      | 5,718,812                      | 58,010                | 99.0  | 4,878,343                      | 4,880,735                      |
| Recon<br>Add:  | ciliation with Statement of Financi<br>Prior year unauthorised expenditur<br>Departmental receipts      |                                |                      |                         | 48,604<br>22,208               | -                              |                       |   | 33,005                         | -                              |
| Actual<br>Add: | Local and foreign aid assistance<br>amounts per Statement of Financ<br>Local and foreign aid assistance | ial Performa                   | nce (Total F         | Revenue)                | 20,745<br>5,868,379            | -<br>-<br>19,540               |                       |   | 13,853<br>4,925,201            | -<br>-<br>9,253                |
|                | Prior year unauthorised expenditur<br>amounts per Statement of Finance                                  |                                | nce Expend           | liture                  |                                | 48,604<br>5,786,956            |                       |   |                                | 9,233<br>-<br>4,889,988        |

# APPROPRIATION STATEMENT for the year ended 31 March 2006

|   | ŀ  | Appropriatio         | n per Econo  | omic classifi                 | cation   |   |   |  |  |
|---|--|----------------------|--|-------------------------------|--|---|---|--|--|
|   |  |                      |  | 2005/06                       |  |   |   | 200  | 4/05   |
|   | Adjusted<br>Appropria<br>tion  | Shifting<br>of Funds | Virement   | Final<br>Appropria<br>tion    | Actual<br>Expendi-<br>ture   | Variance  | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation  | Actual<br>Expendi-<br>ture   |
|   | R'000  | R'000                | R'000  | R'000                         | R'000  | R'000   | %   | R'000  | R'000  |
| Current payments<br>Compensation of employees<br>Goods and services<br>Financial transactions in assets and<br>liabilities<br>Transfers & subsidies<br>Provinces & municipalities<br>Departmental agencies & accounts<br>Universities & technikons<br>Non-profit institutions<br>Households<br>Payment for capital assets | 3,111,282<br>1,807,180<br>-<br>219,162<br>7,132<br>57,836<br>159,603<br>61,879 |                      | (109,895)<br>63,695<br>1,900<br>-<br>2,200<br>-<br>1,231 | 1,870,875<br>1,900<br>219,162 | 2,976,610<br>1,892,503<br>1,900<br>225,571<br>9,263<br>54,429<br>152,143<br>61,192 | 24,777<br>(21,628)<br>-<br>(6,409)<br>69<br>3,407<br>7,460<br>1,918 | 101.2<br>100.0<br>102.9<br>99.3<br>94.1<br>95.3         | 2,807,272<br>1,499,855<br>490<br>231,943<br>5,678<br>53,420<br>135,124<br>37,551 | 2,799,467<br>1,508,050<br>483<br>228,132<br>5,976<br>56,979<br>140,533<br>35,529 |
| Buildings & other fixed structures  | 200,287  | -                    | 3,191  | 203,478                       | 163,879  | 39,599  | 80.5  | -  | -  |
| Machinery & equipment<br>Software & other intangible assets   | 152,385<br>76  | -                    | 37,571<br>107  | 189,956<br>183                | 181,127<br>195   | 8,829<br>(12)   | 95.4<br>106.6   | 106,858<br>152   | 105,436<br>150   |
| Total   | 5,776,822  | -                    | -  | 5,776,822                     | 5,718,812  | 58,010  | 99.0  | 4,878,343  | 4,880,735  |

# APPROPRIATION STATEMENT for the year ended 31 March 2006

# Detail per programme 1 – Administration for the year ended 31 March 2006

|        |                            |                               |                      |          | 2005/06                    |                            |          |   | 200                         | 4/05                       |
|--------|----------------------------|-------------------------------|----------------------|----------|----------------------------|----------------------------|----------|---|-----------------------------|----------------------------|
| Progra | amme per sub-programme     | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|        |                            | R'000                         | R'000                | R'000    | R'000                      | R'000                      | R'000    | %   | R'000                       | R'000                      |
| 1.1    | Office of the Minister     |                               |                      |          |                            |                            |          |   |                             |                            |
|        | Current payment            | 3,853                         | -                    | (372)    | 3,481                      | 3,460                      | 21       | 99.4  | 3,101                       | 2,871                      |
|        | Transfers and subsidies    | 55                            | -                    | -        | 55                         | 55                         | -        | 100.0   | 9                           | 8                          |
|        | Payment for capital assets | 41                            | -                    | -        | 41                         | 20                         | 21       | 48.8  | 467                         | 457                        |
| 1.2    | Management                 |                               |                      |          |                            |                            |          |   |                             |                            |
|        | Current payment            | 138,368                       | -                    | (21,166) | 117,202                    | 117,069                    | 133      | 99.9  | 152,735                     | 151,115                    |
|        | Transfers and subsidies    | 20,743                        | -                    | 1        | 20,744                     | 19,352                     | 1,392    | 93.3  | 8,344                       | 6,021                      |
|        | Payment for capital assets | 19,084                        | -                    | 8,265    | 27,349                     | 27,335                     | 14       | 99.9  | 52,863                      | 52,844                     |
|        | Total                      | 182,144                       | -                    | (13,272) | 168,872                    | 167,291                    | 1,581    | 99.1  | 217,519                     | 213,316                    |

|   |                               |                      |          | 2005/06                    |                            |          |   | 200                         | 4/05                       |
|---|-------------------------------|----------------------|----------|----------------------------|----------------------------|----------|---|-----------------------------|----------------------------|
| Economic classification                             | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|   | R'000                         | R'000                | R'000    | R'000                      | R'000                      | R'000    | %   | R'000                       | R'000                      |
| Current payments                                    |                               |                      |          |                            |                            |          |   |                             |                            |
| Compensation of employees                           | 78,717                        | -                    | (11,543) | 67,174                     | 67,174                     | -        | 100.0   | 100,944                     | 100,869                    |
| Goods and services                                  | 63,504                        | -                    | (10,343) | 53,161                     | 53,007                     | 154      | 99.7  | 54,844                      | 53,071                     |
| Financial transactions in assets and<br>liabilities | -                             | -                    | 348      | 348                        | 348                        | -        | 100.0   | 48                          | 46                         |
| Transfers & subsidies                               |                               |                      |          |                            |                            |          |   |                             |                            |
| Provinces & municipalities                          | 192                           | -                    | -        | 192                        | 153                        | 39       | 79.7  | 251                         | 250                        |
| Universities & technikons                           | 2,544                         | -                    | -        | 2,544                      | 2,330                      | 214      | 91.6  | 2,220                       | 2,150                      |
| Households  | 18,062                        | -                    | 1        | 18,063                     | 16,924                     | 1,139    | 93.7  | 5,882                       | 3,629                      |
| Payment for capital assets                          |                               |                      |          |                            |                            | -        |   |                             |                            |
| Machinery & equipment                               | 19,097                        | -                    | 8,163    | 27,260                     | 27,225                     | 35       | 99.9  | 53,316                      | 53,288                     |
| Software & other intangible assets                  | 28                            | -                    | 102      | 130                        | 130                        | -        | 100.0   | 14                          | 13                         |
| Total   | 182,144                       | -                    | (13,272) | 168,872                    | 167,291                    | 1,581    | 99.1  | 217,519                     | 213,316                    |

# APPROPRIATION STATEMENT for the year ended 31 March 2006

## Detail per programme 2 – District Health Services for the year ended 31 March 2006

|        |  |                               | -                    | -          | 2005/06                    |                            |             | -   | 200                         | 4/05                       |
|--------|--|-------------------------------|----------------------|------------|----------------------------|----------------------------|-------------|---|-----------------------------|----------------------------|
| Progra | amme per sub-programme                     | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement   | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance    | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|        |  | R'000                         | R'000                | R'000      | R'000                      | R'000                      | R'000       | %   | R'000                       | R'000                      |
| 2.1    | District Management                        | 81.159                        |                      | (10)       | 01 1 40                    | 05 007                     | (4 607)     | 105.8   | 20.075                      | 26.200                     |
|        | Current payment<br>Transfers and subsidies | 199                           | -                    | (19)<br>78 | 81,140                     | 85,837                     | (4,697)     |   | 22,275                      | 26,208                     |
|        | Payment for capital assets                 | 1.613                         | -                    | 824        | 277<br>2,437               | 332<br>2,437               | (55)        | 119.9<br>100.0  | 130<br>658                  | 117<br>658                 |
| 2.2    | Community Health Clinics                   | 1,013                         | -                    | 024        | 2,437                      | 2,437                      | -           | 100.0   | 000                         | 000                        |
| Z.Z    | Current payment                            | 124.679                       |                      | (1.300)    | 123.379                    | 107.403                    | 15.976      | 87.1  | 95.293                      | 91.409                     |
|        | Transfers and subsidies                    | 124,079                       | -                    | (1,300)    | 125,379                    | 206,208                    | (11,068)    | 105.7   | 173,157                     | 173,083                    |
|        | Payment for capital assets                 | 1.500                         | -                    | 1,261      | 2,761                      | 200,200                    | (11,000)    | 100.0   | 584                         | 584                        |
| 2.3    | Community Health Centres                   | 1,500                         | -                    | 1,201      | 2,701                      | 2,701                      | -           | 100.0   | 504                         | 504                        |
| 2.5    | Current payment                            | 505,915                       | _                    | 1,983      | 507,898                    | 511,635                    | (3,737)     | 100.7   | 434,028                     | 437,118                    |
|        | Transfers and subsidies                    | 3,800                         |                      | 211        | 4,011                      | 4,109                      | (98)        | 100.7   | 3.444                       | 3.443                      |
|        | Payment for capital assets                 | 6,057                         |                      | 211        | 6,057                      | 5,511                      | (30)<br>546 | 91.0  | 1,324                       | 1,324                      |
| 2.4    | Community Based Services                   | 0,001                         |                      |            | 0,007                      | 0,011                      | 040         | 01.0  | 1,024                       | 1,024                      |
| 2.1    | Current payment                            | 33,507                        | -                    | (2,092)    | 31,415                     | 30,490                     | 925         | 97.1  | 23,240                      | 26,469                     |
|        | Transfers and subsidies                    | 17.683                        | -                    | (2,002)    | 17,683                     | 12,988                     | 4.695       | 73.4  | 9.462                       | 10,068                     |
|        | Payment for capital assets                 | 188                           | -                    | -          | 188                        | 21                         | 167         | 11.2  | 27                          | 10,000                     |
| 2.5    | Other Community Services                   |                               |                      |            |                            |                            |             |   |                             |                            |
| 2.0    | Current payment                            | 53.332                        | -                    | (2,317)    | 51.015                     | 50.329                     | 686         | 98.7  | 47.812                      | 45.960                     |
|        | Transfers and subsidies                    | 937                           | -                    |            | 937                        | 723                        | 214         | 77.2  | 236                         | 26                         |
|        | Payment for capital assets                 | 707                           | -                    | 1,317      | 2,024                      | 2,024                      | -           | 100.0   | 1,482                       | 1,473                      |
| 2.6    | HIV and AIDS                               |                               |                      | 1-         |                            | ,-                         |             |   | , -                         | , -                        |
|        | Current payment                            | 78,927                        | -                    | -          | 78,927                     | 90,311                     | (11,384)    | 114.4   | 53,435                      | 59,422                     |
|        | Transfers and subsidies                    | 36,896                        | -                    | -          | 36,896                     | 32,116                     | 4,780       | 87.0  | 35,950                      | 34,717                     |
|        | Payment for capital assets                 | 200                           | -                    | -          | 200                        | 228                        | (28)        | 114.0   | 734                         | 255                        |
| 2.7    | Nutrition                                  |                               |                      |            |                            |                            |             |   |                             |                            |
|        | Current payment                            | 10,100                        | -                    | -          | 10,100                     | 8,685                      | 1,415       | 86.0  | 8,617                       | 8,309                      |
|        | Transfers and subsidies                    | 4,470                         | -                    | -          | 4,470                      | 4,624                      | (154)       | 103.4   | 7,561                       | 6,954                      |
|        | Payment for capital assets                 | 241                           | -                    | -          | 241                        | 391                        | (150)       | 162.2   | 333                         | 179                        |
| 2.8    | Coroner                                    |                               |                      |            |                            |                            |             |   |                             |                            |
|        | Current payment                            | 7,652                         | -                    | -          | 7,652                      | 1,538                      | 6,114       | 20.1  | 707                         | 564                        |
|        | Transfers and subsidies                    | 2                             | -                    | -          | 2                          | 1                          | 1           | 50.0  | 2                           | 1                          |
|        | Payment for capital assets                 | 2,704                         | -                    | -          | 2,704                      | 465                        | 2,239       | 17.2  | 279                         | 278                        |
| 2.9    | District Hospitals                         |                               |                      | (          |                            |                            |             |   |                             |                            |
|        | Current payment                            | 389,684                       | -                    | (3,553)    | 386,131                    | 386,123                    | 8           | 100.0   | 343,895                     | 350,210                    |
|        | Transfers and subsidies                    | 23,141                        | -                    | -          | 23,141                     | 23,045                     | 96          | 99.6  | 21,308                      | 21,962                     |
|        | Payment for capital assets                 | 6,348                         | -                    | 3,568      | 9,916                      | 9,916                      | -           | 100.0   | 4,505                       | 4,477                      |
| 2.10   | Global Funding                             | 07.40-                        |                      |            | 07.467                     | 05 005                     | 4 000       |   | 40.0                        | 0.000                      |
|        | Current payment                            | 27,187                        | -                    | -          | 27,187                     | 25,267                     | 1,920       | 92.9  | 10,375                      | 9,288                      |
|        | Transfers and subsidies                    | 26,150                        | -                    | -          | 26,150                     | 24,050                     | 2,100       | 92.0  | 14,649                      | 13,089                     |
|        | Payment for capital assets                 | 400                           | -                    | -          | 400                        | 383                        | 17          | 95.8  | 3,280                       | 2,735                      |
|        | Total                                      | 1,640,479                     | -                    | -          | 1,640,479                  | 1,629,951                  | 10,528      | 99.4  | 1,318,782                   | 1,330,397                  |

|   |                               |                      |                    | 2005/06                    |                    |                    |   | 200                         | 4/05                       |
|---|-------------------------------|----------------------|--------------------|----------------------------|--------------------|--------------------|---|-----------------------------|----------------------------|
| Economic classification   | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement           | Final<br>Appropria<br>tion | ture               | Variance           | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|   | R'000                         | R'000                | R'000              | R'000                      | R'000              | R'000              | %   | R'000                       | R'000                      |
| Current payments<br>Compensation of employees<br>Goods and services | 772,063<br>540,079            | -                    | (20,084)<br>12,683 | 751,979<br>552,762         | 732,167<br>565,348 | 19,812<br>(12,586) | 97.4<br>102.3   | 611,943<br>427,701          | 615,784<br>439,142         |
| Financial transactions in assets and liabilities                    | -                             | -                    | 103                | 103                        | 103                | -                  | 100.0   | 33                          | 31                         |
| Transfers & subsidies<br>Provinces & municipalities                 | 212,738                       | -                    | -                  | 212,738                    | 219,456            | (6,718)            | 103.2   | 187,354                     | 185,497                    |
| Universities & technikons   | 2,695                         | -                    | -                  | 2,695                      | 2,695              | -                  | 100.0   | 2,461                       | 2,461                      |
| Non-profit institutions   | 91,929                        | -                    | -                  | 91,929                     | 84,775             | 7,154              | 92.2  | 74,927                      | 74,347                     |
| Households  | 1,017                         | -                    | 328                | 1,345                      | 1,270              | 75                 | 94.4  | 1,157                       | 1,155                      |
| Payment for capital assets  |                               |                      |                    |                            |                    |                    |   |                             |                            |
| Machinery & equipment   | 19,958                        | -                    | 6,965              | 26,923                     | 24,132             | 2,791              | 89.6  | 13,075                      | 11,850                     |
| Software & other intangible assets                                  | -                             | -                    | 5                  | 5                          | 5                  | -                  | 100.0   | 131                         | 130                        |
| Total   | 1,640,479                     | -                    |                    | 1,640,479                  | 1,629,951          | 10,528             | 99.4  | 1,318,782                   | 1,330,397                  |

# APPROPRIATION STATEMENT for the year ended 31 March 2006

# Detail per programme 3 – Emergency Medical Services for the year ended 31 March 2006

|       |                            |                               |                      |          | 2005/06                    |                            |          |   | 2004/05                     |                            |
|-------|----------------------------|-------------------------------|----------------------|----------|----------------------------|----------------------------|----------|---|-----------------------------|----------------------------|
| Progr | amme per sub-programme     | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|       |                            | R'000                         | R'000                | R'000    | R'000                      | R'000                      | R'000    | %   | R'000                       | R'000                      |
| 3.1   | Emergency Transport        |                               |                      |          |                            |                            |          |   |                             |                            |
|       | Current payment            | 216,844                       | -                    | (4,711)  | 212,133                    | 212,107                    | 26       | 100.0   | 153,898                     | 153,329                    |
|       | Transfers and subsidies    | 12,446                        | -                    | -        | 12,446                     | 12,274                     | 172      | 98.6  | 39,014                      | 41,281                     |
|       | Payment for capital assets | 20,035                        | -                    | 5,714    | 25,749                     | 25,749                     | -        | 100.0   | 6,328                       | 3,560                      |
| 3.2   | Planned Patient Transport  |                               |                      |          |                            |                            |          |   |                             |                            |
|       | Current payment            | 5,780                         | -                    | -        | 5,780                      | 5,717                      | 63       | 98.9  | 1                           | -                          |
|       | Transfers and subsidies    | 4                             | -                    | -        | 4                          | 4                          | -        | 100.0   | -                           | -                          |
|       | Total                      | 255,109                       | -                    | 1,003    | 256,112                    | 255,851                    | 261      | 99.9  | 199,241                     | 198,170                    |

|   |                               |                      |          | 2005/06                    |                            |          |   | 200                         | 4/05                       |
|---|-------------------------------|----------------------|----------|----------------------------|----------------------------|----------|---|-----------------------------|----------------------------|
| Economic classification                             | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|   | R'000                         | R'000                | R'000    | R'000                      | R'000                      | R'000    | %   | R'000                       | R'000                      |
| Current payments                                    |                               |                      |          |                            |                            |          |   |                             |                            |
| Compensation of employees                           | 158,982                       | -                    | (1,337)  | 157,645                    | 157,556                    | 89       | 99.9  | 114,382                     | 113,814                    |
| Goods and services                                  | 63,642                        | -                    | (4,165)  | 59,477                     | 59,477                     | -        | 100.0   | 39,259                      | 39,258                     |
| Financial transactions in assets and<br>liabilities | -                             | -                    | 791      | 791                        | 791                        | -        | 100.0   | 258                         | 257                        |
| Transfers & subsidies                               |                               |                      |          |                            |                            |          |   |                             |                            |
| Provinces & municipalities                          | 504                           | -                    | -        | 504                        | 353                        | 151      | 70.0  | 34,575                      | 32,585                     |
| Non-profit institutions                             | 11,836                        | -                    | -        | 11,836                     | 11,835                     | 1        | 100.0   | 4,439                       | 8,696                      |
| Households  | 110                           | -                    | -        | 110                        | 90                         | 20       | 81.8  | -                           | -                          |
| Payment for capital assets                          |                               |                      |          |                            |                            |          |   |                             |                            |
| Buildings & other fixed structures                  | 5,600                         | -                    | 2,528    | 8,128                      | 8,128                      | -        | 100.0   | -                           | -                          |
| Machinery & equipment                               | 14,435                        | -                    | 3,186    | 17,621                     | 17,621                     | -        | 100.0   | 6,328                       | 3,560                      |
| Total   | 255,109                       | -                    | 1,003    | 256,112                    | 255,851                    | 261      | 99.9  | 199,241                     | 198,170                    |

# APPROPRIATION STATEMENT for the year ended 31 March 2006

# Detail per programme 4 – Provincial Hospital Services for the year ended 31 March 2006

|       |  |                               |                      |                      | 2005/06                    |                            |           |   | 200                         | 4/05                       |
|-------|--|-------------------------------|----------------------|----------------------|----------------------------|----------------------------|-----------|---|-----------------------------|----------------------------|
| Progr | amme per sub-programme   | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement             | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance  | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|       |  | R'000                         | R'000                | R'000                | R'000                      | R'000                      | R'000     | %   | R'000                       | R'000                      |
| 4.1   | General Hospitals<br>Current payment<br>Transfers and subsidies          | 773,879<br>2,655              | -                    | 6,123<br>81          | 780,002<br>2,736           | 779,857<br>2,654           | 145<br>82 | 100.0<br>97.0   | 744,376<br>2,499            | 744,289<br>2,498           |
| 4.2   | Payment for capital assets<br>TB Hospitals                               | 9,144                         | -                    | 3,770                | 12,914                     | 12,914                     | -         | 100.0   | 4,024                       | 3,955                      |
|       | Current payment<br>Transfers and subsidies<br>Payment for capital assets | 55,309<br>8,488<br>441        | -                    | 1,848<br>26<br>23    | 57,157<br>8,514<br>464     | 57,157<br>8,495<br>464     | - 19      | 100.0<br>99.8<br>100.0                                  | 44,756<br>17,034<br>431     | 44,485<br>17,133<br>431    |
| 4.3   | Psychiatric/Mental Hospitals<br>Current payment                          | 282,714                       | -                    | (7,142)              | 275,572                    | 275,426                    | - 146     | 99.9  | 256,360                     | 254,419                    |
|       | Transfers and subsidies<br>Payment for capital assets                    | 1,696                         | -                    | 371                  | 2,067<br>1,790             | 1,844<br>1,790             | 223       | 89.2<br>100.0   | 1,116                       | 1,115<br>676               |
| 4.4   | Chronic Medical Hospitals<br>Current payment                             | 51,664                        | -                    | (3,265)              | 48,399                     | 48,399                     | -         | 100.0   | 11,243                      | 10,126                     |
|       | Transfers and subsidies<br>Payment for capital assets                    | 47,079<br>352                 | -                    | 46<br>1,003          | 47,125<br>1,355            | 46,815<br>1,355            | 310       | 99.3<br>100.0   | 43,203<br>200               | 44,939<br>200              |
| 4.5   | Dental Training Hospitals<br>Current payment                             | 45,225                        | _                    | 2,474                | 47,699                     | 47,699                     | _         | 100.0   | 43,378                      | 44,576                     |
|       | Transfers and subsidies<br>Payment for capital assets                    | 7,400                         | -                    | 2,474<br>17<br>2,988 | 7,417                      | 6,926<br>4,110             | 491       | 93.4<br>100.0   | 7,099                       | 6,694<br>1,105             |
|       | Total  | 1,288,031                     | -                    | 9,290                | 1,297,321                  | 1,295,905                  | 1,416     | 99.9  | 1,177,500                   | 1,176,641                  |

|   |                                  |                      |                           | 2005/06                            |                                    |                         |   | 200                               | 4/05                              |
|---|----------------------------------|----------------------|---------------------------|------------------------------------|------------------------------------|-------------------------|---|-----------------------------------|-----------------------------------|
| Economic classification   | Adjusted<br>Appropria<br>tion    | Shifting<br>of Funds | Virement                  | Final<br>Appropria<br>tion         | Actual<br>Expendi-<br>ture         | Variance                | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation       | Actual<br>Expendi-<br>ture        |
|   | R'000                            | R'000                | R'000                     | R'000                              | R'000                              | R'000                   | %   | R'000                             | R'000                             |
| Current payments<br>Compensation of employees<br>Goods and services<br>Financial transactions in assets and<br>liabilities<br>Transfers & subsidies<br>Provinces & municipalities | 849,105<br>359,686<br>-<br>2,196 | -                    | (39,905)<br>39,733<br>210 | 809,200<br>399,419<br>210<br>2,196 | 805,659<br>402,669<br>210<br>2,217 | 3,541<br>(3,250)<br>-   | 99.6<br>100.8<br>100.0<br>101.0                         | 780,650<br>319,418<br>45<br>6.480 | 776,942<br>320,909<br>44<br>6,565 |
| Universities & technikons<br>Non-profit institutions<br>Households  | 7,717<br>55,838<br>1,567         | -                    | -<br>-<br>541             | 2,196<br>7,717<br>55,838<br>2,108  | 6,877<br>55,533<br>2,107           | (21)<br>840<br>305<br>1 | 89.1<br>99.5<br>100.0                                   | 6,925<br>55,758<br>1,788          | 6,539<br>57,490<br>1,785          |
| Payment for capital assets<br>Machinery & equipment<br>Software & other intangible assets   | 11,922                           | -                    | 8,711<br>-                | 20,633                             | 20,633                             | -                       | 100.0   | 6,429<br>7                        | 6,360<br>7                        |
| Total   | 1,288,031                        | -                    | 9,290                     | 1,297,321                          | 1,295,905                          | 1,416                   | 99.9  | 1,177,500                         | 1,176,641                         |

# APPROPRIATION STATEMENT for the year ended 31 March 2006

# Detail per programme 5 – Central Hospital Services for the year ended 31 March 2006

|        |                            |                               |                      |          | 2005/06                    |                            |          |   | 2004/05                     |                            |
|--------|----------------------------|-------------------------------|----------------------|----------|----------------------------|----------------------------|----------|---|-----------------------------|----------------------------|
| Progra | amme per sub-programme     | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|        |                            | R'000                         | R'000                | R'000    | R'000                      | R'000                      | R'000    | %   | R'000                       | R'000                      |
| 5.1    | Central Hospital Services  |                               |                      |          |                            |                            |          |   |                             |                            |
|        | Current payment            | 1,853,391                     | -                    | 1,229    | 1,854,620                  | 1,863,190                  | (8,570)  | 100.5   | 1,734,335                   | 1,727,421                  |
|        | Transfers and subsidies    | 48,324                        | -                    | 297      | 48,621                     | 46,193                     | 2,428    | 95.0  | 45,229                      | 49,243                     |
|        | Payment for capital assets | 61,768                        | -                    | 9,567    | 71,335                     | 71,322                     | 13       | 100.0   | 26,555                      | 29,254                     |
|        | Total                      | 1,963,483                     | -                    | 11,093   | 1,974,576                  | 1,980,705                  | (6,129)  | 100.3   | 1,806,119                   | 1,805,918                  |

|   |                               |                      |          | 2005/06                    |                            |          |   | 200                         | 4/05                       |
|---|-------------------------------|----------------------|----------|----------------------------|----------------------------|----------|---|-----------------------------|----------------------------|
| Economic classification                             | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|   | R'000                         | R'000                | R'000    | R'000                      | R'000                      | R'000    | %   | R'000                       | R'000                      |
| Current payments                                    |                               |                      |          |                            |                            |          |   |                             |                            |
| Compensation of employees                           | 1,177,124                     | -                    | (29,694) | 1,147,430                  | 1,146,347                  | 1,083    | 99.9  | 1,124,598                   | 1,117,994                  |
| Goods and services                                  | 676,267                       | -                    | 30,540   | 706,807                    | 716,460                    | (9,653)  | 101.4   | 609,637                     | 609,327                    |
| Financial transactions in assets and<br>liabilities | -                             | -                    | 383      | 383                        | 383                        | -        | 100.0   | 100                         | 100                        |
| Transfers & subsidies                               |                               |                      |          |                            |                            |          |   |                             |                            |
| Provinces & municipalities                          | 3,322                         | -                    | -        | 3,322                      | 3,222                      | 100      | 97.0  | 3,026                       | 3,025                      |
| Universities & technikons                           | 42,588                        | -                    | -        | 42,588                     | 40,260                     | 2,328    | 94.5  | 40,114                      | 44,129                     |
| Households  | 2,414                         | -                    | 297      | 2,711                      | 2,711                      | -        | 100.0   | 2,089                       | 2,089                      |
| Payment for capital assets                          |                               |                      |          |                            |                            |          |   |                             |                            |
| Machinery & equipment                               | 61,720                        | -                    | 9,567    | 71,287                     | 71,275                     | 12       | 100.0   | 26,555                      | 29,254                     |
| Software & other intangible assets                  | 48                            | -                    | -        | 48                         | 47                         | 1        | 97.9  | -                           | -                          |
| Total   | 1,963,483                     | -                    | 11,093   | 1,974,576                  | 1,980,705                  | (6,129)  | 100.3   | 1,806,119                   | 1,805,918                  |

# APPROPRIATION STATEMENT for the year ended 31 March 2006

# Detail per programme 6 – Health Science and Training for the year ended 31 March 2006

|                             |   |                               |                      |                  | 2005/06                    |                            |                 |   | 2004/05                     |                            |
|-----------------------------|---|-------------------------------|----------------------|------------------|----------------------------|----------------------------|-----------------|---|-----------------------------|----------------------------|
| Programme per sub-programme |   | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement         | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance        | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|                             |   | R'000                         | R'000                | R'000            | R'000                      | R'000                      | R'000           | %   | R'000                       | R'000                      |
| 6.1                         | Nursing Training College<br>Current payment<br>Transfers and subsidies                | 32,387<br>2,444               |                      | (2,389)          | 29,998<br>2,485            | 29,998<br>2,430            | -<br>55         | 100.0<br>97.8   | 39,244<br>1,876             | 38,199<br>1,830            |
| 6.2                         | Payment for capital assets<br>Emergency Medical Services<br>Training College          | 539                           | -                    | -                | 539                        | 384                        | 155             | 71.2  | 229                         | 222                        |
|                             | Current payment<br>Transfers and subsidies  | 2,985<br>4<br>263             | -                    | (212)<br>-<br>64 | 2,773<br>4<br>327          | 2,773<br>4<br>327          | -               | 100.0<br>100.0<br>100.0                                 | 2,780<br>5<br>193           | 2,557<br>4<br>187          |
| 6.3                         | Payment for capital assets<br>Bursaries<br>Current payment<br>Transfers and subsidies | 3,343<br>38,502               | -                    | -                | 3,343<br>38,502            | 3,140<br>37,958            | -<br>203<br>544 | 93.9<br>98.6  | 1,176<br>26,385             | 895<br>26,624              |
| 6.4                         | Primary Health Care Training<br>Current payment                                       | 1                             | -                    | -                | 1                          | -                          | 1               | -   | 1                           |                            |
| 6.5                         | Training Other<br>Current payment<br>Transfers and subsidies                          | 1,213<br>1,967                | -                    | (1,165)          | 48<br>1,967                | 48<br>1.947                | - 20            | 100.0<br>99.0   | 1,454<br>1,575              | 1,150<br>1,873             |
|                             | Total   | 83,648                        | -                    | (3,661)          | 79,987                     | 79,009                     | 978             | 98.8  | 74,918                      | 73,541                     |

|   |                               |                      |          | 2005/06                    |                            |          |   | 200                         | 4/05                       |
|---|-------------------------------|----------------------|----------|----------------------------|----------------------------|----------|---|-----------------------------|----------------------------|
| Economic classification                             | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|   | R'000                         | R'000                | R'000    | R'000                      | R'000                      | R'000    | %   | R'000                       | R'000                      |
| Current payments                                    |                               |                      |          |                            |                            |          |   |                             |                            |
| Compensation of employees                           | 29,895                        | -                    | (3,107)  | 26,788                     | 26,787                     | 1        | 100.0   | 36,256                      | 35,776                     |
| Goods and services                                  | 10,034                        | -                    | (692)    | 9,342                      | 9,139                      | 203      | 97.8  | 8,399                       | 7,025                      |
| Financial transactions in assets and<br>liabilities | -                             | -                    | 33       | 33                         | 33                         | -        | 100.0   | -                           | -                          |
| Transfers & subsidies                               |                               |                      |          |                            |                            |          |   |                             |                            |
| Provinces & municipalities                          | 96                            | -                    | -        | 96                         | 66                         | 30       | 68.8  | 162                         | 116                        |
| Departmental agencies & accounts                    | 1,967                         | -                    | -        | 1,967                      | 1,947                      | 20       | 99.0  | 1,575                       | 1,873                      |
| Universities & technikons                           | 2,292                         | -                    | -        | 2,292                      | 2,267                      | 25       | 98.9  | 1,700                       | 1,700                      |
| Households  | 38,562                        | -                    | 41       | 38,603                     | 38,059                     | 544      | 98.6  | 26,404                      | 26,642                     |
| Payment for capital assets                          |                               |                      |          |                            |                            |          |   |                             |                            |
| Machinery & equipment                               | 802                           | -                    | 64       | 866                        | 711                        | 155      | 82.1  | 422                         | 409                        |
| Total   | 83,648                        | -                    | (3,661)  | 79,987                     | 79,009                     | 978      | 98.8  | 74,918                      | 73,541                     |

# APPROPRIATION STATEMENT for the year ended 31 March 2006

# Detail per programme 7 – Health Care Support Services for the year ended 31 March 2006

|                             |                                |                               |                      |          | 2005/06                    |                            |          |   | 200                         | 4/05                       |
|-----------------------------|--------------------------------|-------------------------------|----------------------|----------|----------------------------|----------------------------|----------|---|-----------------------------|----------------------------|
| Programme per sub-programme |                                | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|                             |                                | R'000                         | R'000                | R'000    | R'000                      | R'000                      | R'000    | %   | R'000                       | R'000                      |
| 7.1                         | Laundries                      |                               |                      |          |                            |                            |          |   |                             |                            |
|                             | Current payment                | 37,592                        | -                    | (738)    | 36,854                     | 36,852                     | 2        | 100.0   | 36,955                      | 37,298                     |
|                             | Transfers and subsidies        | 56                            | -                    | 10       | 66                         | 64                         | 2        | 97.0  | 70                          | 69                         |
|                             | Payment for capital assets     | 399                           | -                    | 915      | 1,314                      | 1,314                      | -        | 100.0   | 272                         | 264                        |
| 7.2                         | Engineering                    |                               |                      |          |                            |                            |          |   |                             |                            |
|                             | Current payment                | 29,385                        | -                    | 1,929    | 31,314                     | 31,314                     | -        | 100.0   | 27,766                      | 26,702                     |
|                             | Transfers and subsidies        | 177                           | -                    | -        | 177                        | 31                         | 146      | 17.5  | 107                         | 106                        |
|                             | Payment for capital assets     | 411                           | -                    | -        | 411                        | 275                        | 136      | 66.9  | 437                         | 435                        |
| 7.3                         | Forensic Services              |                               |                      |          |                            |                            |          |   |                             |                            |
|                             | Current payment                | 7,694                         | -                    | (418)    | 7,276                      | 7,205                      | 71       | 99.0  | 6,396                       | 6,301                      |
|                             | Transfers and subsidies        | 18                            | -                    | -        | 18                         | 17                         | 1        | 94.4  | 139                         | 138                        |
|                             | Payment for capital assets     | 71                            | -                    | -        | 71                         | 66                         | 5        | 93.0  | 6                           | 6                          |
| 7.4                         | Orthotic & Prosthetic Services |                               |                      |          |                            |                            |          |   |                             |                            |
|                             | Current payment                | 9,155                         | -                    | (442)    | 8,713                      | 8,530                      | 183      | 97.9  | 7,985                       | 7,310                      |
|                             | Transfers and subsidies        | 10                            | -                    | 13       | 23                         | 23                         | -        | 100.0   | 10                          | 10                         |
|                             | Payment for capital assets     | 70                            | -                    | -        | 70                         | 68                         | 2        | 97.1  | 18                          | 10                         |
| 7.5                         | Medicine Trading Account       |                               |                      |          |                            |                            |          |   |                             |                            |
|                             | Transfers and subsidies        | 5,165                         | -                    | 2,200    | 7,365                      | 7,316                      | 49       | 99.3  | 4,103                       | 4,103                      |
|                             | Total                          | 90,203                        | -                    | 3,469    | 93,672                     | 93,075                     | 597      | 99.4  | 84,264                      | 82,752                     |

|   |                               |                      |                        | 2005/06                       |                               |                     |   | 200                         | 4/05                        |
|---|-------------------------------|----------------------|------------------------|-------------------------------|-------------------------------|---------------------|---|-----------------------------|-----------------------------|
| Economic classification   | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement               | Final<br>Appropria<br>tion    | Actual<br>Expendi-<br>ture    | Variance            | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture  |
|   | R'000                         | R'000                | R'000                  | R'000                         | R'000                         | R'000               | %   | R'000                       | R'000                       |
| Current payments<br>Compensation of employees<br>Goods and services<br>Financial transactions in assets and<br>liabilities<br>Transfers & subsidies<br>Provinces & municipalities | 45,396<br>38,430<br>-<br>114  | -                    | (4,225)<br>4,524<br>32 | 41,171<br>42,954<br>32<br>114 | 40,920<br>42,949<br>32<br>104 | 251<br>5<br>-<br>10 | 99.4<br>100.0<br>100.0<br>91.2                          | 38,499<br>40,597<br>6<br>95 | 38,288<br>39,318<br>5<br>94 |
| Departmental agencies & accounts  | 5,165                         | -                    | 2,200                  | 7,365                         | 7,316                         | 49                  | 99.3  | 4,103                       | 4,103                       |
| Households<br>Payment for capital assets<br>Buildings & other fixed structures<br>Machinery & equipment   | 147<br>-<br>951               | -                    | 23<br>-<br>915         | 170<br>-<br>1,866             | 31<br>48<br>1,675             | 139<br>(48)<br>191  | 18.2<br>-<br>89.8                                       | 231<br>-<br>733             | 229<br>-<br>715             |
| Total   | 90,203                        | -                    | 3,469                  | 93,672                        | 93,075                        | 597                 | 99.4  | 84,264                      | 82,752                      |

# APPROPRIATION STATEMENT for the year ended 31 March 2006

# Detail per programme 8 – Health Facility Management for the year ended 31 March 2006

|                             |                              |                               |                      |          | 2005/06                    |                            |          |   | 200                         | 4/05                       |
|-----------------------------|------------------------------|-------------------------------|----------------------|----------|----------------------------|----------------------------|----------|---|-----------------------------|----------------------------|
| Programme per sub-programme |                              | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|                             |                              | R'000                         | R'000                | R'000    | R'000                      | R'000                      | R'000    | %   | R'000                       | R'000                      |
| 8.1                         | Community Health Facilities  |                               |                      |          |                            |                            |          |   |                             |                            |
|                             | Current payment              | 5,370                         | -                    | (398)    | 4,972                      | 4,972                      | -        | 100.0   | -                           | -                          |
|                             | Payment for capital assets   | 7,491                         | -                    | 663      | 8,154                      | 8,154                      | -        | 100.0   | -                           | -                          |
| 8.2                         | Emergency Medical Rescue     |                               |                      |          |                            |                            |          |   |                             |                            |
|                             | Payment for capital assets   | 510                           | -                    | -        | 510                        | 213                        | 297      | 41.8  | -                           | -                          |
| 8.3                         | District Hospital Services   |                               |                      |          |                            |                            |          |   |                             |                            |
|                             | Current payment              | 8,723                         | -                    | (3,730)  | 4,993                      | 4,878                      | 115      | 97.7  | -                           | -                          |
|                             | Payment for capital assets   | 48,409                        | -                    | -        | 48,409                     | 22,761                     | 25,648   | 47.0  | -                           | -                          |
| 8.4                         | Provincial Hospital Services |                               |                      |          |                            |                            |          |   |                             |                            |
|                             | Current payment              | 15,810                        | -                    | (1,556)  | 14,254                     | 14,237                     | 17       | 99.9  | -                           | -                          |
|                             | Payment for capital assets   | 139,716                       | -                    | -        | 139,716                    | 119,800                    | 19,916   | 85.7  | -                           | -                          |
| 8.5                         | Central Hospital Services    |                               |                      |          |                            |                            |          |   |                             |                            |
|                             | Current payment              | 22,000                        | -                    | -        | 22,000                     | 18,654                     | 3,346    | 84.8  | -                           | -                          |
|                             | Payment for capital assets   | 14,698                        | -                    | -        | 14,698                     | 17,477                     | (2,779)  | 118.9   | -                           | -                          |
| 8.6                         | Other Facilities             |                               |                      |          |                            |                            |          |   |                             |                            |
|                             | Current payment              | 3,635                         | -                    | (2,901)  | 734                        | 713                        | 21       | 97.1  | -                           | -                          |
|                             | Payment for capital assets   | 7,363                         | -                    | -        | 7,363                      | 5,166                      | 2,197    | 70.2  | -                           | -                          |
|                             | Total                        | 273,725                       | -                    | (7,922)  | 265,803                    | 217,025                    | 48,778   | 81.6  | -                           | -                          |

|                                    |                               |                      |          | 2005/06                    |                            |          |   | 2004/05                     |                            |
|------------------------------------|-------------------------------|----------------------|----------|----------------------------|----------------------------|----------|---|-----------------------------|----------------------------|
| Economic classification            | Adjusted<br>Appropria<br>tion | Shifting<br>of Funds | Virement | Final<br>Appropria<br>tion | Actual<br>Expendi-<br>ture | Variance | Expendi-<br>ture as %<br>of final<br>appropria-<br>tion | Final<br>Appro-<br>priation | Actual<br>Expendi-<br>ture |
|                                    | R'000                         | R'000                | R'000    | R'000                      | R'000                      | R'000    | %   | R'000                       | R'000                      |
| Current payments                   |                               |                      |          |                            |                            |          |   |                             |                            |
| Goods and services                 | 55,538                        | -                    | (8,585)  | 46,953                     | 43,454                     | 3,499    | 92.5  | -                           | -                          |
| Payment for capital assets         |                               |                      |          |                            |                            |          |   |                             |                            |
| Buildings & other fixed structures | 194,687                       | -                    | 663      | 195,350                    | 155,703                    | 39,647   | 79.7  | -                           | -                          |
| Machinery & equipment              | 23,500                        | -                    | -        | 23,500                     | 17,855                     | 5,645    | 76.0  | -                           | -                          |
| Software & other intangible assets | -                             | -                    | -        | -                          | 13                         | (13)     | -   | -                           | -                          |
| Total                              | 273,725                       | -                    | (7,922)  | 265,803                    | 217,025                    | 48,778   | 81.6  | -                           | -                          |

## NOTES TO THE APPROPRIATION STATEMENT for the year ended 31 March 2006

## 1. Detail of transfers and subsidies as per Appropriation Act (after Virement):

Detail of these transactions can be viewed in note 7 (Transfers and subsidies) and Annexure 1 (F-L) to the annual financial statements.

2. Detail of specifically and exclusively appropriated amounts voted (after Virement):

Detail of these transactions can be viewed in note 1 (Annual Appropriation) to the annual financial statements.

3. Detail on financial transactions in assets and liabilities

Detail of these transactions can be viewed in note 6 (Details of special functions (theft and losses)) to the annual financial statements.

- 4. Explanations of material variances from Amounts Voted (after virement):
- 4.1 Per programme:

| R'000   | R′000  | D.000   | Appropriation   |  |  |  |  |
|---|--|---|---|--|--|--|--|
|   |  | R′000   | %   |  |  |  |  |
| ,   | 167,291  | 1,581   | 0.94  |  |  |  |  |
| for Medico and Lega   | al Claims which w  | as not fully ut   | ilised.   |  |  |  |  |
| , ,   | , ,  | 10,528  | 0.64  |  |  |  |  |
|   |  |   |   |  |  |  |  |
|   |  |   |   |  |  |  |  |
| 256,112   | 255,851  | 261   | 0.10  |  |  |  |  |
|   |  |   |   |  |  |  |  |
| 1,297,321   | 1,295,905  | 1,416   | 0.11  |  |  |  |  |
| t not yet filled.   |  |   |   |  |  |  |  |
| 1,974,576   | 1,980,705  | -6,129  | -0.31   |  |  |  |  |
| on Laboratory servic  | es, Maintenance  | and Repairs to  | o Medical equipment.  |  |  |  |  |
|   |  | 978   | 1.22  |  |  |  |  |
| annot be effected du  | e to the non-sub   | mission of pre  | scribed documents by  |  |  |  |  |
| 93,672  | 93,075   | 597   | 0.64  |  |  |  |  |
|   |  |   |   |  |  |  |  |
| ,   | ,  | 48,778  | 18.35   |  |  |  |  |
| Savings occurred within the Conditional Grant - Hospital Revitilisation due to slow performance of contractors on |  |   |   |  |  |  |  |
|   | 1,640,479           gy Services Conditic           spent in full. The app           256,112           1,297,321           t not yet filled.           1,974,576           on Laboratory servic           79,987           annot be effected du           93,672           265,803           rant - Hospital Reviti | for Medico and Legal Claims which w<br>1,640,479 1,629,951<br>gy Services Conditional Grant which<br>spent in full. The appointment of pern<br>256,112 255,851<br>1,297,321 1,295,905<br>t not yet filled.<br>1,974,576 1,980,705<br>on Laboratory services, Maintenance<br>79,987 79,009<br>annot be effected due to the non-subi<br>93,672 93,075<br>265,803 217,025<br>rant - Hospital Revitilisation due to ske | for Medico and Legal Claims which was not fully ution           1,640,479         1,629,951         10,528           gy Services Conditional Grant which was received waspent in full. The appointment of permanent staff was         256,112         255,851         261           1,297,321         1,295,905         1,416           1,974,576         1,980,705         -6,129           on Laboratory services, Maintenance and Repairs to         79,987         79,009         978           annot be effected due to the non-submission of press         93,672         93,075         597           265,803         217,025         48,778 |  |  |  |  |

# NOTES TO THE APPROPRIATION STATEMENT for the year ended 31 March 2006

# 4.2 Per economic classification:

|  | R′000     |
|--|-----------|
| Compensation of employees                        | 2,976,610 |
| Goods and services                               | 1,892,503 |
| Financial transactions in assets and liabilities | 1,900     |
| Transfers and subsidies                          |           |
| Provinces and municipalities                     | 225,571   |
| Departmental agencies and accounts               | 9,263     |
| Universities and technikons                      | 54,429    |
| Non-profit institutions                          | 152,143   |
| Households                                       | 61,192    |
| Payments for capital assets                      |           |
| Buildings and other fixed structures             | 163,879   |
| Machinery and equipment                          | 181,127   |
| Software and other intangible assets             | 195       |

## STATEMENT OF FINANCIAL PERFORMANCE for the year ended 31 March 2006

| REVENUE   | Notes                 | 2005/06<br>R′000   | 2004/05<br>R′000   |
|---|-----------------------|--|--|
| Annual appropriation<br>Appropriation for unauthorised expenditure approved<br>Departmental revenue<br>Local and foreign aid assistance<br>TOTAL REVENUE  | 1<br>2<br>3           | 5,776,822<br>48,604<br>22,208<br>20,745<br>5,868,379             | 4,878,343<br>-<br>33,005<br>13,853<br>4,925,201          |
| EXPENDITURE<br>Current expenditure<br>Compensation of employees<br>Goods and services<br>Financial transactions in assets and liabilities<br>Local and foreign aid assistance<br>Unauthorised expenditure approved<br>Total current expenditure | 4<br>5<br>6<br>3<br>9 | 2,976,610<br>1,892,503<br>1,900<br>19,507<br>48,604<br>4,939,124 | 2,799,467<br>1,508,050<br>483<br>9,253<br>-<br>4,317,253 |
| Transfers and subsidies   | 7                     | 502,598  | 467,149  |
| Expenditure for capital assets<br>Buildings and other fixed structures<br>Machinery and Equipment<br>Software and other intangible assets<br>Local and foreign aid assistance<br>Total expenditure for capital assets                           | 8<br>8<br>3           | 163,879<br>181,127<br>195<br>33<br>345,234                       | -<br>105,436<br>150<br>-<br>105,586                      |
| TOTAL EXPENDITURE   |                       | 5,786,956  | 4,889,988  |
| SURPLUS<br>Add back unauthorised expenditure  | 9                     | 81,423<br>9,965  | 35,213<br>19,199   |
| SURPLUS FOR THE YEAR  |                       | 91,388   | 54,412   |
| Reconciliation of Net Surplus for the year<br>Voted Funds<br>Departmental revenue<br>Local and foreign aid assistance   | 14<br>15<br>3         | 67,975<br>22,208<br>1,205  | 16,807<br>33,005<br>4,600                                |
| SURPLUS FOR THE YEAR  |                       | 91,388   | 54,412   |

## STATEMENT OF FINANCIAL POSITION as at 31 March 2006

| ASSETS   | Notes               | 2005/06<br>R′000                                 | 2004/05<br>R′000                                |
|--|---------------------|--|---|
| ASSETS   |                     |  |   |
| Current assets<br>Unauthorised expenditure<br>Cash and cash equivalents<br>Prepayments and advances<br>Receivables | 9<br>10<br>11<br>12 | 553,484<br>411,459<br>103,470<br>2,917<br>35,638 | 526,448<br>450,131<br>27,332<br>2,408<br>46,577 |
| Non-current assets<br>Investments  | 13 [                | 2  | 2   |
| TOTAL ASSETS   | -                   | 553,486  | 526,450   |
| LIABILITIES  |                     |  |   |
| Current liabilities  |                     | 548,888  | 520,426   |
| Voted funds to be surrendered to the Provincial<br>Revenue Fund  | 14                  | 67,975   | 16,807  |
| Departmental revenue to be surrendered to the<br>Provincial Revenue Fund   | 15                  | 13,074   | 34,668  |
| Payables<br>Local and foreign aid assistance unutilised  | 16<br>3             | 466,635<br>1,204                                 | 464,351<br>4,600                                |
|  |                     |  |   |
| TOTAL LIABILITIES  | -                   | 548,888  | 520,426   |
| NET ASSETS   | -                   | 4,598  | 6,024   |
| Represented by:<br>Recoverable revenue   | [                   | 4,598  | 6,024   |
| TOTAL  | -                   | 4,598  | 6,024   |

# STATEMENT OF CHANGES IN NET ASSETS for the year ended 31 March 2006

|   | Notes | 2005/06<br>R'000 | 2004/05<br>R′000 |
|---|-------|------------------|------------------|
| Recoverable revenue                                 |       |                  |                  |
| Opening balance                                     |       | 6,024            | 6,024            |
| Transfers   | _     | (1,426)          | -                |
| Debts written off                                   | 6.5   | (23)             | -                |
| Debts revised                                       |       | 119              | -                |
| Debts recovered (included in departmental receipts) |       | (2,875)          | -                |
| Debts raised  |       | 1,353            | -                |
| Balance at 31 March                                 | _     | 4,598            | 6,024            |
|   | _     |                  |                  |
| TOTAL   | =     | 4,598            | 6,024            |

# CASH FLOW STATEMENT for the year ended 31 March 2006

|   | Notes | 2005/06<br>R′000 | 2004/05<br>R′000 |
|---|-------|------------------|------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES                  |       |                  |                  |
| Receipts  |       | 6,122,765        | 5,128,612        |
| Annual appropriated funds received                    | 1.1   | 5,776,822        | 4,878,343        |
| Appropriation for unauthorised expenditure received   | 9     | 48,604           | -                |
| Departmental revenue received                         |       | 276,594          | 236,416          |
| Local and foreign aid assistance received             | 3     | 20,745           | 13,853           |
| Net (increase)/ decrease in working capital           |       | 8,146            | (12,494)         |
| Surrendered to Provincial Revenue Fund                |       | (315,019)        | (233,017)        |
| Current payments                                      |       | (4,890,520)      | (4,317,253)      |
| Transfers and subsidies paid                          |       | (502,598)        | (467,149)        |
| Net cash flow available from operating activities     | 17    | 422,774          | 98,699           |
| CASH FLOWS FROM INVESTING ACTIVITIES                  |       |                  |                  |
| Payments for capital assets                           |       | (345,234)        | (105,586)        |
| Proceeds from sale of capital assets                  | 2.3   | 24               | 125              |
| Net cash flows from investing activities              |       | (345,210)        | (105,461)        |
| CASH FLOWS FROM FINANCING ACTIVITIES                  |       |                  |                  |
| Increase/ (decrease) in net assets                    |       | (1,426)          | 6,024            |
| Net cash flows from financing activities              |       | (1,426)          | 6,024            |
| Net increase/ (decrease) in cash and cash equivalents |       | 76,138           | (738)            |
| Cash and cash equivalents at beginning of period      |       | 27,332           | 28,070           |
| Cash and cash equivalents at end of period            | 18    | 103,470          | 27,332           |

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

# 1. Annual Appropriation

# 1.1 Annual Appropriation

1.2

2.

Included are funds appropriated in terms of the Appropriation Act for Provincial Departments

|   | Final<br>Appropriation | Actual Funds<br>Received | Funds not<br>requested/ not<br>received | Appropriation<br>Received<br>2004/05 |
|---|------------------------|--------------------------|---|--------------------------------------|
| Programmes                                | R′000                  | R′000                    | R′000                                   | R'000                                |
| Administration                            | 168,872                | 168,872                  | -                                       | 217,519                              |
| District Health Services                  | 1,640,479              | 1,640,479                | -                                       | 1,318,782                            |
| Emergency Medical Services                | 256,112                | 256,112                  | -                                       | 199,241                              |
| Provincial Hospital Services              | 1,297,321              | 1,297,321                | -                                       | 1,177,500                            |
| Central Hospital Services                 | 1,974,576              | 1,974,576                | -                                       | 1,806,119                            |
| Health Science and Training               | 79,987                 | 79,987                   | -                                       | 74,918                               |
| Health Care Support Services              | 93,672                 | 93,672                   | -                                       | 84,264                               |
| Health Facility Management                | 265,803                | 265,803                  | -                                       | -                                    |
| Total                                     | 5,776,822              | 5,776,822                | -                                       | 4,878,343                            |
|   |                        |                          | 2005/06                                 | 2004/05                              |
|   |                        | Notes                    | R′000                                   | R′000                                |
| Conditional grants                        |                        |                          |   |                                      |
| Total grants received                     | ANN                    | IEXURE 1A                | 1,861,159                               | 1,511,747                            |
| Provincial Grants included in Total grant | s received             |                          | 1,861,159                               | 1,511,747                            |
| Departmental revenue to be surrende       | red to Provincial Reve | enue Fund                |   |                                      |
| Tax revenue                               |                        |                          | -                                       | -                                    |
| Sales of goods and services other than    | capital assets         | 2.1                      | 200,081                                 | 221,954                              |
| Fines, penalties and forfeits             |                        |                          | 1                                       | 1                                    |
| Interest, dividends and rent on land      |                        | 2.2                      | 96                                      | 179                                  |
| Sales of capital assets                   |                        | 2.3                      | 24                                      | 125                                  |
| Financial transactions in assets and liab | llities                | 2.4                      | 8,500                                   | 14,282                               |
| Transfers received                        |                        | 2.5                      | 67,916                                  | -                                    |
| Total revenue collected                   |                        | 45                       | 276,618                                 | 236,541                              |
| Less: Departmental revenue budgeted       |                        | 15                       | 254,410                                 | 203,536                              |
| Total                                     |                        |                          | 22,208                                  | 33,005                               |

Sales of goods and services other than capital assets represent Hospital Fees.

|     |  | Notes | 2005/06<br>R′000              | 2004/05<br>R′000              |
|-----|--|-------|-------------------------------|-------------------------------|
| 2.1 | Sales of goods and services other than capital assets  |       |                               |                               |
|     | Sales of goods and services produced by the department<br>Sales by market establishment<br>Total |       | 200,081<br>200,081<br>200,081 | 221,954<br>221,954<br>221,954 |
| 2.2 | Interest, dividends and rent on land   |       |                               |                               |
|     | Interest<br>Total  |       | <u>96</u><br>96               | 179<br>179                    |
| 2.3 | Sales of capital assets  |       |                               |                               |
|     | Other capital assets<br>Total  |       | <u> </u>                      | 125<br>125                    |
| 2.4 | Financial transactions in assets and liabilities   |       |                               |                               |
|     | Other receipts including recoverable revenue<br>Transfer received<br>Total                       |       | 8,500<br>                     | -<br>14,282<br>14,282         |
| 2.5 | Transfers received   |       |                               |                               |
|     | International Organisations<br>Universities and Technikons<br>Total                              |       | 57,807<br>10,109<br>67,916    | -<br>-<br>-                   |

|     |   | Notes | 2005/06<br>R′000  | 2004/05<br>R'000  |
|-----|---|-------|-------------------|-------------------|
| 3.  | Local and foreign aid assistance                      |       |                   |                   |
| 3.1 | Assistance received in cash from RDP                  |       |                   |                   |
|     | Local   |       |                   |                   |
|     | Assistance received in cash: Other<br>Local           |       |                   |                   |
|     | Revenue   |       | 1,300             | -                 |
|     | Closing Balance                                       |       | 1,300             | -                 |
|     | Foreign   |       |                   |                   |
|     | Opening Balance<br>Revenue                            |       | 4,600<br>14,845   | -<br>13,853       |
|     | Expenditure   |       | 19,540            | 9,253             |
|     | Current   |       | 19,507            | 9,253             |
|     | Capital   |       | 33                | -                 |
|     | Closing Balance                                       | —     | (95)              | 4,600             |
|     | Total   |       | 4.000             |                   |
|     | Opening Balance<br>Revenue                            |       | 4,600<br>16,145   | -<br>13,853       |
|     | Expenditure   |       | 19,541            | 9,253             |
|     | Current   |       | 19,508            | 9,253             |
|     | Capital   |       | 33                | -                 |
|     | Closing Balance                                       | _     | 1,204             | 4,600             |
|     | Analysis of balance                                   |       | 4.004             | 4 000             |
|     | Local and foreign aid unutilised                      | —     | 1,204             | 4,600             |
|     | Closing balance                                       | —     | (1,204)           | (4,600)           |
| 4.  | Compensation of employees                             |       |                   |                   |
| 4.1 | Salaries and wages                                    |       |                   |                   |
|     | Basic salary  |       | 2,001,393         | 1,842,864         |
|     | Performance award                                     |       | 21,616            | 8,214             |
|     | Service Based   |       | 9,740             | 5,756             |
|     | Compensative/circumstantial                           |       | 313,696           | 337,101           |
|     | Periodic payments<br>Other non-pensionable allowances |       | 16,639<br>257,939 | 20,141<br>214,568 |
|     | Total   |       | 2,621,023         | 2,428,644         |
|     |   |       |                   | _,0,0.17          |

|       |   | Notes | 2005/06<br>R'000                                       | 2004/05<br>R′000                                    |
|-------|---|-------|--|---|
| 4.2   | Social contributions  |       |  |   |
| 4.2.1 | Employer contributions  |       |  |   |
|       | Pension<br>Medical<br>UIF<br>Bargaining council<br>Official unions and associations<br>Insurance<br>Total | -     | 234,034<br>120,667<br>131<br>723<br>1<br>31<br>355,587 | 254,185<br>115,889<br>-<br>745<br>1<br>3<br>370,823 |
|       | Total compensation of employees   | -     | 2,976,610  | 2,799,467   |
|       | Average number of employees   | _     | 23,603   | 23,263  |

|    |   | Notes | 2005/06<br>R'000 | 2004/05<br>R′000 |
|----|---|-------|------------------|------------------|
| 5. | Goods and services  |       |                  |                  |
|    | Advertising   |       | 11,030           | 7,300            |
|    | Bank charges and card fees                                |       | 948              | 853              |
|    | Bursaries (employees)                                     |       | 3,035            | 904              |
|    | Communication   |       | 34,185           | 31,838           |
|    | Computer services   |       | 22,584           | 24,671           |
|    | Consultants, contractors and special services             |       | 183,962          | 114,455          |
|    | Courier and delivery services                             |       | 692              | 444              |
|    | Tracing agents & debt collections                         |       | 3,404            | 862              |
|    | Drivers licences and permits                              |       | 18               | 27               |
|    | Entertainment   |       | 501              | 483              |
|    | External audit fees                                       | 5.1   | 5,454            | 3,757            |
|    | Equipment less than R5 000                                |       | 31,332           | 12,475           |
|    | Freight service   |       | 98               | -                |
|    | Honoraria (Voluntary workers)                             |       | 3                | 19               |
|    | Inventory   | 5.2   | 893,946          | 763,469          |
|    | Legal fees  |       | 726              | 691              |
|    | Maintenance, repair and running costs                     |       | 112,710          | 45,588           |
|    | Medical services  |       | 350,884          | 308,353          |
|    | Operating leases  |       | 10,346           | 6,130            |
|    | Personnel agency fees                                     |       | 2,911            | 20               |
|    | Photographic services                                     |       | 11               | 131              |
|    | Plant flowers and other decorations                       |       | 51               | 14               |
|    | Printing and publications                                 |       | 442              | 473              |
|    | Professional bodies and membership fees                   |       | 449              | 256              |
|    | Resettlement costs  |       | 1,238            | 1,544            |
|    | Subscriptions   |       | 106              | 83               |
|    | Owned and leasehold property expenditure                  |       | 124,987          | 109,256          |
|    | Translations and transcriptions                           |       | 161              | 67               |
|    | Transport provided as part of the departmental activities |       | 2,167            | 2,255            |
|    | Travel and subsistence                                    | 5.3   | 63,664           | 49,577           |
|    | Venues and facilities                                     |       | 1,720            | 1,266            |
|    | Protective, special clothing & uniforms                   |       | 16,633           | 11,953           |
|    | Training & staff development                              |       | 12,105           | 8,836            |
|    | Total   |       | 1,892,503        | 1,508,050        |
|    |   |       | <u> </u>         | <u> </u>         |

|     |  | Notes | 2005/06<br>R′000 | 2004/05<br>R'000      |
|-----|--|-------|------------------|-----------------------|
| 5.1 | External audit fees                              |       |                  |                       |
|     | Regulatory audits<br>Total external audit fees   | _     | <u> </u>         | <u>3,757</u><br>3,757 |
|     | Total external audit lees                        | _     | 5,454            | 3,151                 |
| 5.2 | Inventory  |       |                  |                       |
|     | Strategic stock                                  |       | 616              | 464                   |
|     | Domestic Consumables<br>Food and Food supplies   |       | 44,570<br>39,682 | 46,533<br>34,785      |
|     | Fuel, oil and gas                                |       | 2,965            | 2,426                 |
|     | Laboratory consumables                           |       | 10,942           | 9,180                 |
|     | Other consumables                                |       | 3,776            | 2,468                 |
|     | Parts and other maintenance material             |       | 22,276           | 13,173                |
|     | Stationery and Printing                          |       | 23,443           | 20,638                |
|     | Medical Supplies                                 | _     | 745,676          | 633,802               |
|     | Total Inventory                                  | -     | 893,946          | 763,469               |
| 5.3 | Travel and subsistence                           |       |                  |                       |
|     | Local  |       | 63,042           | 49,318                |
|     | Foreign  |       | 622              | 259                   |
|     | Total travel and subsistence                     | _     | 63,664           | 49,577                |
| 6.  | Financial transactions in assets and liabilities |       |                  |                       |
|     | Material losses through criminal conduct         | 6.1   | -                | 45                    |
|     | Other material losses written off                | 6.2   | 1,072            | 333                   |
|     | Debts written off                                | 6.3   | 805              | 105                   |
|     | Theft  | 6.4   | 23               | -                     |
|     | Total  | _     | 1,900            | 483                   |

|     |   |   | Notes | 2005/06<br>R′000                               | 2004/05<br>R'000                         |
|-----|---|---|-------|--|--|
| 6.1 | Material losses throu   | igh criminal conduct                          |       |  |  |
|     | Nature of losses<br>Incident<br>Computers<br>Tools  | Disciplinary steps taken/criminal proceedings |       | -  | 19<br>11                                 |
|     | Cheque Fraud<br>Other<br>Total  |   | -     | -<br>-<br>-                                    | 9<br>6<br>45                             |
| 6.2 | Other material losses   | s written off                                 |       |  |  |
|     | Nature of losses<br>Government vehicle lo<br>Other losses<br>Total  | osses   | _     | 969<br>103<br>1,072                            | 293<br>40<br>333                         |
| 6.3 | Debts written off   |   |       |  |  |
|     | Nature of debts writte<br>Salary Overpayments<br>Guarantees<br>Tax<br>Interest<br>Nutrition Programme<br>Accomodation<br>Other<br>Total | en off  | _     | 458<br>58<br>74<br>9<br>30<br>104<br>72<br>805 | 1<br>51<br>9<br>8<br>-<br>27<br>9<br>105 |
| 6.4 | Theft   |   |       |  |  |
|     | Details of theft<br>State Money<br>Nebuliser<br>Total   |   | -     | 22<br>1<br>23                                  | -  |
| 6.5 | Recoverable revenue   | e debts written off                           |       |  |  |
|     | Miscellaneous Debt  |   | -     | (23)   | -<br>-                                   |

|     |  |   | Notes   | 2005/06<br>R'000   | 2004/05<br>R′000   |
|-----|--|---|---|--|--|
| 7.  | Transfers and subsid   | ies   |   |  |  |
|     | Provinces and municipa<br>Departmental agencies<br>Universities and technil<br>Non-profit institutions<br>Households<br>Total  | and accounts  | ANNEXURE 1F<br>ANNEXURE 1G<br>ANNEXURE 1H<br>ANNEXURE 1K<br>ANNEXURE 1L | 225,571<br>9,263<br>54,429<br>152,143<br>61,192<br>502,598 | 228,132<br>5,976<br>56,979<br>140,533<br>35,529<br>467,149 |
| 8.  | Expenditure on capita  | al assets   |   |  |  |
|     | Buildings and other fixe<br>Machinery and equipm<br>Software and other inta<br>Total   | ent   | ANNEXURE 4<br>ANNEXURE 4<br>ANNEXURE 5                                  | 163,879<br>181,127<br>195<br>345,201                       | -<br>105,436<br><u>150</u><br>105,586                      |
| 9.  | Unauthorised expend  | iture   |   |  |  |
| 9.1 | Reconciliation of una  | uthorised expenditure   |   |  |  |
|     | Opening balance<br>Unauthorised expenditure – current year<br>Amounts approved by Provincial Legislature (with funding)<br>Current Expenditure<br>Transfer to receivables for recovery (not approved)<br>Unauthorised expenditure awaiting authorisation |   | 450,131<br>9,965<br>(48,604)<br>(48,604)<br>(33)<br>411,459             | 441,571<br>19,199<br>-<br>-<br>(10,639)<br>450,131         |  |
| 9.2 | Analysis of current ur   | nauthorised expenditure   |   |  |  |
|     | Incident<br>Over expenditure on<br>Programme 5<br>Total  | Disciplinary steps taken/criminal proceedings<br>No disciplinary steps or criminal proceedings will<br>take place. The matter will be dealt with in a<br>Finance Act. |   | Total<br>9,965<br>9,965                                    |  |
| 10. | Cash and cash equiva   | alents  |   |  |  |
|     | Consolidated Paymaste<br>Cash receipts<br>Cash on hand<br>Cash with commercial I<br>Total  |   |   | (17,175)<br>239<br>99<br>120,307<br>103,470                | (37,117)<br>233<br>68<br>64,148<br>27,332                  |

## NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

|     |   | Notes | 2005/06<br>R′000      | 2004/05<br>R′000      |
|-----|---|-------|-----------------------|-----------------------|
| 11. | Prepayments and advances  |       |                       |                       |
|     | Description<br>Travel and subsistence<br>Advances paid to other entities<br>Total | _     | 101<br>2,816<br>2,917 | 121<br>2,287<br>2,408 |

## 12. Receivables

|                    |         | Less than one year | One to<br>three<br>years | Older than<br>three<br>years | Total  | Total  |
|--------------------|---------|--------------------|--------------------------|------------------------------|--------|--------|
|                    |         | R'000              | R'000                    | R'000                        | R'000  | R'000  |
| Staff debtors      | 12.1    | 4,396              | 5,570                    | 2,508                        | 12,474 | 13,962 |
| Other debtors      | 12.2    | 7,616              | 4,633                    | -                            | 12,249 | 6,573  |
| Claims recoverable | Annex 6 | 1,266              | -                        | 9,649                        | 10,915 | 26,042 |
| Total              |         | 13,278             | 10,203                   | 12,157                       | 35,638 | 46,577 |

#### 12.1 Staff debtors

|      | Salary Reversal Control          | 546    | (205)  |
|------|----------------------------------|--------|--------|
|      | Sal: Deduction Disall Account:CA | 26     | `41́   |
|      | Sal: Disallowance Account: CA    | -      | (2)    |
|      | Sal: Tax Debt: CA                | 68     | 30     |
|      | Private Telephone: CA            | 1      | 4      |
|      | Debt Account: CA                 | 11,833 | 14,031 |
|      | Debt Suspense: CA                | -      | 63     |
|      | Total                            | 12,474 | 13,962 |
| 12.2 | Other Debtors                    |        |        |
|      | Disallowance miscellaneous       | 6,522  | 6,102  |
|      | Disallowance Dishonoured Cheques | 4      | 15     |
|      | Disallowance Damage & losses     | 723    | 122    |
|      |                                  |        | (4)    |

| Disallowance Damage & losses | 125    | 122   |
|------------------------------|--------|-------|
| Patient Fees Control Account | -      | (1)   |
| Damage Vehicles: CA          | 367    | 344   |
| Housing Loan Guarantees: CA  | -      | (9)   |
| Donor Funds                  | 4,633  | -     |
| Total                        | 12,249 | 6,573 |

|     |   |                    | Notes            |  | 05/06<br>R′000                   | 2004/05<br>R'000                                  |  |
|-----|---|--------------------|------------------|--|----------------------------------|---|--|
| 13. | Investments   |                    |                  |  |                                  |   |  |
|     | Current<br>Securities other than shares<br>Total current  |                    |                  |  | 2                                | 2   |  |
|     | Securities other than shares<br>Isaac Chames<br>Total   |                    |                  |  | 2                                | 2   |  |
|     | Total non-current   |                    |                  |  | 2                                | 2   |  |
| 14. | Voted funds to be surrendered to the Revenue Fund   |                    |                  |  |                                  |   |  |
|     | Opening balance<br>Transfer from Statement of Financial<br>Paid during the year<br>Closing balance  | Performance        |                  | 6<br>(16   | 6,807<br>7,975<br>,807)<br>7,975 | 25,553<br>16,807<br>(25,553)<br>16,807            |  |
| 15. |   |                    |                  |  |                                  |   |  |
|     | Opening balance<br>Transfer from Statement of Financial Performance<br>Departmental revenue budgeted<br>Paid during the year<br>Closing balance |                    | 2                | 34,668<br>22,208<br>254,410<br>(298,212)<br>13,074 |                                  | 5,591<br>33,005<br>203,536<br>(207,464)<br>34,668 |  |
| 16. | Payables – current  |                    |                  |  |                                  |   |  |
|     | Description   |                    | 30 Days<br>R'000 | 30+ Days<br>R'000                                  | 2005/06<br>Total<br>R'000        | 2004/05<br>Total<br>R'000                         |  |
|     | Amounts owing to other entities<br>Clearing accounts  | ANNEXURE 7<br>16.1 | 837              | 1,580<br>464,218                                   | 2,417<br>464,218                 | -<br>464,351                                      |  |
|     | Total   | _                  | 837              | 465,798  | 466,635                          | 464,351   |  |

|      | Notes   | 2005/06<br>R′000  | 2004/05<br>R′000   |
|------|---|---|--|
| 16.1 | Clearing accounts   |   |  |
|      | Patient Fee Deposits<br>Sal: Regional Service Council<br>Sal: Pension Fund<br>Sal: Medical Aid<br>Sal: Income Tax<br>Sal: Income Tax<br>Sal: Housing<br>Sal: Official Unions<br>Sal: Garnishee Order<br>Sal: Insurance Deductions<br>Sal: Bargaining Councils<br>Conversion:M/F Difference - One<br>Advances from Western Cape<br>Advances from Public Entities<br>Advances from Public Corporations & Private Entities<br>Donor Funds<br>Claims from other Depts included in Annex 7<br>Total                  | 716<br>12<br>88<br>3<br>1,033<br>-<br>1<br>-<br>2<br>3<br>-<br>458,791<br>636<br>750<br>4,600<br>(2,417)<br>464,218 | 654<br>8<br>24<br>(8)<br>915<br>2<br>-<br>51<br>2<br>1<br>2,384<br>458,791<br>786<br>741<br>-<br>-<br>-<br>464,351 |
| 17.  | Net cash flow available from operating activities<br>Net surplus as per Statement of Financial Performance<br>(Increase)/decrease in receivables – current<br>(Increase)/decrease in prepayments and advances<br>(Increase)/decrease in other current assets<br>Increase/(decrease) in payables – current<br>Proceeds from sale of capital assets<br>Surrenders to provincial revenue fund<br>Expenditure on capital assets<br>Departmental revenue budgeted<br>Net cash flow generated by operating activities | 91,388<br>10,939<br>(509)<br>38,672<br>(2,284)<br>(24)<br>(315,019)<br>345,234<br>254,377<br>422,774                | 54,412<br>(13,587)<br>(583)<br>(8,560)<br>(8,963)<br>(125)<br>(233,017)<br>105,586<br>203,536<br><b>98,699</b>     |
| 18.  | Reconciliation of cash and cash equivalents for cash flow purposes<br>Consolidated Paymaster General Account<br>Cash receipts<br>Cash on hand<br>Cash with commercial banks<br>Total  | (17,175)<br>239<br>99<br>120,307<br>103,470   | (37,117)<br>233<br>68<br>64,148<br>27,332  |

## DISCLOSURE NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

These amounts are not recognised in the Annual Financial Statements and are disclosed to enhance the usefulness of the Annual Financial Statements.

|     |   |           | Notes                      | 2005/06<br>R′000                     | 2004/05<br>R'000                           |
|-----|---|-----------|----------------------------|--------------------------------------|--|
| 19. | Contingent liabilities  |           |                            |                                      |  |
|     | Liable to   | Nature    |                            |                                      |  |
|     | Housing loan guarantees<br>Claims against the department<br>Other departments (interdepartmental<br>unconfirmed balances)<br>Other<br>Total | Employees | ANNEXURE 3A<br>ANNEXURE 3B | 23,749<br>128,860                    | 38,598<br>99,788                           |
|     |   |           | ANNEXURE 7                 | 1,525                                | 1,168                                      |
|     |   |           | ANNEXURE 3B                | (58)<br>154,076                      | - 139,554                                  |
| 20. | Commitments   |           |                            |                                      |  |
|     | Current expenditure<br>Approved and contracted<br>Approved but not yet contracted<br>Capital expenditure<br>Approved and contracted         |           |                            | 70,318<br>17,208<br>87,526<br>51,569 | 54,477<br><u>17,274</u><br>71,751<br>6,205 |
|     | Approved but not yet contracted   |           |                            | 2,020                                | 133  |
|     | Total Commitments   |           |                            | <u> </u>                             | 6,338<br>78,089                            |
|     |   |           |                            | 141,115                              | 10,007                                     |

## DISCLOSURE NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

|     |  |  | Notes  | 2005/06<br>R′000   | 2004/05<br>R′000  |
|-----|--|--|--|--|---|
| 21. | Accruals   |  |  |  |   |
|     | By economic classification<br>Compensation of employees<br>Goods and services<br>Transfers and subsidies<br>Buildings and other fixed structures<br>Machinery and Equipment<br>Total   | 30 Days<br>R'000<br>1,267<br>89,393<br>26,954<br>7,109<br>23,410 | 30+ Days<br>R'000<br>519<br>17,507<br>9,165<br>93<br>1,870 | <b>R'000</b><br>1,786<br>106,900<br>36,119                                       | Total<br>R'000<br>1,041<br>36,583<br>27,787<br>-<br>6,739<br>72,150     |
|     | Listed by programme level<br>Administration<br>District Health Services<br>Emergency Medical Services<br>Provincial Hospital Services<br>Central Hospital Services<br>Health Sciences and Training<br>Health Care Support Service<br>Health Facility Management<br>Total |  |  | 7,213<br>46,553<br>3,213<br>24,333<br>85,308<br>304<br>2,211<br>8,152<br>177,287 | 5,289<br>28,359<br>242<br>13,239<br>24,143<br>165<br>713<br>-<br>72,150 |
|     | Confirmed balances with other department   | nts  | ANNEXURE 7   | 1,065  | -   |
|     | Total  |  |  | 1,065  |   |
| 22. | Employee benefit provisions  |  |  |  |   |
|     | Leave entitlement<br>Thirteenth cheque<br>Performance awards<br>Capped leave commitments<br>Total  |  |  | 37,127<br>79,600<br>33,810<br>219,256<br>369,793                                 | 38,852<br>75,012<br>16,767<br><u>219,102</u><br>349,733                 |

#### DISCLOSURE NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

| 22   |  |       | Notes                                       |                               | 005/06<br>R'000 | 2004/05<br>R'000 |
|------|--|-------|---|-------------------------------|-----------------|------------------|
| 23.  | Lease Commitments                            |       |   |                               |                 |                  |
|      |  | Land  | Buildings<br>& other<br>fixed<br>structures | Machinery<br>and<br>equipment | Total           | Total            |
| 23.1 | Operating leases                             | R'000 | R'000                                       | R'000                         | R'000           | R'000            |
|      | Not later than 1 year                        | -     | -   | 6,539                         | 6,539           | 12,502           |
|      | Later than 1 year and not later than 5 years | -     | -   | 13,820                        | 13,820          | 1,345            |
|      | Later than five years                        | -     | -   | 48                            | 48              | 11,068           |
|      | Total present value of lease liabilities     | -     | -   | 20,407                        | 20,407          | 24,915           |

#### 24. Receivables for departmental revenue

| Sales of goods and services other than capital assets |         |         |
|---|---------|---------|
| Healthcare provided                                   | 535,000 | 454,540 |
| Total   | 535,000 | 454,540 |

The Department's patient debt amounts to R535 m. Of this amount, R131 m should already have been deleted from the system due to departmental policy and because it is debt older than 3 years. The remaining valid debt is: R404 m. Road Accident Fund (RAF) accounts for 45% of the valid debt. The department estimates that a third of this debt is irrecoverable due to the RAF rules for shared accountability in terms of the RAF Act. The cost of debt recovery is also very high, currently 28% of amounts recovered. The Department therefore considers only 50% of this debt as recoverable on a net basis. However, it may take a number of years to recover this debt. The Department's debt grows by approximately R10 m per month, and this is overwhelmingly due to RAF debt. Individuals account for 36% of the valid debt. The Department estimates that only 26% of this debt is recoverable due to the average low income of the Department's clients. The Department has appointed a debt collector and will proceed to recover the debt with the necessary sensitivity. Medical aids accounts for 13% of the valid debt, of which only 50% is estimated to be recoverable because medical aids on average pay their part of the fees within two to three months. Most of the valid debt is therefore the individuals' share of the cost, and is more difficult to recover. The total recoverable debt is therefore estimated at R158 m.

The credit balance of R11,2 m, included in the balance of R158 m above, is derived from the following: Duplicate payments received, for e.g. The debtor as well as his Medical Aid paid. Payments wrongfully allocated, for e.g. Payments received for Account A erroneously allocated to Account B. Payments and write-offs going through simultaneously. Therefore the balance of R535 m is understated by the value of R11,2 m above.

Debts written off during the year:

Patient Fees written off amounts to R66,122 m.

## DISCLOSURE NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

|      |  | Notes  | 2005/06<br>R′000                               | 2004/05<br>R′000          |
|------|--|--------|--|---------------------------|
| 25.  | Irregular expenditure  |        |  |                           |
| 25.1 | Reconciliation of irregular expenditure  |        |  |                           |
|      | Opening Balance<br>Irregular expenditure – current year<br>Amounts condoned<br>Current expenditure<br>Irregular expenditure awaiting condonement<br>Analysis | [<br>- | 154<br>18,369<br>(17,502)<br>(17,502)<br>1,021 | -<br>154<br>-<br>-<br>154 |
|      | Current<br>Prior years<br>Total  | -      | 867<br>154<br>1,021                            | 154<br>-<br>154           |

## DISCLOSURE NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

|                           |                                      | Notes        | 2005/06<br>R′000 | 2004/05<br>R′000 |
|---------------------------|--------------------------------------|--------------|------------------|------------------|
| 25.2 Irregular expenditur | e                                    |              |                  |                  |
| Incident                  | Disciplinary steps ta<br>proceedings | ken/criminal |                  |                  |
| Incidents reported 20     |                                      |              | _                | 154              |
| Independent Newspa        |                                      | occountable  | 41               | -                |
| Schoenstatt Retreat       | Official to be repriman              |              | 1                | _                |
| Suds Laundry              | No official to be held a             |              | 457              | -                |
| George Printing           | Official to be repriman              |              | 12               | -                |
| Lady Hamilton Hotel       | Matter being investiga               |              | 11               | -                |
| George Lodge Interna      |                                      |              | 1                | -                |
| Out 'n About Catering     |                                      |              | 1                | -                |
| Henry Williams Plants     |                                      |              | 2                | -                |
| Microzone                 | No official to be held a             | accountable  | 1                | -                |
| African Equation          | Matter being investiga               | ted          | 9                | -                |
| Over-exp Transfer pa      | aymts No official to be held a       | occountable  | 17,003           | -                |
| Mona's Supplies           | Matter being investiga               | ted          | 168              | -                |
| Okusha Design             | Matter being investiga               | ted          | 79               | -                |
| Pine Lodge Chalets        | Matter being investiga               | ted          | 45               | -                |
| Nathan Maalie             | Matter being investiga               | ted          | 3                | -                |
| Social Development l      | UCT Matter being investiga           | ted          | 48               | -                |
| Z-Card                    | Matter being investiga               |              | 100              | -                |
| Microzone                 | Matter being investiga               |              | 1                | -                |
| Multilayer Trading        | Matter being investiga               |              | 98               | -                |
| Secureforce Security      |                                      |              | 4                | -                |
| Food & Beverage Ser       | • •                                  |              | 1                | -                |
| Food & Beverage Ser       | • •                                  |              | 1                | -                |
| Columbus Cleaning S       |                                      |              | 1                | -                |
| Pronto Kleen              | Matter being investiga               |              | 4                | -                |
| Metro Hospital Servic     | 0 0                                  |              | 2                | -                |
| Nadia Mason Consult       |                                      |              | 88               | -                |
| Riverside Printers        | Matter being investiga               |              | 13               | -                |
| Air Mercy Services        | Matter being investiga               |              | 30               | -                |
| Charisma Nursing Ag       | ency Matter being investiga          | ted          | 144              | -                |
| Total                     |                                      | _            | 18,369           | 154              |

#### DISCLOSURE NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

|     |                             | Notes | 2005/06<br>R'000 | 2004/05<br>R′000 |
|-----|-----------------------------|-------|------------------|------------------|
| 26. | Related party transactions  |       |                  |                  |
|     | Refer to Management Report. |       |                  |                  |

# 27. Key management personnel

| Description                                     | No of<br>Individuals | Total<br>R'000 | Total<br>R'000 |
|---|----------------------|----------------|----------------|
| Political Office Bearers (provide detail below) | 1                    | 819            | 735            |
| Level 15 to 16                                  | 4                    | 2,814          | 2,770          |
| Level 14  | 8                    | 4,080          | 4,277          |
| Total   |                      | 7,713          | 7,782          |

### 28. Public Private Partnership

| Refer to Management Report. |  |
|-----------------------------|--|
|                             |  |

# 29. Provisions

| Staff debtors | 56 | - |
|---------------|----|---|
| Total         | 56 | - |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 1A STATEMENT OF CONDITIONAL GRANTS RECEIVED

|  |  | GRANT ALLOCATION |                          |                           |                    |   | SPENT                                 | 2004/05   |                               |  |
|--|--|------------------|--------------------------|---------------------------|--------------------|---|---------------------------------------|---|-------------------------------|--|
| NAME OF DEPARTMENT                             | Division of<br>Revenue<br>Act/<br>Provincial<br>Grants | Roll Overs       | DoRA<br>Adjust-<br>ments | Other<br>Adjust-<br>ments | Total<br>Available | Amount<br>received<br>by<br>depart-<br>ment | Amount<br>spent by<br>depart-<br>ment | % of<br>Available<br>funds<br>spent by<br>depart-<br>ment | Division of<br>Revenue<br>Act | Amount<br>spent by<br>depart-<br>ments |
|  | R′000  | R′000            | R′000                    | R′000                     | R′000              | R′000                                       | R′000                                 | %   | R′000                         | R′000                                  |
|  |  |                  |                          |                           |                    |   |                                       |   |                               |  |
| National Tertiary Services                     | 1,214,684  | -                | -                        | -                         | 1,214,684          | 1,214,684                                   | 1,214,684                             | 100.0   | 1,104,087                     | 1,104,087                              |
| Health professions training and development    | 323,278  | -                | -                        | -                         | 323,278            | 323,278                                     | 323,278                               | 100.0   | 327,210                       | 327,210                                |
| Hospital management and<br>quality improvement | 17,608   | -                | -                        | -                         | 17,608             | 17,608                                      | 18,016                                | 102.3   | 16,983                        | 15,179                                 |
| HIV/AIDS                                       | 82,451   | -                | -                        | -                         | 82,451             | 82,451                                      | 92,773                                | 112.5   | 57,962                        | 70,394                                 |
| Integrated Nutrition                           | 5,288  | -                | -                        | -                         | 5,288              | 5,288                                       | 5,288                                 | 100.0   | 4,809                         | 4,704                                  |
| Forensic pathology services                    | -  | -                | 14,583                   | -                         | 14,583             | 14,583                                      | 6,254                                 | 42.9  | 696                           | 696                                    |
| Hospital Revitilisation                        | 172,038  | -                | (24,000)                 | -                         | 148,038            | 148,038                                     | 99,417                                | 67.2  | -                             | -                                      |
| Provincial Infrastructure                      | 55,229   | -                | -                        | -                         | 55,229             | 55,229                                      | 55,229                                | 100.0   | -                             | -                                      |
| Total  | 1,870,576  | -                | (9,417)                  | -                         | 1,861,159          | 1,861,159                                   | 1,814,939                             |   | 1,511,747                     | 1,522,270                              |

Note: R5 million was shifted to Vote 10 for the purchasing of vehicles for the Conditional grant Forensic pathology services in the Adjustments Estimates.

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 1F STATEMENT OF UNCONDITIONAL GRANTS AND TRANSFERS TO MUNICIPALITIES

|  |         | GRANT AL   | LOCATION         | -                  | TRAN               | SFER  |   | SPENT                                   |  | 2004/05            |
|--|---------|------------|------------------|--------------------|--------------------|---|---|---|--|--------------------|
| NAME OF MUNICIPALITY                             | Amount  | Roll Overs | Adjust-<br>ments | Total<br>Available | Actual<br>Transfer | % of<br>Available<br>Funds<br>Trans-<br>ferred<br>% | Amount<br>received<br>by<br>munici-<br>pality | Amount<br>spent by<br>munici-<br>pality | % of<br>available<br>funds<br>spent by<br>munici-<br>pality<br>% | Total<br>available |
| НО   | R′000   | R′000      | R′000            | R′000              | R′000              | 70  | R′000   | R′000                                   | 70   | R′000              |
| - Eden   | _       | _          | _                |                    | -                  | -   | -   | -                                       |  | 36                 |
| - Overberg/Cape Winelands                        | -       | _          | -                | -                  | -                  | -   | -   | -                                       | -  | 400                |
| - City of Cape Town                              | -       | -          | -                | -                  | -                  | -   | -   | -                                       | -  | 32,311             |
| Metro  |         |            |                  |                    |                    |   |   |   |  | ,                  |
| - City of Cape Town                              | 108,930 | -          | -                | 108,930            | 104,662            | 96.1  | 104,662                                       | 104,662                                 | 100.0  | 98,763             |
| Boland   | ,       |            |                  | ,                  |                    |   |   |   |  | 00,100             |
| - Breede Valley                                  | 4,426   | -          | -                | 4,426              | 3,997              | 90.3  | 3,997   | 3,997                                   | 100.0  | 1,745              |
| - Breeriver/Winelands                            | 1,133   |            | -                | 1,133              | 850                | 75.0  | 850   | 850                                     | 100.0  | 805                |
| - Overstrand                                     | 1,091   |            | -                | 1,091              | 1,230              | 112.7   | 1,230   | 1,230                                   | 100.0  | 1,056              |
| - Overberg                                       | 7,912   |            | -                | 7,912              | 7,921              | 100.1   | 7,921   | 7,921                                   | 100.0  | 8,640              |
| - Theewaterskloof                                | 2,152   |            | -                | 2,152              | 2,112              | 98.1  | 2,112   | 2,112                                   | 100.0  | 1,855              |
| - Witzenberg                                     | 427     |            | -                | 427                | 346                |   | 346   | 346                                     | 100.0  | 625                |
| - Cape Winelands                                 | 11,077  |            | -                | 11,077             | 9,722              |   | 9,722   | 9,722                                   | 100.0  | 12,232             |
| WestCoast/Winelands                              | ,-      |            |                  | , -                | - ,                |   |   | - 1                                     |  | , -                |
| - Bergriver                                      | -       | _          | -                | -                  | -                  | -   | -   | -                                       | -  | 3                  |
| - Drakenstein                                    | 4,955   | -          | -                | 4,955              | 7,699              | 155.4   | 7,699   | 7,699                                   | 100.0  | 6,648              |
| - Cederberg                                      | 556     |            | -                | 556                | 707                | 127.2   | 707   | 707                                     | 100.0  | 588                |
| - Saldanha                                       | 3,388   | -          | -                | 3,388              | 4,000              | 118.1   | 4,000   | 4,000                                   | 100.0  | 2,284              |
| - Matzikama                                      | 686     |            | -                | 686                | 749                | 109.2   | 749   | 749                                     | 100.0  | 828                |
| - Swartland                                      | 1,788   | -          | -                | 1,788              | 2,829              | 158.2   | 2,829   | 2,829                                   | 100.0  | 3,990              |
| - Stellenbosch                                   | 3,747   |            | -                | 3,747              | 6,570              | 175.3   | 6,570   | 6,570                                   | 100.0  | 2,727              |
| - Cape Winelands                                 | 4,907   | -          | -                | 4,907              | 7,418              | 151.2   | 7,418   | 7,418                                   | 100.0  | 3,938              |
| - West Coast                                     | 10,504  | -          | -                | 10,504             | 10,869             | 103.5   | 10,869  | 10,869                                  | 100.0  | 11,762             |
| South Cape                                       |         |            |                  |                    |                    |   |   |   |  |                    |
| - Beaufort West                                  | 714     | -          | -                | 714                | 1,463              | 204.9   | 1,463   | 1,463                                   | 100.0  | 1,073              |
| - George   | 11,418  | -          | -                | 11,418             | 11,981             | 104.9   | 11,981  | 11,981                                  | 100.0  | 5,949              |
| - Knysna   | 4,263   |            | -                | 4,263              | 3,738              | 87.7  | 3,738   | 3,738                                   | 100.0  | 2,004              |
| - Kannaland                                      | -       | -          | -                | -                  | -                  | -   | -   | -                                       | -  | 1                  |
| - Hessequa                                       | 1,013   | -          | -                | 1,013              | 1,040              | 102.7   | 1,040   | 1,040                                   | 100.0  | 1,871              |
| - Laingsburg                                     | -       | -          | -                | -                  | -                  | -   | -   | -                                       | -  | 7                  |
| - Oudtshoorn                                     | 1,570   | -          | -                | 1,570              | 1,362              | 86.8  | 1,362   | 1,362                                   | 100.0  | 1,139              |
| - Mossel Bay                                     | 5,001   |            | -                | 5,001              | 3,766              |   | 3,766   | 3,766                                   | 100.0  | 2,482              |
| - Bitou  | 4,335   |            | -                | 4,335              | 3,510              | 81.0  | 3,510   | 3,510                                   | 100.0  | 2,313              |
| - Prince Albert                                  | 244     |            | -                | 244                | 335                |   |   | 335                                     | 100.0  | 248                |
| - Central Karoo                                  | 3,868   |            | -                | 3,868              | 4,910              | 126.9   | 4,910   | 4,910                                   | 100.0  | 3,356              |
| - Eden   | 10,593  |            | -                | 10,593             |                    | 128.8   | 13,641  | 13,641                                  | 100.0  | 9,008              |
| Regional Service Council<br>Levy (Various Mun's) | 8,464   |            | -                | 8,464              | 8,144              | 96.2  | 8,144   | 8,144                                   | 100.0  | 7,445              |
| Total  | 219,162 | -          | -                | 219,162            | 225,571            |   | 225,571                                       | 225,571                                 |  | 228,132            |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 1G STATEMENT OF TRANSFERS TO DEPARTMENTAL AGENCIES AND ACCOUNTS

|                              |                                    | TRANSFER A | LLOCATION        | TRAN               | 2004/05            |   |                                 |
|------------------------------|------------------------------------|------------|------------------|--------------------|--------------------|---|---------------------------------|
| DEPARTMENTS/ AGENCY/ ACCOUNT | Adjusted<br>Appropria-<br>tion Act | Roll Overs | Adjust-<br>ments | Total<br>Available | Actual<br>Transfer | % of<br>Available<br>Funds<br>Transferred | Final<br>Appropria-<br>tion Act |
|                              | R′000                              | R′000      | R′000            | R′000              | R′000              | %   | R′000                           |
| Cape Medical Depot           | 5,165                              | -          | 2,200            | 7,365              | 7,316              | 99.3                                      | 4,103                           |
| SETA                         | 1,967                              | -          | -                | 1,967              | 1,947              | 99.0                                      | 1,873                           |
| Total                        | 7,132                              | -          | 2,200            | 9,332              | 9,263              | -   | 5,976                           |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 1H STATEMENT OF TRANSFERS TO UNIVERSITIES AND TECHNIKONS

|   |                                    | RANSFER A  | LLOCATIO         | Ν                  | TRANSFER           |                                |  | 2004/05                         |
|---|------------------------------------|------------|------------------|--------------------|--------------------|--------------------------------|--|---------------------------------|
| UNIVERSITY/ TECHNIKON                   | Adjusted<br>Appropria-<br>tion Act | Roll Overs | Adjust-<br>ments | Total<br>Available | Actual<br>Transfer | Amount<br>not Trans-<br>ferred | % of<br>Available<br>Funds<br>Trans-<br>ferred | Final<br>Appropria-<br>tion Act |
|   | R′000                              | R′000      | R′000            | R′000              | R′000              | R′000                          | %  | R′000                           |
| Stellenbosch                            | 22,686                             | -          | -                | 22,686             | 22,437             | 249                            | 98.9   | 25,996                          |
| Western Cape                            | 10,531                             | -          | -                | 10,531             | 9,835              | 696                            | 93.4   | 11,005                          |
| Cape Town                               | 21,421                             | -          | -                | 21,421             | 18,996             | 2,425                          | 88.7   | 18,392                          |
| Cape Peninsula University of Technology | 3,198                              | -          | -                | 3,198              | 3,161              | 37                             | 98.8   | 1,586                           |
| Total                                   | 57,836                             | -          | -                | 57,836             | 54,429             | 3,407                          | -  | 56,979                          |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 1K STATEMENT OF TRANSFERS/SUBSIDIES TO NON-PROFIT INSTITUTIONS

|                              |                                    | TRANSFER A | LLOCATION        | EXPEN              | DITURE             | 2004/05                                   |                                 |
|------------------------------|------------------------------------|------------|------------------|--------------------|--------------------|---|---------------------------------|
| NON PROFIT ORGANISATION      | Adjusted<br>Appropria-<br>tion Act | Roll Overs | Adjust-<br>ments | Total<br>Available | Actual<br>Transfer | % of<br>Available<br>Funds<br>Transferred | Final<br>Appropria-<br>tion Act |
|                              | R′000                              | R'000      | R′000            | R′000              | R′000              | %   | R′000                           |
| Transfers                    |                                    |            |                  |                    |                    |   |                                 |
| Provincial-aided hospitals   |                                    |            |                  |                    |                    |   |                                 |
| - St Josephs                 | 5,483                              | -          | -                | 5,483              | 5,483              |   | 5,357                           |
| - Sarah Fox                  | 3,842                              | -          | -                | 3,842              | 3,842              |   | 3,780                           |
| - Maitland Cottage           | 4,376                              | -          | -                | 4,376              | 4,376              | 100.0                                     | 4,098                           |
| - Booth Memorial             | 7,138                              | -          | -                | 7,138              | 7,138              | 100.0                                     | 6,798                           |
| - Clanwilliam                | 6,793                              | -          | -                | 6,793              | 6,793              | 100.0                                     | 6,464                           |
| - Radie Kotze                | 3,850                              | -          | -                | 3,850              | 3,850              | 100.0                                     | 3,532                           |
| - Murraysburg                | 2,177                              | -          | -                | 2,177              | 2,177              | 100.0                                     | 2,057                           |
| - Prince Albert              | 3,380                              | -          | -                | 3,380              | 3,380              | 100.0                                     | 3,280                           |
| - Uniondale                  | 2,595                              | -          | -                | 2,595              | 2,595              | 100.0                                     | 2,384                           |
| - Laingsburg                 | 2,905                              | -          | -                | 2,905              | 2,905              | 100.0                                     | 2,805                           |
| S.A Red Cross Air Mercy      | 11,836                             | -          | -                | 11,836             | 11,835             | 100.0                                     | 8,696                           |
| Conradie Care Centre         | 26,036                             | -          | -                | 26,036             | 25,744             | 98.9                                      | 24,818                          |
| Community Outreach           | 3,462                              | -          | -                | 3,462              | 1,135              | 32.8                                      |                                 |
| Social Capital               | 3,857                              | -          | -                | 3,857              | 1,328              | 34.4                                      |                                 |
| TB hospitals                 |                                    |            |                  |                    |                    |   |                                 |
| - DP Marais                  | 8,291                              | -          | -                | 8,291              | 8,291              | 100.0                                     | 7,896                           |
| - Harry Comey                | -                                  | -          | -                | . <u>-</u>         | -                  | -   | 4,519                           |
| Non-government organisations |                                    |            |                  |                    |                    |   |                                 |
| - HIV/AIDS                   | 33,095                             | -          |                  | 33,095             | 31,103             | 94.0                                      | 31,686                          |
| - Nutrition                  | 1,467                              | -          |                  | 1,467              | 1,622              | 110.6                                     | 1,966                           |
| -NGO (APH)                   | -                                  | -          |                  |                    | -                  | -   | 224                             |
| - TB NGO's                   | 1,966                              | -          | -                | 1,966              | 1,497              | 76.1                                      | 2,055                           |
| - Day Care Centres           | 2,724                              | -          | -                | 2,724              | 2,798              | 102.7                                     | 2,330                           |
| - HCW NGO                    | 463                                | -          | -                |                    | 451                | 97.4                                      | 713                             |
| - Licenced homes             | 2,521                              | -          | -                |                    | 3,642              |   | 2,470                           |
| - Group homes                | 3,422                              | -          | -                |                    | 3,114              | 91.0                                      | 2,145                           |
| - PSCHO Soc Rehab groups     | 305                                | -          | -                | 0.05               | 297                | 97.4                                      | 257                             |
| - Santa Guidance             | 120                                | -          |                  |                    | 17                 |   | 23                              |
| - Global Fund                | 17,499                             | -          |                  |                    | 16,730             | 95.6                                      | 10,180                          |
| Total                        | 159,603                            |            |                  |                    | 152,143            | 00.0                                      | 140,533                         |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 1L STATEMENT OF TRANSFERS/SUBSIDIES TO HOUSEHOLDS

|   |                                    | TRANSFER A | ALLOCATION       |                    | EXPENDITURE        |   | 2004/05                         |
|---|------------------------------------|------------|------------------|--------------------|--------------------|---|---------------------------------|
| HOUSEHOLDS                                    | Adjusted<br>Appropria-<br>tion Act | Roll Overs | Adjust-<br>ments | Total<br>Available | Actual<br>Transfer | % of<br>Available<br>Funds<br>Transferred | Final<br>Appropria-<br>tion Act |
|   | R′000                              | R′000      | R′000            | R′000              | R′000              | %   | R′000                           |
| Employee social benefits-cash residents       | 5,574                              | -          | 1,231            | 6,805              | 6,697              | 98.4                                      | 5,391                           |
| Claims against the state: households          | 14,000                             | -          | -                | 14,000             | 13,300             | 95.0                                      | 272                             |
| Bursaries                                     | 38,502                             | -          | -                | 38,502             | 37,958             | 98.6                                      | 26,624                          |
| PMT/Refund&Rem-Act/Grace (Injuries on duties) | 3,681                              | -          | -                | 3,681              | 3,115              | 84.6                                      | 3,202                           |
| Donations & Gifts Households - cash           | 122                                | -          | -                | 122                | 122                | 100.0                                     | 40                              |
| Total   | 61,879                             | -          | 1,231            | 63,110             | 61,192             |   | 35,529                          |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 1M STATEMENT OF GIFTS, DONATIONS AND SPONSORSHIPS RECEIVED FOR THE YEAR ENDED 31 MARCH 2006

| NAME OF ORGANISATION                                | NATURE OF GIFT, DONATION OR SPONSORSHIP             | 2005/06<br>R'000 | 2004/05<br>R'000 |
|---|---|------------------|------------------|
| Received in kind                                    |   |                  |                  |
| Gifts & Donations and sponsorships received for the | Various   | -                | 13,844           |
| year ending 31 March 2005<br>Red Cross Hospital     | Q11 Emergency Carts (x3)                            | 20               | -                |
| Groote Schuur Hospital                              | Airconditioner                                      | 21               |                  |
| Groote Schuur Hospital                              | Zeiss Endoport                                      | 21               |                  |
| Metropole Region                                    | Dinamap Procare 100x 2                              | 23               |                  |
| Metropole Region                                    | Dinamap   | 23               | -                |
| Metropole Region                                    | Posters   | 23               | -                |
| Red Cross Hospital                                  | Lockers-Bedside (x23)                               | 23               |                  |
| Red Cross Hospital                                  | Oxygen Blenders (x8)                                | 23               |                  |
| Metropole Region                                    | Trolley Patient                                     | 24               |                  |
| Groote Schuur Hospital                              | Subscription to M-Net for in-Patients               | 24               |                  |
| Groote Schuur Hospital                              | Computer, projector & camera                        | 26               |                  |
| Metropole Region                                    | Polisher  | 26               |                  |
| Red Cross Hospital                                  | Bulk Storage Refrigerator for vaccines (x1)         | 26               |                  |
| Red Cross Hospital                                  | IVAC ASENA GH Syringe Pumps (x3)                    | 27               | -                |
| West Coast Winelands                                | Sats Monitor  | 28               | -                |
| Metropole Region                                    | Incubator x1  | 28               | -                |
| Metropole Region                                    | Polisher  | 28               | -                |
| Metropole Region                                    | Signage   | 29               | -                |
| Metropole Region                                    | ECG machine x1                                      | 29               | -                |
| Groote Schuur Hospital                              | Lockers   | 30               |                  |
| Tygerberg Hospital                                  | Fonix FA 12 Digital Audiometer (x1)                 | 30               | -                |
| Groote Schuur Hospital                              | CCTV Cameras  | 31               | -                |
| Metropole Region                                    | 10 Incubators                                       | 33               |                  |
| Red Cross Hospital                                  | Spina Bifida  | 35               |                  |
| Tygerberg Hospital                                  | Defibrillator TEC 7721K Nihon Kohden (x1)           | 36               |                  |
| Groote Schuur Hospital                              | Cellphones  | 40               |                  |
| Metropole Region                                    | Keratometer x1                                      | 41               |                  |
| Red Cross Hospital                                  | Keratometer MRK3100P (x1)                           | 41               |                  |
| Metropole Region                                    | Defibrulator  | 42               |                  |
| Metropole Region                                    | Cotbeds (x6)  | 43               |                  |
| Red Cross Hospital                                  | Wheelchair cushions                                 | 43               |                  |
| Metropole Region                                    | Food Trolleys (x6)                                  | 45               |                  |
| Boland/Overberg Region                              | Building upgrade                                    | 47               |                  |
| Red Cross Hospital                                  | Q11 Emergency Carts (x6)                            | 47               |                  |
| Groote Schuur Hospital                              | Mandible Distractor                                 | 47               |                  |
| Groote Schuur Hospital                              | Labour expenses to assist GSH                       | 48               |                  |
| Red Cross Hospital                                  | Biological Safety cabinet (x1)                      | 50               |                  |
| Metropole Region                                    | A-Scanner (x1)                                      | 50               |                  |
| Groote Schuur Hospital                              | Radiometer - Blood gas analyser                     | 50               |                  |
| Red Cross Hospital                                  | Bedside monitors complete with all accessories (x2) | 58               |                  |
| Groote Schuur Hospital                              | Vehicle Maintenance                                 | 62               |                  |
| Red Cross Hospital                                  | Autoclave top loadable complete (x1)                | 64               |                  |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 1M STATEMENT OF GIFTS, DONATIONS AND SPONSORSHIPS RECEIVED FOR THE YEAR ENDED 31 MARCH 2006 (continued)

| NAME OF ORGANISATION   | NATURE OF GIFT, DONATION OR SPONSORSHIP  | 2005/06  | 2004/05 |
|------------------------|--|----------|---------|
| Ded Overe Here (14)    |  | R'000    | R'000   |
| Red Cross Hospital     | Infant Flowdriver & accessories (x1)   | 65       | -       |
| Groote Schuur Hospital | Printing & Stationery  | 66<br>67 | -       |
| Groote Schuur Hospital | Building Maintenance   | 67<br>68 | -       |
| Groote Schuur Hospital | Spare parts to repair CT Scanner   | 00<br>70 | -       |
| Metropole Region       | Refurbished Phaco (x1)<br>Wheelchairs (x18)  | 70       | -       |
| Groote Schuur Hospital | Books & Publications   |          | -       |
| Groote Schuur Hospital |  | 74<br>76 | -       |
| Red Cross Hospital     | IVAC MODEL 597 Infusion Pumps (x8)   | 81       | -       |
| Red Cross Hospital     | Food Parcels   | 82       | -       |
| Red Cross Hospital     | Urodynamic Table/Chair (x1)  |          | -       |
| Red Cross Hospital     | Homechoice Procyclers (x2)   | 82       | -       |
| Red Cross Hospital     | Video Computer Complete (x1)   | 84       | -       |
| Groote Schuur Hospital | Keratometer  | 84       | -       |
| Groote Schuur Hospital | Computer equipment   | 85       | -       |
| Groote Schuur Hospital | Ventilator Spinal Unit   | 86       | -       |
| Groote Schuur Hospital | Catering   | 87       | -       |
| Groote Schuur Hospital | Equipment Maintenance  | 92       | -       |
| Red Cross Hospital     | Bulk Storage vaccine refrigerator (x4)   | 93       | -       |
| Metropole Region       | 2 Pulmonetic systems<br>Surgical items listed on order various small items                           | 100      | -       |
| Red Cross Hospital     | under R5000 each   | 100      | -       |
| Metropole Region       | Beds (x16)   | 114      | -       |
| Southern Cape Region   | Sonar Machine  | 116      | -       |
| Groote Schuur Hospital | Eye Instruments, forceps etc   | 120      | -       |
| Red Cross Hospital     | Lab Washer Complete (x1)   | 121      | -       |
| Red Cross Hospital     | Aquawtu 125 Water treatment unit (x1)  | 122      | -       |
| Red Cross Hospital     | Hearing Aids   | 123      | -       |
| Red Cross Hospital     | Incubators - Cosy Cot, infant (x3)   | 127      | -       |
| Groote Schuur Hospital | Blinds, Curtains, Carpets  | 136      | -       |
| Groote Schuur Hospital | Microscopes  | 150      | -       |
| Groote Schuur Hospital | Garden & Grounds   | 153      | -       |
| Tygerberg Hospital     | D Braun Syringe pumps model Space Station (x15)  | 157      | -       |
| Red Cross Hospital     | Wheelchair attachments   | 159      | -       |
| Groote Schuur Hospital | Staff salaries (I Cloete) PAOU R/O   | 166      | -       |
| Red Cross Hospital     | Cushions (x59), Consulting Chairs (x163), Short term<br>chairs (x73), Highchairs & upholstering (x7) | 170      | -       |
| Red Cross Hospital     | Urodynamic system, complete (x1)   | 203      | -       |
| Red Cross Hospital     | Ventilators (x6)   | 244      | -       |
| West Coast Winelands   | Anaesthesia Apparatus  | 250      | -       |
| Metropole Region       | Laproscope (x1)  | 350      | -       |
| Groote Schuur Hospital | Eye consumables lenses etc   | 390      | -       |
| Groote Schuur Hospital | Endolaser  | 393      | -       |
| Groote Schuur Hospital | Sessional Staff  | 471      | -       |
| Groote Schuur Hospital | Patient Welfare & Staff Welfare  | 661      | -       |
| Various                | Other  | 1,501    | -       |
| Total                  |  | 9,497    | 13,844  |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 10 STATEMENT OF GIFTS, DONATIONS AND SPONSORSHIPS MADE AND REMISSIONS, REFUNDS AND PAYMENTS MADE AS AN ACT OF GRACE FOR THE YEAR ENDED 31 MARCH 2006

|  | 2005/06 | 2004/05 |
|--|---------|---------|
| NATURE OF GIFT, DONATION OR SPONSORSHIP  | R'000   | R'000   |
| Paid in cash   |         |         |
| Department of Social Services (16 days of activism to end violence against women and children) | -       | 20      |
| Cancer Association of South Africa   | -       | 5       |
| Gift for speakers: IFOMT Congress  | -       | 4       |
| Elim House (Home for the disabled)   | 100     | -       |
| University of Western Cape   | 72      | -       |
| Development Bank of South Africa (Mali Project)  | 50      | -       |
| Sub-total  | 222     | 29      |
| Made in kind   |         |         |
| Remissions, refunds, and payments made as an act of grace                                      |         |         |
| Payment made as an act of grace  | -       | 11      |
| Sub-total  | -       | 11      |
| Total  | 222     | 40      |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 3A STATEMENT OF FINANCIAL GUARANTEES ISSUED AS AT 31 MARCH 2006 - LOCAL

| Guarantor institution              | Guarantee<br>in respect<br>of | Original<br>Guaranteed<br>capital<br>amount | Opening<br>Balance<br>01/04/2005 | Guarantees<br>issued<br>during<br>the year | Gurantees<br>released/<br>paid/<br>cancelled/<br>reduced<br>during the<br>year | Guaranteed<br>interest<br>outstan-<br>ding<br>as at<br>31/03/2006 | Closing<br>Balance<br>31/03/2006 | Realised<br>losses<br>not<br>recoverable |
|------------------------------------|-------------------------------|---|----------------------------------|--|--|---|----------------------------------|--|
|                                    |                               | R′000                                       | R′000                            | R′000                                      | R'000  | R′000   | %                                | R′000                                    |
| Standard Bank (0001)               | Housing                       | -   | 3,949                            | -  | 1,416  | -   | 2,533                            | -  |
| Nedbank (Cape of Good Hope) (0002) | Housing                       | -   | 332                              | -  | 193  | -   | 139                              | -  |
| Nedbank (0003)                     | Housing                       | -   | 1,569                            | -  | 652  | -   | 917                              | -  |
| First Rand (0004)                  | Housing                       | -   | 4,524                            | -  | 1,733  | -   | 2,791                            | -  |
| Nedbank (Inc BOE) (0010)           | Housing                       | -   | 789                              | -  | 250  | -   | 539                              | -  |
| ABSA (0017)                        | Housing                       | -   | 14,420                           | -  | 5,774  | -   | 8,646                            | -  |
| Old Mutual Fin. Ltd (0041)         | Housing                       | -   | 94                               | -  | 18   | -   | 76                               | -  |
| Peoples Bank FBC Fid (0052)        | Housing                       | -   | 752                              | -  | 390  | -   | 362                              | -  |
| Peoples Bank (NBS)                 | Housing                       | -   | 1,250                            | -  | 491  | -   | 759                              | -  |
| FNB (Former Saambou) (0054)        | Housing                       | -   | 3,223                            | -  | 1,023  | -   | 2,200                            | -  |
| Old Mutual (Nedbank/Perm) (0055)   | Housing                       | -   | 6,929                            | -  | 2,768  | -   | 4,161                            | -  |
| GBS Mutual Bank (0071)             | Housing                       | -   | 27                               | -  | 27   | -   | -                                | -  |
| Nedcor Inv. Bank Ltd (0143)        | Housing                       | -   | 44                               | -  | 15   | -   | 29                               | -  |
| Community Bank (0301)              | Housing                       | -   | 11                               | -  | -  | -   | 11                               | -  |
| Unibank (0391)                     | Housing                       | -   | 12                               | -  | 12   | -   | -                                | -  |
| BOE Bank Ltd (0444)                | Housing                       | -   | 354                              | -  | 126  | -   | 228                              | -  |
| SA Home Loans (0512)               | Housing                       | -   | 17                               | -  | -  | -   | 17                               | -  |
| Green Start Home Loans (0516)      | Housing                       | -   | 41                               | -  | 17   | -   | 24                               | -  |
| NHFC (Masikeni)                    | Housing                       | -   | 186                              | 131  | -  | -   | 317                              | -  |
| First Rand                         | Bulk Mail                     | -   | 75                               | -  | 75   | -   | -                                | -  |
|                                    | Total                         | -   | 38,598                           | 131  | 14,980   | -   | 23,749                           | -  |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 3B STATEMENT OF CONTINGENT LIABILITIES AS AT 31 MARCH 2006

| Nature of Liability           | Opening Balance<br>01/04/2005<br>R'000 | Liabilities incurred<br>during the year<br>R'000 | Liabilities<br>paid/cancelled/<br>reduced during the<br>year<br>R'000 | Liabilities<br>recoverable<br>(Provide details<br>hereunder)<br>R'000 | Closing Balance<br>31/03/2006<br>R'000 |
|-------------------------------|--|--|---|---|--|
| Claims against the department | ·                                      |  |   |   |  |
| Labour Relation Claims        | 214                                    | -  | 7   | -   | 207                                    |
| Medico Legal                  | 97,103                                 | 42,654   | 13,302  | -   | 126,455                                |
| Civil & Legal Claims          | 2,471                                  | -  | 273   | -   | 2,198                                  |
| Sub-total                     | 99,788                                 | 42,654   | 13,582  | -   | 128,860                                |
| Other                         |  |  |   |   |  |
| Ex-gratia payments            | -                                      | -  | 58  | -   | (58)                                   |
| Sub-total                     | -                                      | -  | 58  | -   | (58)                                   |
| Total                         | 99,788                                 | 42,654   | 13,640  | -   | 128,802                                |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 4 CAPITAL TANGIBLE ASSET MOVEMENT SCHEDULE FOR THE YEAR ENDED 31 MARCH 2006

|                                     | Opening balance<br>R'000 | Additions<br>R'000 | Disposals<br>R'000 | Closing balance<br>R'000 |
|-------------------------------------|--------------------------|--------------------|--------------------|--------------------------|
| BUILDING AND OTHER FIXED STRUCTURES | -                        | -                  | -                  | -                        |
| Other fixed structures              | -                        | -                  | -                  | -                        |
| MACHINERY AND EQUIPMENT             | 125,323                  | 185,915            | 896                | 310,342                  |
| Transport assets                    | -                        | 9,051              | -                  | 9,051                    |
| Computer equipment                  | 5,228                    | 20,527             | 23                 | 25,732                   |
| Furniture and Office equipment      | 2,541                    | 4,174              | 153                | 6,562                    |
| Other machinery and equipment       | 117,554                  | 152,163            | 720                | 268,997                  |
| TOTAL CAPITAL ASSETS                | 125,323                  | 185,915            | 896                | 310,342                  |

#### ANNEXURE 4.1 ADDITIONS MOVEMENT SCHEDULE FOR THE YEAR ENDED 31 MARCH 2006

|                                     | Cash    | In-Kind | Total   |
|-------------------------------------|---------|---------|---------|
|                                     | R′000   | R′000   | R′000   |
| BUILDING AND OTHER FIXED STRUCTURES | -       | -       | -       |
| Other fixed structures              | -       | -       | -       |
| MACHINERY AND EQUIPMENT             | 181,127 | 4,788   | 185,915 |
| Transport assets                    | 9,051   | -       | 9,051   |
| Computer equipment                  | 20,264  | 263     | 20,527  |
| Furniture and Office equipment      | 4,115   | 59      | 4,174   |
| Other machinery and equipment       | 147,697 | 4,466   | 152,163 |
| Capital work in progress            | 163,879 | -       | 163,879 |
| TOTAL CAPITAL ASSETS                | 345,006 | 4,788   | 349,794 |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 4.2 DISPOSALS MOVEMENT SCHEDULE FOR THE YEAR ENDED 31 MARCH 2006

|                                | Cost/Carrying<br>Amount<br>R'000 | Cash<br>R′000 | Profit/(loss) on<br>Disposal<br>R'000 |
|--------------------------------|----------------------------------|---------------|---------------------------------------|
| MACHINERY AND EQUIPMENT        | 896                              | 24            | (872)                                 |
| Computer equipment             | 23                               | -             | (23)                                  |
| Furniture and Office equipment | 153                              | 24            | (129)                                 |
| Other machinery and equipment  | 720                              | -             | (720)                                 |
| TOTAL CAPITAL ASSETS           | 896                              | 24            | (872)                                 |

#### ANNEXURE 4.3 CAPITAL TANGIBLE ASSET MOVEMENT SCHEDULE FOR THE YEAR ENDED 31 MARCH 2006

|                               | Additions | Disposals | Total Movement |
|-------------------------------|-----------|-----------|----------------|
|                               | R'000     | R'000     | R'000          |
| MACHINERY AND EQUIPMENT       | 105,436   | -         | 105,436        |
| Other machinery and equipment | 105,436   |           | 105,436        |
| TOTAL CAPITAL ASSETS          | 105,436   | -         | 105,436        |

Opening balances in respect of the West Coast-, Boland- and Souhern Cape Regions reflect balances at cost. Opening Balances in respect of the Metro Region and Emergency Medical Services will amongst others reflect balances @ R1. These balances will be corrected during the 2006/07 financial year. Opening balances for Tygerberg Hospital is incomplete and will be corrected during the 2006/07 financial year. Opening balances for Groote Schuur Hospital and Red Cross Hospital had been excluded and will be reported on during the 2006/07 financial year.

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

#### ANNEXURE 5 CAPITAL INTANGIBLE ASSET COST MOVEMENT SCHEDULE FOR THE YEAR ENDED 31 MARCH 2006

|                            | Opening balance | Additions  | Disposals | Closing balance |
|----------------------------|-----------------|------------|-----------|-----------------|
|                            | R'000           | R'000      | R'000     | R'000           |
| Computer Software<br>TOTAL | -               | 195<br>195 | -         | 195<br>195      |

#### ANNEXURE 5.1 ADDITIONS MOVEMENT SCHEDULE FOR THE YEAR ENDED 31 MARCH 2006

|                   | Cash<br>R′000 | In-Kind<br>R′000 | Total<br>R′000 |
|-------------------|---------------|------------------|----------------|
| Computer Software | 195           | -                | 195            |
| TOTAL             | 195           | -                | 195            |

#### ANNEXURE 5.3 CAPITAL INTANGIBLE ASSET MOVEMENT SCHEDULE FOR THE YEAR ENDED 31 MARCH 2006

|                   | Additions<br>R'000 | Disposals<br>R'000 | Total Movement<br>R'000 |
|-------------------|--------------------|--------------------|-------------------------|
| Computer Software | 150                | -                  | 150                     |
| TOTAL             | 150                | -                  | 150                     |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

## ANNEXURE 6 INTER-GOVERNMENTAL RECEIVABLES

|  | Confirmed<br>outsta |            | Unconfirmed balance<br>outstanding |            | Total         |            |
|--|---------------------|------------|------------------------------------|------------|---------------|------------|
| Government Entity                            | 31/03/2006          | 31/03/2005 | 31/03/2006                         | 31/03/2005 | 31/03/2006    | 31/03/2005 |
|  | R′000               | R′000      | R′000                              | R′000      | R′000         | R′000      |
| PROVINCE OF THE WESTERN CAPE                 |                     | ·          |                                    |            |               |            |
| Department of Correctional Services          | -                   | -          | 125                                | -          | 125           | -          |
| Department of Social Services                | -                   | -          | 143                                | 13,660     | 143           | 13,660     |
| Department of Transport & Public Works       | -                   | 5          | 599                                | 2,486      | 599           | 2,491      |
| Department of Community Safety               | 11                  | 12         | -                                  | -          | 11            | 12         |
| Department of Education                      | -                   | -          | 92                                 | 87         | 92            | 87         |
| Department of the Premier                    | -                   | 1          | 22                                 | -          | 22            | 1          |
| Department of Agriculture                    | -                   | 3          | -                                  | -          | -             | 3          |
| Department of Economic Development & Tourism | -                   | 9          | -                                  | -          | -             | 9          |
| NORTH WEST PROVINCE                          |                     |            |                                    |            |               |            |
| Department of Health                         | -                   | -          | 7                                  | -          | 7             | -          |
| PROVINCE OF THE EASTERN CAPE                 |                     |            |                                    |            |               |            |
| Department of Health                         | -                   | -          | 56                                 | 10         | 56            | 10         |
| FREE STATE PROVINCE                          |                     |            |                                    |            |               |            |
| Department of Health                         | -                   | -          | -                                  | 11         | -             | 11         |
| GAUTENG PROVINCE                             |                     |            |                                    |            |               |            |
| Human Resource Management & Development      | -                   | -          | -                                  | 2          | -             | 2          |
| Department of Health                         | -                   | -          | -                                  | 21         | -             | 21         |
| NORTHERN CAPE PROVINCE                       |                     |            |                                    |            |               |            |
| Department of Health                         | -                   | -          | -                                  | 32         | -             | 32         |
| LIMPOPO PROVINCE                             |                     |            |                                    |            |               |            |
| Department of Health                         | -                   | -          | -                                  | 12         | -             | 12         |
| KWAZULU-NATAL PROVINCE                       |                     |            |                                    |            |               |            |
| Department of Health                         | -                   | -          | 67                                 | -          | 67            | -          |
| NATIONAL DEPARTMENTS                         |                     |            |                                    |            |               |            |
| National Parliament                          | -                   | -          | 137                                | -          | 137           | -          |
| Department of Defence                        | -                   | 6          | -                                  | -          | -             | 6          |
| Department of Justice                        | -                   | -          | -                                  | 9          | -             | 9          |
| OTHER  |                     |            |                                    | Ũ          |               | Ŭ          |
| Family Planning, City of Cape Town           | -                   | -          | -                                  | 175        | -             | 175        |
| Family Planning, Tygerberg                   | -                   | -          | -                                  | 59         | -             | 59         |
| INP-LA Leche Leage                           | -                   |            | -                                  | 58         | _             | 58         |
| Family Planning 14022005                     | -                   | _          |                                    | 269        | -             | 269        |
| Ingrated Nutrition Prog (METRO DHS)          | _                   | _          | 65                                 | -          | 65            | 200        |
| Sub-total                                    | 11                  | 36         | 1,313                              | 16,891     | 1,324         | 16,927     |
| Other Government Entities                    |                     | 30         | 1,313                              | 10,071     | 1,324         | 10,727     |
| Pension Recoverable                          |                     |            | (10)                               | (200)      | (40)          | (200)      |
|  | -                   | -          | (40)<br>9.631                      | (308)      | (40)<br>0.631 | (308)      |
| Agency Service                               | -                   | -          | 9,631                              | 9,423      | 9,631         | 9,423      |
| Sub-total                                    |                     | -          | 9,591                              | 9,115      | 9,591         | 9,115      |
|  |                     |            |                                    |            |               |            |

#### ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

### ANNEXURE 7 INTER-DEPARTMENTAL PAYABLES - CURRENT

|   | Confirmed balance<br>outstanding |            | Unconfirmed balance<br>outstanding |            | Total      |            |
|---|----------------------------------|------------|------------------------------------|------------|------------|------------|
| Government Entity   | 31/03/2006                       | 31/03/2005 | 31/03/2006                         | 31/03/2005 | 31/03/2006 | 31/03/2005 |
|   | R′000                            | R′000      | R′000                              | R′000      | R′000      | R′000      |
| WESTERN CAPE PROVINCE   |                                  |            |                                    |            |            |            |
| Department of Agriculture                                     | -                                | -          | -                                  | 3          | -          | 3          |
| Department of Social Services                                 | -                                | -          | -                                  | 4          | -          | 4          |
| Provincial Treasury   | 178                              | -          | -                                  | -          | 178        | -          |
| Department of Provincial Administration Western Cape          | -                                | -          | -                                  | 144        | -          | 144        |
| Department of Transport and Public Works                      | 473                              | -          | -                                  | 285        | 473        | 285        |
| Government Motor Transport                                    | -                                | -          | 1,352                              | 555        | 1,352      | 555        |
| Department of Premier   | 127                              | -          | 26                                 | -          | 153        | -          |
| Department of Cultural Affairs and Sport                      | -                                | -          | 19                                 | -          | 19         | -          |
| Department of Local Government and Housing                    | 12                               | -          | -                                  | -          | 12         | -          |
| FREE STATE PROVINCE   |                                  |            |                                    |            |            |            |
| Department of Health  | 47                               | -          | -                                  | -          | 47         | -          |
| NATIONAL DEPARTMENTS  |                                  |            |                                    |            |            |            |
| National Department of Justice and Constitutional Development | 228                              | -          | 128                                | 177        | 356        | 177        |
| Total   | 1,065                            | -          | 1,525                              | 1,168      | 2,590      | 1,168      |

# The Accounting Officer's Report

for the year ended 31 March 2006

#### Report by the Accounting Officer to the Executive Authority/Provincial Legislature and Parliament of the Republic of South Africa

#### General Review of the State of Affairs:

#### **Budget Allocation:**

The budget requirement in respect of the operational expenditure of the Cape Medical Depot is recovered from Hospitals and Institutions by means of a levy charged for goods supplied. The budget of the Cape Medical Depot is included in the approved budget statement of the Department. The budget allocation for administrative expenditure amounted to R25,800 million for the 2005/2006 financial year. The administrative budget comprises compensation of employees, goods and services, and payments for capital assets.

The budget allocation for the 2005/2006 financial year to purchase goods for resale amounted to R293,030 million. The actual purchases (receipts posted on the Medical Stores Administration System (MEDSAS) for the year amounted to R291,084 million against actual issues (sales) for the year amounting to R311,848 million. Revenue amounting to R20,765 million was therefore available to fund operating expenditures.

The cumulative capital and reserves available to the depot as at 31 March 2006 for the purchase of stock amounted to R40,938 million. This amount remains static until Treasury is requested to grant an increase in the approved capital via normal budgeting processes. During the year under review the depot's Trading Capital was augmented by R7,316 million.

#### Over/Under spending:

The operating expenditure for the year under review was exceeded by R827 000 resulting in a loss to be funded by the Department from the 2006/2007 financial year Budget allocation.

The closing stock figure as per the Medical Stores Administration System (MEDSAS) was R59,372 million. The high stock level enables the depot to meet the demands and ensures a consistent reliable supply of pharmaceutical and related items to all users within the Province.

#### Spending Trends:

All items requisitioned for use in the administration of the depot are channelled through a budget committee to ensure that funds are available and that the Depot expenditure stays within budget.

#### Services rendered by the Trading Entity:

The CMD caters for the provisioning of Pharmaceutical and Non-pharmaceutical supplies in bulk from suppliers, thereby enabling users to keep lower stock levels and rely on shorter delivery lead-times. Better control is exercised over purchases and the advantage of buying bulk results in lower costs especially on medical supplies. The depot is responsible for the storage and management of this stock, to service Provincial Hospitals, Provincial-aided Hospitals, Old Age Homes, Day Hospitals, Local Authorities and Clinics with stock, upon receipt of requisitions in this regard.

The CMD consists of four sections, namely Pharmaceutical Depot, Non-pharmaceutical Depot, DDV (Direct Delivery Voucher) Pharm Depot and DDV Dental Depot. The Oudtshoorn Medical Depot is a sub-depot of the Cape Medical Depot and supplies pharmaceuticals to the Southern Cape Karoo and surrounding areas.

The CMD also manages a Pre-packing Unit where bulk items of stock are packed into smaller patient ready quantities.

Tariff Policy:

A levy is charged and added to the ledger price of goods purchased to determine the costs of goods supplied to clients. These levies are determined by Treasury and are reviewed annually and adjusted if required. The levies as mentioned below have not been adjusted since 1994:

| Pharmaceutical and Non-pharmaceutical depot stock | : | 8 % levy on average prices |
|---|---|----------------------------|
| Direct Delivery items                             | : | 5 % levy on average prices |
| Pre-pack items                                    | : | R0.68 per unit             |

Levies are not intended to result in a profit or loss accruing but, should fund the operating expenditure in full.

Capacity Constraints:

- Interest on Capital The CMD is currently the only Depot in the country to carry this expenditure.
- Working capital The working capital has to be reviewed and increased annually in order to meet the increasing demands. The biggest factor impacting on the CMD's capability to trade efficiently is the relatively high medical inflation.
- Physical limitations of the building The building limits further expansion and leads to operational inefficiencies. In this regard a recent report by the SA Pharmacy Council highlighted several shortcomings in the building which will require rectification in order to ensure that the building complies with legislation that became effective on the 1<sup>st</sup> July 2005. Negotiations have been entered into with the Department of Transport and Public Works to provide air-conditioning and to clad the walls and floors to ensure compliance.
- The Depot functions on a modified cash accounting system i.e. the Basic Accounting System. In terms of Treasury Regulations, Trading Entities must compile Financial Statements on an Accrual basis of accounting. The conversion of the information to comply with the accounting principles of SA GAAP is extremely time consuming.

Utilisation of Donor Funds:

No donor funding was received at the CMD.

Business Address:

| 16 Chiappini Street | Private Bag 9036 |
|---------------------|------------------|
| Cape Town           | Cape Town        |
| 8001                | 8000             |

#### New/Proposed Activities:

The Department will be constructing a larger Oudtshoorn Medical Sub-Depot to cater for increased demand and to comply with legislation during the 2006/2007 financial year.

The Pre-pack Unit which was situated at Karl Bremer Hospital has been re-located to the CMD Warehouse during the 2005/2006 financial year.

The Department of Transport and Public Works has also been requested to address the current deficiencies within the CMD to comply with legislation. These deficiencies amongst others are:

- Inadequate climate control
- Inadequate security
- Inadequate cold storage facilities

Events after the Balance Sheet date:

No material events.

Performance Information:

The following Performance Indicators are available as standard reports on the MEDSAS system:

|                | 2005/2006 | 2004/2005 |
|----------------|-----------|-----------|
| Stock Turnover | 7.5       | 6.19      |
| Dues Out       | 8.6%      | 8.31%     |
| Service Level  | 81%       | 90%       |

Stock turnover target is set at 8 by National Treasury. During the year under review, in order to compensate for erratic supplier performance, stock holding was increased significantly, resulting in a reduced stock turnover. The service level, (defined as the number of orders satisfied within 48 hours of receipt) has however decreased from 90% in 2004/2005 to 81% 2005/2006.

This can mainly be attributed to staff attending ABET and Pharmacy Assistant courses resulting in orders not being satisfied within 48 hours of receipt.

Other:

The financial statements have been compiled in line with the South African Statements of Generally Accepted Accounting Practice.

#### Approval:

The Annual Financial Statements set out on pages 175 to 187 have been approved by the Accounting Officer.

PROFESSOR KC HOUSEHAM ACCOUNTING OFFICER DATE:

#### WESTERN CAPE PROVINCE DEPARTMENT OF HEALTH

# REPORT OF THE AUDITOR-GENERAL TO THE PROVINCIAL PARLIAMENT OF THE WESTERN CAPE ON THE FINANCIAL STATEMENTS OF THE CAPE MEDICAL DEPOT TRADING ACCOUNT FOR THE YEAR ENDED 31 MARCH 2006

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# REPORT OF THE AUDITOR-GENERAL TO THE PROVINCIAL PARLIAMENT OF THE WESTERN CAPE ON THE FINANCIAL STATEMENTS OF THE CAPE MEDICAL DEPOT FOR THE YEAR ENDED 31 MARCH 2006

# 1. AUDIT ASSIGNMENT

The financial statements as set out on pages 175 to 187, for the year ended 31 March 2006, have been audited in terms of section 188 of the Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996), read with sections 4 and 20 of the Public Audit Act, 2004 (Act No. 25 of 2004). These financial statements are the responsibility of the accounting officer. My responsibility is to express an opinion on these financial statements, based on the audit.

# 2. SCOPE

The audit was conducted in accordance with the International Standards on Auditing read with General Notice 544 of 2006, issued in Government Gazette no. 28723 of 10 April 2006 and General Notice 808 of 2006, issued in Government Gazette no. 28954 of 23 June 2006. Those standards require that I plan and perform the audit to obtain reasonable assurance that the financial statements are free of material misstatement.

An audit includes:

- examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements,
- assessing the accounting principles used and significant estimates made by management, and
- evaluating the overall financial statement presentation.

I believe that the audit provides a reasonable basis for my opinion.

# 3. AUDIT OPINION

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Cape Medical Depot at 31 March 2006 and the results of its operations and its cash flows for the year then ended, in accordance with South African Statements of Generally Accepted Accounting Practice and in the manner required by the Public Finance Management Act, 1999 (Act No. 1 of 1999).

# 4. EMPHASIS OF MATTER

Without qualifying the audit opinion expressed above, attention is drawn to the following matters:

#### 4.1 Internal audit and risk management

According to section 38(1)(a)(ii) of the Public Finance Management Act, 1999 (Act No.1 of 1999) the accounting officer of the trading entity must ensure that the trading entity has and maintains a system of internal control under the control and direction of an audit committee complying with and operating in accordance with regulations and instructions prescribed in terms of sections 76 and 77 of the PFMA.

No internal audit work has however, been performed at the depot during the financial year under review.

Furthermore, a risk management strategy, which includes a fraud prevention plan, was not developed and implemented at the depot for the financial year under review.

- 4.2 General control environment issues
- (i) The depot operated without a set of documented policies and procedures to guide the financial and accounting processes and related controls for each of the main accounting cycles for the financial year under review.
- (ii) The depot operated without a license for the wholesaling of medicines as required by section 22C of the Medicines and Related Substances Act, 1965 (Act No. 101 of 1965). The licensing authority had withheld the granting of a license due to the non compliance of the warehousing facilities with the Medicines Control Councils Good Wholesaling Practice requirements.
- (iii) Supplier payments, amounting to R58 739 980 for the financial year under review, were not paid within the prescribed 30 days as required by paragraph 8.2.3 of the Treasury Regulations.

#### 5. APPRECIATION

The assistance rendered by the staff of the Cape Medical Depot during the audit is sincerely appreciated.

I JEEWA for Auditor-General

Cape Town

31 July 2006



# Accounting Policies

for the year ended 31 March 2006

The Annual Financial Statements have been prepared in accordance with South African Statements of Generally Accepted Accounting Practice and the Public Finance Management Act, Act 1 of 1999 as amended.

The following are the principle accounting policies of the Cape Medical Depot which are, in all material respects, consistent with those applied in the previous year, except as otherwise indicated:

#### 1 Basis of preparation

The financial statements have been prepared on the historical cost basis.

#### 2 Currency

These financial statements are presented in South African Rands.

#### 3 Revenue recognition

Revenue from the sale of goods is recognised when significant risks and rewards of ownership of the goods have been transferred to the buyer.

#### 4 Expenditure

#### Compensation of Employees

Salaries and wages comprise payments to employees. Salaries and wages are recognised as an expense in the Income Statement when the final authorisation for payment is effected on the system. The expenditure is classified as capital where the employees were involved, on a full time basis, on capital projects during the financial year. All other payments are classified as current expense.

Social contributions include the entities contribution to social insurance schemes paid on behalf of the employee.

#### Short-term employee benefits

The cost of short-term employee benefits is expensed in the Income Statement in the reporting period when the final authorisation for payment is effected on the system.

#### 5 Retirement benefit costs

All post retirement benefits is for the account of the Chief Directorate: Pension Administration in Pretoria. ie. The National Department of Treasury. The Cape Medical Depot therefore has no obligation towards post retirement benefits.

#### 6 Irregular and fruitless and wasteful expenditure

Irregular expenditure means expenditure incurred in contravention of, or not in accordance with, a requirement of any applicable legislation, including:

#### □ The PFMA, or

Any provincial legislation providing for procurement procedures in that provincial government.

Fruitless and wasteful expenditure means expenditure that was made in vain and would have been avoided had reasonable care been exercised.

# Accounting Policies (continued)

for the year ended 31 March 2006

All irregular and fruitless and wasteful expenditure is charged against income in the period in which they are incurred.

#### 7 Unusual items

All items of income and expense arising in the ordinary course of business are taken into account in arriving at income. Where items of income and expense are of such size, nature or incidence that their disclosure is relevant to explain the performance of the Cape Medical Depot, they are separately disclosed and appropriate explanations are provided.

#### 8 Plant and equipment

Plant and equipment are stated at cost less accumulated depreciation.

Depreciation is charged so as to write off the cost or valuation of assets over their estimated useful lives, using the straight-line method, on the following bases:

~ .

|                        | %          |
|------------------------|------------|
| Plant and equipment    | 20 p.a.    |
| Computer Equipment     | 33¹∕₃ p.a. |
| Furniture and Fittings | 20 p.a.    |

#### 9 Impairment

At each balance sheet date, the Cape Medical Depot reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets may be impaired. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. Impairment losses are immediately recognised as an expense.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income immediately.

#### 10 Inventories

Inventories are stated at the lower of cost and net realisable value. Net realisable value represents the estimated selling price in the ordinary course of business less any costs of completion and costs to be incurred in marketing, selling and distribution.

Cost is determined on the following bases:

• All inventories are valued at average cost.

# Accounting Policies (continued)

for the year ended 31 March 2006

#### 11 Financial instruments

#### Financial assets

The Cape Medical Depot's principle financial assets are accounts receivable and cash and cash equivalents.

□ Trade receivables

Trade receivables are stated at their nominal value as reduced by appropriate allowances for estimated irrecoverable amounts.

#### Financial liabilities

The Cape Medical Depot's principle financial liabilities are accounts payable.

All financial liabilities are measured at amortised cost, comprising original debt less principle payments and amortisations.

#### □ Trade payables

Trade and other payables are stated at their nominal value.

#### 12 Provisions

Provisions are recognised when the Cape Medical Depot has a present obligation as a result of a past event and it is probable that this will result in an outflow of economic benefits that can be estimated reliably.

# 13 Changes in accounting estimates and errors

When an entity has not applied a new Standard or Interpretation that has been issued but is not yet effective, the entity shall disclose:

(a) this fact; and

(b) known or reasonably estimable information relevant to assessing the possible impact that application of the new Standard or Interpretation will have on the entity's financial statements in the period of initial application.

#### 14 Lease commitments

Lease commitments for the period remaining from the reporting date until the end of the lease contract are disclosed as part of the disclosure notes to the Annual Financial Statements.

Operating lease expenditure is expensed when the payment is made.

# Income Statement

for the year ended 31 March 2006

|                                | Notes | 2005/06<br>R'000 | 2004/05<br>R′000 |
|--------------------------------|-------|------------------|------------------|
| REVENUE                        |       |                  |                  |
| Sale of Goods                  | 3/21  | 311,848          | 273,274          |
| Cost of Sales                  | 4/21  | (291,084)        | (251,096)        |
| Gross Profit                   |       | 20,764           | 22,178           |
| Other Income                   | 5/21  | 1                | -                |
|                                | _     | 20,765           | 22,178           |
| EXPENDITURE                    |       |                  |                  |
| Administrative Expenses        | 6     | (2,335)          | (1,762)          |
| Staff Costs                    | 7     | (11,250)         | (10,194)         |
| Audit Fees                     | 8     | (344)            | (138)            |
| Transfers and Subsidies        | 9     | <b>(68</b> )     | (25)             |
| Depreciation                   | 10    | (295)            | (299)            |
| Other Operating Expenses       | 11    | (7,300)          | (5,323)          |
| Profit for the Year            |       | (827)            | 4,437            |
| Net Profit/(Loss) for the Year | _     | (827)            | 4,437            |

# Balance Sheet as at 31 March 2006

|   | Notes                | 2005/06<br>R′000                               | 2004/05<br>R'000                    |
|---|----------------------|--|-------------------------------------|
| ASSETS  |                      |  |                                     |
| Non-Current Assets<br>Property, Plant and Equipment   | 12                   | 1,200  | 578                                 |
|   |                      | 1,200  | 578                                 |
| Current Assets<br>Inventory<br>Trade and Other Receivables<br>Prepayments and Advances  | 13<br>14<br>15       | 59,372<br>7,549<br>-<br>66,921                 | 46,457<br>1,307<br>5<br>47,769      |
| Total Assets  | _                    | 68,121   | 48,347                              |
| EQUITY AND LIABILITIES  |                      |  |                                     |
| Capital and Reserves  | 16                   | 40,938   | 34,449                              |
| Non-Current Liabilities<br>Provisions   | 17                   | 654  | 829                                 |
| Current Liabilities<br>Short Term Provisions<br>Cash and Cash Equivalents<br>Trade and Other Payables<br>Income Received in Advance | 17<br>18<br>19<br>20 | 154<br>7,739<br>18,162<br><u>474</u><br>26,529 | 84<br>6,089<br>6,896<br>-<br>13,069 |
| Total Equity and Liabilities  | _                    | 68,121   | 48,347                              |

# Statements of Changes in Equity for the year ended 31 March 2006

|                                      | Trading Fund | Accumulated<br>profit/(loss) | Total   |
|--------------------------------------|--------------|------------------------------|---------|
|                                      | R′000        | R′000                        | R′000   |
| Balance at 1 April 2004              | 32,000       | (684)                        | 31,316  |
| - Correction of error see note 21    | -            | 268                          | 268     |
| Restated Opening Balance             | 32,000       | (416)                        | 31,584  |
| Net profit for the year              | -            | 4,437                        | 4,437   |
| Transfers to Provincial Revenue Fund | -            | (5,675)                      | (5,675) |
| Transfers from Department of Health  | 4,103        | -                            | 4,103   |
| Balance at 1 April 2005              | 36,103       | (1,654)                      | 34,449  |
| Net loss for the year                | -            | (827)                        | (827)   |
| Transfers from Department of Health  | 5,165        | 2,151                        | 7,316   |
| Balance at 31 March 2006             | 41,268       | (330)                        | 40,938  |

# **Cash Flow Statement**

for the year ended 31 March 2006

|   | Notes    | 2005/06<br>R′000              | 2004/05<br>R'000              |
|---|----------|-------------------------------|-------------------------------|
| Operating activities<br>Cash utilised in operations   | 22       | (8,049)                       | (1,973)                       |
| Net cash used in operating activities   |          | (8,049)                       | (1,973)                       |
| Net cash used in investing activities   | 23       | (917)                         | (60)                          |
| Net cash from/(used in) financing activities  | 24       | 7,316                         | (1,573)                       |
| Net decrease in cash and cash equivalents<br>Cash and cash equivalents at the beginning of the year<br>Cash and cash equivalents at end of the year | 18<br>18 | (1,650)<br>(6,089)<br>(7,739) | (3,606)<br>(2,483)<br>(6,089) |

# Notes to the Annual Financial Statements

for the year ended 31 March 2006

#### 1 Adoption of South African Accounting Standards

The financial statements for the year ended 31 March 2006 have been prepared in accordance with South African Statements of Generally Accepted Accounting Practice.

#### 2 Nature of Enterprise

The Cape Medical Depot is a Trading Entity, under the control of the Department of Health, and is domicile in South Africa.

#### 3 Sale of Goods

4

5

|   | 31/03/2006<br>R′000 | 31/03/2005<br>R′000 |
|---|---------------------|---------------------|
| An analysis of the Cape Medical Depot's revenue is as follows:          |                     |                     |
| Sales of goods  | 311,848             | 273,274             |
| Hospitals, NGO's, Provincially Aided Hospitals and Local<br>Authorities | 311,848             | 273,274             |
| Total   | 311,848             | 273,274             |
| Cost of sales   |                     |                     |
|   | R′000               | R′000               |
| Freight Service   | 3,443               | 3,615               |
| Packaging   | 1,174               | 779                 |
| Purchases   | 286,467             | 246,702             |
| Total   | 291,084             | 251,096             |
| Other Income  |                     |                     |
|   | R′000               | R′000               |
| Profit on disposal of Asset   | 1                   | -                   |
| Total   | 1                   | -                   |

# Notes to the Annual Financial Statements

for the year ended 31 March 2006

# 6 Administrative expenses

|  | R′000 | R′000 |
|--|-------|-------|
| General and Administrative Expenses                                | 1,783 | 1,550 |
| Travel and Subsistence   | 490   | 155   |
| Rentals in respect of Operating Leases<br>(minimum lease payments) | 62    | 57    |
| - Machinery and Equipment  | 62    | 57    |
| Total  | 2,335 | 1,762 |

# 7 Staff costs

|   | R′000  | R′000  |
|---|--------|--------|
| Wages and Salaries                              | 9,980  | 8,801  |
| Basic Salaries                                  | 7,814  | 7,344  |
| Performance Awards                              | 158    | 84     |
| Periodic Payments                               | 36     | 9      |
| Other Non-pensionable Allowance                 | 1,069  | 1,068  |
| Leave Payments                                  | (143)  |        |
| Overtime Pay                                    | 1,046  | 296    |
| Defined Pension Contribution Plan Expense       | 833    | 919    |
| Social Contributions (Employer's Contributions) | 437    | 474    |
| Medical   | 434    | 471    |
| Official Unions and Associations                | 3      | 3      |
| Total   | 11,250 | 10,194 |

# 8 Audit Fees

9

|                         | R′000 | R′000 |
|-------------------------|-------|-------|
| Auditor's remuneration  |       |       |
| - Audit fees            | 344   | 138   |
| Total                   | 344   | 138   |
| Transfers and subsidies |       |       |
|                         | R′000 | R′000 |
| Transfers               |       |       |
| Local Governments       | 29    | 25    |
| Households              | 39    | -     |
| Total                   | 68    | 25    |

# Notes to the Annual Financial Statements

for the year ended 31 March 2006

### 10 Depreciation

11

|  | R′000 | R′000 |
|--|-------|-------|
| - Computer Equipment and Peripherals           | 102   | 149   |
| - Office Furniture and Fittings                | 193   | 150   |
| Total  | 295   | 299   |
| Other Operating Expenses                       |       |       |
|  | R′000 | R′000 |
| Staff Training and Development                 | 129   | 146   |
| Consultants, Contractors and Special Services  | 191   | 4     |
| Equipment items expensed as per entity policy  | 334   | 231   |
| Maintenance, Repairs and Running Costs         | 69    | 139   |
| - Property and Buildings                       | 32    | 71    |
| - Machinery and Equipment                      | 34    | 51    |
| - Other Maintenance, Repairs and Running Costs | 3     | 17    |
| Other  | 6,577 | 4,803 |
| Total  | 7,300 | 5,323 |

The Cape Medical Depot occupies a building owned by the Department of Transport and Public Works for which no rental is paid.

# 12 Property, Plant and Equipment

|                                   | Computer Equipment<br>and Peripherals<br>R'000 | Office Furniture<br>and Fittings<br>R'000 | TOTAL<br>R'000 |
|-----------------------------------|--|---|----------------|
| Year ended 31/3/2005              |  |   |                |
| Opening net carrying amount       | 238  | 579                                       | 817            |
| Gross carrying amount             | 427  | 752                                       | 1,179          |
| Accumulated depreciation          | (189)  | (173)                                     | (362)          |
| Additions                         | 60   | 0   | 60             |
| Depreciation charge               | (149)  | (150)                                     | (299)          |
| Net carrying amount 31 March 2005 | 149  | 429                                       | 578            |
| Year ended 31/3/2006              |  |   |                |
| Opening net carrying amount       | 149  | 429                                       | 578            |
| Gross carrying amount             | 487  | 752                                       | 1,239          |
| Accumulated depreciation          | (338)  | (323)                                     | (661)          |
| Additions                         | 58   | 859                                       | 917            |
| Depreciation charge               | (102)  | (193)                                     | (295)          |
| Net carrying amount 31 March 2006 | 105  | 1,095                                     | 1,200          |

# Notes to the Annual Financial Statements

for the year ended 31 March 2006

#### 13 Inventory

|  | R′000  | R′000  |
|--|--------|--------|
| Work in Progress                         | 5,951  | 6,457  |
| Packaging Material                       | 145    | -      |
| Finished Goods                           | 53,276 | 40,000 |
| Stock losses awaiting write-off approval | 324    | -      |
| Provision for Stock Losses               | (324)  | -      |
| Total                                    | 59,372 | 46,457 |

Inventory to the value of R671,976 (Western Cape Depot: R263,309 and Oudtshoorn Depot: R408,667) was written-off during the year and recognized as an expense for the Cape Medical Depot.

#### 14 Trade and other receivables

|  | R′000 | R′000 |
|--|-------|-------|
| Trade Receivables                        | 7,472 | 549   |
|  | 7,472 | 549   |
| Other Receivables:                       |       |       |
| Disallowance Miscellaneous               | 77    | 66    |
| Stock Losses awaiting write-off approval | -     | 769   |
| Accounts Receivable Adjustments          | -     | (77)  |
|  | 77    | 758   |
| Total                                    | 7,549 | 1,307 |

Trade and other receivables were evaluated based on age analysis at year-end and on past experience, and it was concluded that no provision for bad debts needed to be provided for.

#### 15 Prepayments and advances

|                        | R′000 | R′000 |
|------------------------|-------|-------|
| Travel and Subsistence | -     | 5     |
| Closing balance        | -     | 5     |

Advance made to staff member in respect of subsistence & travel expenses.

# Notes to the Annual Financial Statements

for the year ended 31 March 2006

#### 16 Capital and reserves

|  | Trading Fund | Accumulated<br>profit/(loss) | TOTAL   |
|--|--------------|------------------------------|---------|
|  | R′000        | R′000                        | R′000   |
| Balance at 1 April 2004                  | 32,000       | (684)                        | 31,316  |
| - Correction of error see note 21        | -            | 268                          | 268     |
| Net profit for the year                  | -            | 4,437                        | 4,437   |
| Transfers to the Provincial Revenue Fund | -            | (5,675)                      | (5,675) |
| Transfers from the Department of Health  | 4,103        | -                            | 4,103   |
| Balance at 1 April 2005                  | 36,103       | (1,654)                      | 34,449  |
| Net profit for the year                  | -            | (827)                        | (827)   |
| Transfers from the Department of Health  | 5,165        | 2,151                        | 7,316   |
| Balance at 31 March 2006                 | 41,268       | (330)                        | 40,938  |

The trading fund is a reserve that ring-fence the contribution that the Department of Health (the mother department) made to the operating capital of the Cape Medical Depot.

#### 17 Provisions

**Disclosure of Provisions for 2006** 

| Description of Components of Provisions | Provision for<br>Performance<br>Bonuses | Provision for<br>Capped Leave | TOTAL<br>PROVISIONS |
|---|---|-------------------------------|---------------------|
|   | R′000                                   | R′000                         | R′000               |
| Opening balance                         | 84                                      | 829                           | 913                 |
| Amounts utilised against the Provision  | (84)                                    | (32)                          | (116)               |
| Unused amounts reversed during the year | -                                       | (143)                         | (143)               |
| Provisions made during the year         | 154                                     | -                             | 154                 |
| Less: Short Term Provisions             | (154)                                   | -                             | (154)               |
| Closing balance                         | 0                                       | 654                           | 654                 |

#### **Disclosure of Provisions for 2005**

| Description of Components of Provisions  | Provision for<br>Performance<br>Bonuses | Provision for<br>Capped Leave | TOTAL<br>PROVISIONS |
|--|---|-------------------------------|---------------------|
| Opening balance                          | 13                                      | 839                           | 852                 |
| Amounts utilised against the provision   | (13)                                    | (10)                          | (23)                |
| Additional provision raised for the year | <b>`</b> 84́                            | -                             | 84                  |
| Less: Short Term Provisions              | (84)                                    | -                             | (84)                |
| Closing balance                          | 0                                       | 829                           | 829                 |

# Notes to the Annual Financial Statements

for the year ended 31 March 2006

#### 18 Cash and Cash Equivalents

19

|  | R′000   | R′000    |
|--|---------|----------|
| Cash owed to Western Cape Department of Health         | (7,739) | (6,089)  |
|  | (7,739) | (6,089)  |
| For the purpose of the cash flow statement:            |         | <u> </u> |
| Cash and cash equivalents at the beginning of the year | (6,089) | (2,483)  |
| Trade and other Payables                               | R′000   | R′000    |
| Trade creditors  | 4,868   | 6,875    |
| Commitments  | -       | 21       |
| Accruals   | 13,293  | -        |
| Other Payables   | 1       | -        |
| ,  | 18,162  | 6,896    |

Commitments consist of provisions made for overtime owed to staff of CMD at the end of the financial year.

#### 20 Income Received in Advance

|  | R′000 | R′000 |
|--|-------|-------|
| Revenue received for goods not yet delivered | 474   | -     |
| Total  | 474   | -     |

#### 21 Correction of Error

21.1 During the current financial year the Cape Medical Depot corrected an error related to its fixed assets. The Cape Medical Depot reviewed its Fixed Asset Register and found some errors on assets capitalised in prior financial years as well as depreciation rates that were applied incorrectly to assets purchased in prior financial years. The Fixed Asset Register was amended and changes are affected to the financial records to align these records with the amended Fixed Asset Register. The affect of the changes on the financial statements is as follows:

| Effective date             | Affect on PPE | Affect on<br>Accumulated<br>Depreciation | Affect on<br>Accumulated<br>Surplus/(Deficit) |
|----------------------------|---------------|--|---|
| Opening Balance 01/04/2004 | R 511 (dt)    | R 243 (cr)                               | R 268 (cr)                                    |
| 01/04/2004 - 31/03/2005    | R 7 (cr)      | R 214 (cr)                               | R 221 (dt)                                    |
| Closing Balance 31/03/2005 | R 504 (dt)    | R 457 (cr)                               | R 47 (cr)                                     |

# Notes to the Annual Financial Statements

for the year ended 31 March 2006

21.2 During the current financial year the Cape Medical Depot corrected an error related to the incorrect classification of returns from demanders and other income. The affect of the re-classifications for the prior financial year on the financial statements is as follows:

| Line Items Affected | Figures dis-<br>closed prior to<br>reclassification | Effect of re-<br>classification | Figures dis-<br>closed after the<br>reclassification |
|---------------------|---|---------------------------------|--|
| Sale of goods       | R 297,337   | R (24,063)                      | R 273,274  |
| Other Income        | R 6,521   | R (6,521)                       | R Nil  |
| Cost of sales       | R 281,680   | R (30,584)                      | R 251,096  |
| Gross Profit        | R 15,657  | R 6,521                         | R 22,178   |

#### 22 Cash Utilised in Operations

Reconciliation of profit before taxation to cash utilised in operations

|   | R′000    | R′000    |
|---|----------|----------|
| Profit before taxation                              | (827)    | 4,437    |
| Adjusted for:                                       |          |          |
| - Depreciation on plant and equipment               | 295      | 299      |
| - Accrual raised for goods & services received      | 2,453    | 1,293    |
| - Increase/(Decrease) in provisions                 | 218      | 61       |
| Operating cash flows before working capital changes |          |          |
| Working capital changes                             | (10,188) | (8,063)  |
| - Increase in inventories                           | (13,239) | (14,102) |
| - Decrease in receivables                           | (6,236)  | 2,262    |
| - Increase/(decrease) in payables                   | 8,813    | 3,777    |
| - Increase in Income Received in Advance            | 474      | -        |
| Cash utilised in operations                         | (8,049)  | (1,973)  |

## 23 Net cash used in investing activities

|                                    | R′000 | R′000 |
|------------------------------------|-------|-------|
| Acquisition of plant and equipment | (917) | (60)  |
| Cash used in investing activities  | (917) | (60)  |

24 Net cash from/(used in) financing activities

|  | R′000 | R′000   |
|--|-------|---------|
| Financing activities                               |       |         |
| Revenue surrendered to the Provincial Revenue Fund | -     | (5,676) |
| Transfers from the Provincial Department of Health | 7,316 | 4,103   |
| Cash from/(used in) financing activities           | 7,316 | (1,573) |

# Notes to the Annual Financial Statements

for the year ended 31 March 2006

#### 25 Contingent Liabilities

|      |                                     | R′000 | R′000 |
|------|-------------------------------------|-------|-------|
| 25.1 | Housing Loan guarantees (Employees) | 133   | 144   |

25.2 A suppler instituted a claim in the Pretoria High Court against the CMD, arising from monies recovered in terms of State Tender Board regulations during the period 1999/2000. If successful the CMD will be liable for the costs of suit and damages. It is impossible to quantify the claim at this stage. This implies that a contingent liability exists, but has not been raised in the financial statements as the existence of this obligation will only be confirmed pending the outcome of the court case.

#### 26 Operating lease arrangements

#### The CMD as lessee

#### Lease of Photocopiers:

The contract expired in respect of this operating lease agreement on 28/02/2005 and is renewed on a month to month basis at the same rate and is cancellable within a 30-day notice period. One of the photocopiers was upgraded during 2005/2006 and the rental in respect of this lease agreement is set for the period of 36 months.

|                              | 2005/06<br>R′000 | 2004/05<br>R′000 |
|------------------------------|------------------|------------------|
| Up to 1 year<br>1 to 5 years | 57<br>67         | 66<br>-          |
| More than 5 years            | -                | -                |
|                              | 124              | 66               |

#### 27 Fruitless and Wasteful Expenditure

An amount of R10,742.71 has been identified as fruitless and wasteful expenditure in respect of rental payments for equipment that has not been in use since the financial year 2002/2003. This matter is currently under investigation.

#### 28 Financial Instruments

#### 28.1 Interest Rate Management

No formal policy exists to hedge volatilities in the interest rate market.

#### 28.2 Credit Risk Management

Potential concentrations of credit risk consist principally of trade accounts receivable. Trade accounts receivable consist of a small consumer base. The granting of credit is controlled, reviewed and updated on a regular basis.

# Notes to the Annual Financial Statements

for the year ended 31 March 2006

At 31 March 2006 the institution did not consider there to be any significant concentration of credit risk that had not been adequately provided for.

#### 28.3 Fair Value

The estimated net fair values have been determined as at 31 March 2006, using available market information and appropriate valuation methodologies and are not necessarily indicative of the amounts that the institution could realise in the normal course of business.

|  | 2005/06             | 2004/05             | 2005/06     | 2004/05     |
|--|---------------------|---------------------|-------------|-------------|
|  | Carrying<br>Amounts | Carrying<br>Amounts | Fair Values | Fair Values |
|  | R'000               | R'000               | R′000       | R′000       |
| Assets                                     | 7 5 4 0             | 1 207               | 7 470       | E40         |
| Trade and other receivables<br>Liabilities | 7,549               | 1,307               | 7,472       | 549         |
| Trade and other payables                   | 18,162              | 6,896               | 18,162      | 6,896       |

# PART 5: HUMAN RESOURCE MANAGEMENT (OVERSIGHT REPORT)

### 5.1 Service delivery

The Department of Health in conjunction with the DPSA embarked on the process of reviewing existing and developing additional common service standards which will define the minimum levels of service delivery.

## 5.2 Expenditure

Departments budget in terms of clearly defined programmes. The following tables summarise final audited expenditure by programme (Table 5.2.1) and by salary bands (Table 5.2.2). In particular, it provides an indication of the amount spent on personnel costs in terms of each of the programmes or salary bands within the Department.

#### Table 5.2.1: Personnel costs by programme, 2005/06

| Programme   | Total<br>Expenditure<br>(R'000) | Compensa-<br>tion of<br>Employees/<br>Social Con-<br>tributions<br>(R'000) | Training<br>Expen-<br>diture<br>(R'000) | Goods<br>and<br>Services<br>(R'000) | Personnel<br>costs as a<br>percent of<br>total<br>expenditure | Average<br>personnel<br>cost per<br>employee<br>(R'000) | Total<br>number of<br>employees |
|-------------|---------------------------------|--|---|-------------------------------------|---|---|---------------------------------|
|             | A                               | В  | С                                       | D                                   | E   | F   | G                               |
| Programme 1 | 167,291                         | 67,174   | 1,370                                   | 9,496                               | 40%   | 137   | 492                             |
| Programme 2 | 1,629,951                       | 732,167  | 5,850                                   | 47,973                              | 45%   | 119   | 6,128                           |
| Programme 3 | 255,851                         | 157,556  | 0                                       | 315                                 | 62%   | 135   | 1,164                           |
| Programme 4 | 1,295,905                       | 805,659  | 3,038                                   | 55,970                              | 62%   | 122   | 6,585                           |
| Programme 5 | 1,980,705                       | 1,146,347  | 1,597                                   | 68,925                              | 58%   | 135   | 8,493                           |
| Programme 6 | 79,009                          | 26,787   | 79,009                                  | 1,267                               | 34%   | 90  | 298                             |
| Programme 7 | 93,075                          | 40,920   | 203                                     | 14                                  | 44%   | 92  | 443                             |
| Programme 8 | 217,025                         | 0  | 0                                       | 0                                   | 0%  | 0   | 0                               |
| Total       | 5,718,812                       | 2,976,610  | 91,067                                  | 183,960                             | 52%   | 126   | 23,603                          |

- The above expenditure totals and personnel totals excludes Medsas (105) and EU Funding (30).
- Expenditure of sessional, periodical and extraordinary appointments are included in the expenditure but not in the personnel totals which inflate the average personnel cost per employee.
- Compensation of Employees / Social Contributions: This excludes SCOA item HH/Employer Social Benefits on BAS.
- Goods and Services: Consists of the SCOA item Consultants, Contractors and Special Services on BAS.
- The total number of employees is the average of employees that was in service as on 2005/03/31 and 2006/03/31.

### Table 5.2.2: Personnel costs by salary bands, 2005/06

| Salary bands                               | Personnel<br>Expenditure<br>(R'000) | % of total<br>personnel<br>cost | Average<br>personnel<br>cost per<br>employee<br>(R'000) | Total<br>number of<br>employees |
|--|-------------------------------------|---------------------------------|---|---------------------------------|
| Lower skilled (Levels 1 - 2)               | 219,026                             | 7.37                            | 51  | 4,284                           |
| Skilled (Levels 3 - 5)                     | 603,887                             | 20.31                           | 80  | 7,531                           |
| Highly skilled production (Levels 6 - 8)   | 1,219,539                           | 41.01                           | 133   | 9,139                           |
| Highly skilled supervision (Levels 9 - 12) | 871,587                             | 29.31                           | 342   | 2,549                           |
| Senior management (Levels 13 - 16)         | 59,703                              | 2.01                            | 597   | 100                             |
| Total                                      | 2,973,742                           | 100.00                          | 126   | 23,603                          |

Notes:

- The above expenditure totals excludes the Medsas (106) and EU Funding Personnel (27).
- Expenditure of sessional, periodical and extraordinary appointments are included in the expenditure but not in the personnel totals which inflate the average personnel cost per employee.
- The SMS cost includes commuted overtime of Health Professionals which inflates the average personnel cost per employee.

The following tables provide a summary per programme (Table 5.2.3) and salary bands (Table 5.2.4), of expenditure incurred as a result of salaries, overtime, home owners allowance and medical assistance. In each case, the table provides an indication of the percentage of the personnel budget that was used for these items.

|             | Sala              | aries                                      | Overtime          |  |                   | Owners<br>wance                       | Medical<br>Assistance |   |
|-------------|-------------------|--|-------------------|--|-------------------|---------------------------------------|-----------------------|---|
| Programme   | Amount<br>(R'000) | Salaries<br>as a % of<br>personnel<br>cost | Amount<br>(R'000) | Overtime<br>as a % of<br>personnel<br>cost | Amount<br>(R'000) | HOA as a<br>% of<br>personnel<br>cost | Amount<br>(R'000)     | Medical<br>Assistance<br>as a % of<br>personnel<br>cost |
| Programme 1 | 58,850            | 87.61                                      | 620               | 0.92                                       | 767               | 1.14                                  | 2,781                 | 4.14  |
| Programme 2 | 675,552           | 92.27                                      | 31,977            | 4.37                                       | 9,939             | 1.36                                  | 29,152                | 3.98  |
| Programme 3 | 132,133           | 83.86                                      | 3,370             | 2.14                                       | 1,804             | 1.14                                  | 7,823                 | 4.97  |
| Programme 4 | 702,537           | 87.20                                      | 54,196            | 6.73                                       | 13,310            | 1.65                                  | 32,784                | 4.07  |
| Programme 5 | 968,892           | 84.52                                      | 123,191           | 10.75                                      | 16,956            | 1.48                                  | 42,439                | 3.70  |
| Programme 6 | 21,496            | 80.25                                      | 355               | 1.33                                       | 470               | 1.75                                  | 1,110                 | 4.14  |
| Programme 7 | 36,148            | 88.34                                      | 2,372             | 5.80                                       | 993               | 2.43                                  | 1,726                 | 4.22  |
| Total       | 2,595,608         | 92.72                                      | 216,081           | 7.72                                       | 44,239            | 1.58                                  | 117,815               | 4.21  |

# Table 5.2.3:Salaries, Overtime, Home Owners Allowance and Medical Assistance by programme,<br/>2005/06

- The above expenditure totals excludes the Medsas and EU Funding personnel.
- Expenditure of sessional, periodical and abnormal appointments are included in the expenditure.
- Expenditure of the joint establishment (universities conditions of service) is excluded in the above.

• Commuted overtime is included in salary bands Highly skilled supervision (Levels 9 - 12) and Senior Management (Levels 13 - 16).

|  | Sala              | aries                                      | Overtime          |  | Home Owners<br>Allowance |                                       | Medical<br>Assistance |   |
|--|-------------------|--|-------------------|--|--------------------------|---------------------------------------|-----------------------|---|
| Salary Bands                                     | Amount<br>(R'000) | Salaries<br>as a % of<br>personnel<br>cost | Amount<br>(R'000) | Overtime<br>as a % of<br>personnel<br>cost | Amount<br>(R'000)        | HOA as a<br>% of<br>personnel<br>cost | Amount<br>(R'000)     | Medical<br>Assistance<br>as a % of<br>personnel<br>cost |
| Lower skilled<br>(Levels 1 - 2)                  | 199,977           | 84.21                                      | 3,468             | 1.46                                       | 7,479                    | 3.15                                  | 8,103                 | 3.41  |
| Skilled<br>(Levels 3 - 5)                        | 540,920           | 98.02                                      | 17,784            | 3.22                                       | 14,936                   | 2.71                                  | 30,247                | 5.48  |
| Highly skilled<br>production<br>(Levels 6 - 8)   | 1,105,302         | 93.79                                      | 36,258            | 3.08                                       | 19,036                   | 1.62                                  | 58,943                | 5.00  |
| Highly skilled<br>supervision<br>(Levels 9 - 12) | 698,728           | 88.93                                      | 151,505           | 19.28                                      | 2,786                    | 0.35                                  | 18,568                | 2.36  |
| Senior<br>management<br>(Levels 13 -16)          | 50,681            | 84.78                                      | 7,066             | 11.82                                      | 2                        | 0                                     | 1,954                 | 3.27  |
| Total  | 2,595,608         | 94.22                                      | 216,081           | 7.84                                       | 44,239                   | 1.61                                  | 117,815               | 4.28  |

Table 5.2.4:Salaries, Overtime, Home Owners Allowance and Medical Assistance by salary bands,<br/>2005/06

Notes:

- The above expenditure totals excludes the Medsas and EU Funding Personnel.
- Expenditure of sessional, periodical and abnormal appointments are included in the expenditure.
- Expenditure of the joint establishment (universities conditions of service) is excluded in the above.
- Commuted overtime is included in salary bands Highly skilled supervision (Levels 9 -12) and Senior Management (Levels 13 16).

## 5.3 Employment and Vacancies

The following tables summarise the number of posts on the establishment, the number of employees, the vacancy rate, and whether there are any staff that are additional to the establishment. This information is presented in terms of three key variables: - programme (Table 5.3.1), salary band (Table 5.3.2) and critical occupations (Table 5.3.3). Departments have identified critical occupations that need to be monitored. Table 5.3.3 provides establishment and vacancy information for the key critical occupations of the Department.

The vacancy rate reflects the percentage of posts that are not filled.

| Programme        | Number of posts | Number of posts filled | Vacancy<br>Rate | Number of posts filled additional to the establishment |
|------------------|-----------------|------------------------|-----------------|--|
| Programme 1      | 603             | 327                    | 45.77           | 41   |
| Programme 2      | 8,805           | 6,269                  | 28.80           | 78   |
| Programme 3      | 1,384           | 1,247                  | 9.90            | 6  |
| Programme 4      | 8,809           | 6,802                  | 22.78           | 98   |
| Programme 5      | 9,707           | 8,367                  | 13.80           | 96   |
| Programme 6      | 891             | 221                    | 75.20           | 3  |
| Programme 7      | 614             | 425                    | 30.78           | 3  |
| EU Funding Posts | 0               | 0                      | 0               | 27   |
| Medsas           | 171             | 97                     | 43.27           | 9  |
| Total            | 30,984          | 23,755                 | 23.33           | 361  |

Note:

- Nature of appointments sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.
- Number of posts includes 2,638 unfunded posts which inflates the vacancy rate.<sup>20</sup>
- The vacancy rate for Program 6 includes student posts that became vacant as a result of the allocations of bursaries to new intakes.

| Table 5.3.2: | Employment and vacancies by salary bands, 31 March 2006  |  |
|--------------|--|--|
|              | Employing and racanoloc by calling ballac, or march 2000 |  |

| Salary band                                | Number of posts | Number of posts filled | Vacancy<br>Rate | Number of posts filled additional to the establishment |
|--|-----------------|------------------------|-----------------|--|
| Lower skilled (Levels 1 - 2)               | 5,449           | 4,062                  | 25.45           | 22   |
| Skilled (Levels 3 - 5)                     | 10,253          | 7,804                  | 23.89           | 118  |
| Highly skilled production (Levels 6 - 8)   | 11,850          | 9,124                  | 23.00           | 65   |
| Highly skilled supervision (Levels 9 - 12) | 3,101           | 2,570                  | 17.12           | 120  |
| Senior management (Levels 13 - 16)         | 160             | 98                     | 38.75           | 0  |
| EU Funding Posts                           | 0               | 0                      | 0               | 27   |
| Medsas                                     | 171             | 97                     | 43.27           | 9  |
| Total                                      | 30,984          | 23,755                 | 23.33           | 361  |

- Nature of appointments sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.
- Number of posts includes 2,638 unfunded posts.<sup>20</sup>

<sup>&</sup>lt;sup>20</sup> In terms of the Draft Comprehensive Service Plan, the situation will change as there will not be any unfunded vacancies in future.

#### Table 5.3.3: Employment and vacancies by critical occupation, 31 March 2006

| Critical occupations      | Number of posts | Number of posts filled | Vacancy<br>Rate | Number of posts filled additional to the establishment |
|---------------------------|-----------------|------------------------|-----------------|--|
| Medical Ort & Prosthetist | 27              | 12                     | 55.56           | 0  |
| Medical Physicist         | 13              | 9                      | 30.77           | 1  |
| Clinical Technologist     | 105             | 81                     | 22.86           | 9  |
| Pharmacist                | 432             | 287                    | 33.56           | 18   |
| Industrial Technician     | 74              | 53                     | 28.38           | 0  |
| Total                     | 651             | 442                    | 32.10           | 28   |

Notes:

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.

#### 5.4 Job evaluation

The Public Service Regulations, 1999 introduced job evaluation as a way of ensuring that work of equal value is remunerated equally. Within a nationally determined framework, executing authorities may evaluate or reevaluate any job in his or her organisation. In terms of the Regulations all vacancies on salary levels 9 and higher must be evaluated before they are filled. This was complemented by a decision by the Minister for the Public Service and Administration that all SMS jobs must be evaluated before 31 December 2002.

The following table (Table 5.4.1) summarises the number of jobs that were evaluated during the year under review. The table also provides statistics on the number of posts that were upgraded or downgraded.

| Table 5.4.1: | Job Evaluation, | 1 April 2005 to 31 March 2006 |
|--------------|-----------------|-------------------------------|
|--------------|-----------------|-------------------------------|

|  | ary band Number of Jobs evaluated |     | Posts l | Jpgraded                   | Posts downgraded |                            |      |
|--|-----------------------------------|-----|---------|----------------------------|------------------|----------------------------|------|
| Salary band                                |                                   |     | Number  | % of<br>posts<br>evaluated | Number           | % of<br>posts<br>evaluated |      |
| Lower skilled (Levels 1 - 2)               | 5,534                             | 15  | 0.27    | 15                         | 0.00             | 0                          | 0.00 |
| Skilled (Levels 3 - 5)                     | 10,489                            | 433 | 4.13    | 432                        | 99.77            | 1                          | 0.23 |
| Highly skilled production (Levels 6 - 8)   | 12,042                            | 106 | 0.88    | 104                        | 98.11            | 2                          | 1.89 |
| Highly skilled supervision (Levels 9 - 12) | 3,265                             | 83  | 2.54    | 83                         | 100.00           | 0                          | 0.00 |
| Senior Management<br>(Service Band A)      | 134                               | 22  | 16.42   | 22                         | 0.00             | 0                          | 0.00 |
| Senior Management<br>(Service Band B)      | 29                                | 0   | 0.00    | 0                          | 0.00             | 0                          | 0.00 |
| Senior Management<br>(Service Band C)      | 3                                 | 0   | 0.00    | 0                          | 0.00             | 0                          | 0.00 |
| Senior Management<br>(Service Band D)      | 1                                 | 0   | 0.00    | 0                          | 0.00             | 0                          | 0.00 |
| Grand Total                                | 31,497                            | 659 | 2.09    | 656                        | 99.54            | 3                          | 0.46 |

Notes:

• Nature of appointments sessional is excluded.

The following table provides a summary of the number of employees whose salary positions were upgraded due to their posts being upgraded. The number of employees might differ from the number of posts upgraded since not all employees are automatically absorbed into new posts and some of the posts upgraded could be vacant.

# Table 5.4.2:Profile of employees whose salary positions were upgraded due to their posts being<br/>upgraded, 1 April 2005 to 31 March 2006

| Beneficiaries               | African | Asian | Coloured | White | Total |
|-----------------------------|---------|-------|----------|-------|-------|
| Female                      | 92      | 3     | 236      | 84    | 415   |
| Male                        | 50      | 1     | 153      | 15    | 219   |
| Total                       | 142     | 4     | 389      | 99    | 634   |
| Employees with a disability | 0       | 0     | 0        | 0     | 0     |

Notes:

• Nature of appointment sessional is excluded.

The following table summarises the number of cases where remuneration levels exceeded the grade determined by job evaluation. Reasons for the deviation are provided in each case.

Table 5.4.3:Employees whose salary level exceed the grade determined by job evaluation, 1 April<br/>2005 to 31 March 2006 (in terms of PSR 1.V.C.3)

| Occupation                       | No of em-<br>ployees | Job<br>evalua-<br>tion level | Remuneration<br>level   | Reason for deviation   |          |
|----------------------------------|----------------------|------------------------------|---|--|----------|
| Physiotherapist                  | 1                    | 6                            | 7   | Retention of services due to better job offe                               |          |
| Professional Nurse               | 4                    | 6                            | 7   | Retention of services due to better job offer                              |          |
| Specialist                       | 9                    | 11                           | 12<br>(6 - 1 <sup>st</sup> notch,<br>1 - 4 <sup>th</sup> notch,<br>1 - 7 <sup>th</sup> notch,<br>1 - 16 <sup>th</sup> notch | Scarce skills & Recruitment & Retention of services due to specific skills |          |
| Senior Specialist                | 1                    | 12                           | 13<br>(Remuneration<br>Band A)  | Retention of services due to better job offe                               |          |
| Principal Medical<br>Officer     | 2                    | 11                           | 12  | Recruitment & retention of services due to better job offer                |          |
| Artisan Foreman                  | 1                    | 7                            | 8 (14 <sup>th</sup> notch)  | Retention of services due to better job                                    | offer    |
| Senior Artisan<br>Superintendent | 1                    | 9                            | 9 (3 <sup>rd</sup> notch)   | Recruitment of services due to specific                                    | : skills |
| Deputy Director: EMS             | 1                    | 12                           | 12 (16 <sup>th</sup> notch)   | Scarce skills & retention of services due to specific skills               |          |
| Assistant Director: HRM          | 1                    | 9                            | 10 (16 <sup>th</sup> notch)   |  |          |
| Administrative Officer           | 1                    | 7                            | 8   | Retention of services due to better job                                    | offer    |
| Total Number of Employ           | ees whose s          | alaries excee                | eded the level dete   | ermined by job evaluation in 2005/06                                       | 22       |
| Percentage of total empl         | oyment               |                              |   |  | 0.093    |

Table 5.4.4 summarises the beneficiaries of the above in terms of race, gender, and disability.

Table 5.4.4:Profile of employees whose salary level exceed the grade determined by job evaluation,<br/>1 April 2005 to 31 March 2006 (in terms of PSR 1.V.C.3)

| Beneficiaries | African | Asian | Coloured | White | Total |
|---------------|---------|-------|----------|-------|-------|
| Female        | 0       | 0     | 5        | 6     | 11    |
| Male          | 2       | 0     | 2        | 7     | 11    |
| Total         | 2       | 0     | 7        | 13    | 22    |

#### 5.5 Employment changes

This section provides information on changes in employment over the financial year.

Turnover rates provide an indication of trends in the employment profile of the Department. The following tables provide a summary of turnover rates by salary band (Table 5.5.1) and by critical occupations (Table 5.5.2). (These "critical occupations" should be the same as those listed in Table 5.3.3).

| Table 5.5.1: | Annual turnover rates by salary band for the period 1 April 2005 to 31 March 2006 |
|--------------|---|
|--------------|---|

| Salary Band                                | Number of<br>employees per<br>band as on 1<br>April 2005 | Appointments<br>and transfers<br>into the<br>Department | Terminations<br>and transfers out<br>of the<br>Department | Turnover<br>rate |
|--|--|---|---|------------------|
| Lower skilled (Levels 1 - 2)               | 4,495  | 560   | 587   | 13.06            |
| Skilled (Levels 3 - 5)                     | 7,184  | 1,718   | 1,245   | 17.33            |
| Highly skilled production (Levels 6 - 8)   | 9,158  | 1,481   | 1,358   | 14.83            |
| Highly skilled supervision (Levels 9 - 12) | 2,420  | 1,000   | 803   | 33.18            |
| Senior Management (Service Band A)         | 80   | 2   | 7   | 8.75             |
| Senior Management (Service Band B)         | 16   | 1   | 2   | 12.50            |
| Senior Management (Service Band C)         | 3  | 0   | 1   | 33               |
| Senior Management (Service Band D)         | 1  | 0   | 0   | 0                |
| Total                                      | 23,357   | 4,762   | 4,003   | 17.14            |

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.

#### Table 5.5.2: Annual turnover rates by critical occupation for the period 1 April 2005 to 31 March 2006

| Occupation             | Number of<br>employees per<br>occupation as<br>on 1 April 2005 | Appointments<br>and transfers<br>into the<br>Department | Terminations<br>and transfers out<br>of the<br>Department | Turnover<br>rate |
|------------------------|--|---|---|------------------|
| Clinical Technologists | 78   | 17  | 16  | 20.51            |
| Industrial Technician  | 51   | 5   | 2   | 3.92             |
| Medical Ort & Pros     | 19   | 0   | 7   | 36.84            |
| Medical Physicist      | 8  | 3   | 2   | 25.00            |
| Pharmacists            | 272  | 209   | 197   | 72.43            |
| Total                  | 428  | 234   | 224   | 52.34            |

Notes:

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.
- Any difference in numbers between 2005 and 2006 is a result of the rectification of occupational classification and Job Title codes.

Table 5.5.3 identifies the major reasons why staff left the Department.

#### Table 5.5.3: Reasons why staff are leaving the Department

| Termination Type  | Number | % of total |
|---|--------|------------|
| Death   | 64     | 1.64       |
| Resignation   | 1,203  | 30.81      |
| Expiry of contract  | 2,159  | 55.29      |
| Dismissal – operational changes                                 | 0      | 0.00       |
| Dismissal – misconduct  | 61     | 1.56       |
| Dismissal – inefficiency  | 1      | 0.03       |
| Discharged due to ill-health                                    | 107    | 2.74       |
| Retirement  | 218    | 5.58       |
| Other   | 92     | 2.36       |
| Total   | 3,905  | 100.00     |
| Total number of employees who left as a % of the total employme | ent    | 16.44      |

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.

### Table 5.5.4: Promotions by critical occupation

| Occupation             | Employees<br>as at 1<br>April 2005 | Promotions<br>to another<br>salary level | Salary level<br>promotions<br>as a % of<br>employees<br>by<br>occupation | Progressions<br>to another<br>notch within<br>a salary level | Notch<br>progressions<br>as a % of<br>employees by<br>occupation |
|------------------------|------------------------------------|--|--|--|--|
| Clinical Technologists | 78                                 | 3  | 3.85   | 62   | 79   |
| Industrial Technician  | 51                                 | 1  | 1.96   | 45   | 88   |
| Medical Ort & Pros     | 19                                 | 1  | 5.26   | 12   | 63   |
| Medical Physicist      | 8                                  | 1  | 12.50  | 4  | 50   |
| Pharmacists            | 272                                | 9  | 3.31   | 105  | 38.60  |
| Total                  | 428                                | 15                                       | 3.50   | 228  | 53.27  |

Notes:

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.
- Promotions to another salary level includes event 10 Promotion and 52- Promotion: Package SMS.
- Progression to another notch within a salary level includes event 61 Pay Progression, but excludes event 62 Higher Notch PSR 2001 I.V.C.3 and event 63 Higher Notch PS Act 1994, Section 37(2)(c)
- The above figures excludes the upgrading of 4 persons in the categories Clinical Technologist (1), Med Physicist (2) and Pharmacist (1) respectively.

| Table 5.5.5: | Promotions by salary band |
|--------------|---------------------------|
|--------------|---------------------------|

| Salary Band                                | Employees<br>1 April<br>2005 | Promotions<br>to another<br>salary level | Salary bands<br>promotions<br>as a % of<br>employees<br>by salary<br>level | Progressions<br>to another<br>notch within<br>a salary level | Notch<br>progressions<br>as a % of<br>employees by<br>salary band |
|--|------------------------------|--|--|--|---|
| Lower skilled (Levels 1 - 2)               | 4,495                        | 42                                       | 0.93   | 3,900  | 86.76   |
| Skilled (Levels 3 - 5)                     | 7,184                        | 277                                      | 3.86   | 5,754  | 80.09   |
| Highly skilled production (Levels 6 - 8)   | 9,158                        | 389                                      | 4.25   | 7,497  | 81.86   |
| Highly skilled supervision (Levels 9 - 12) | 2,418                        | 109                                      | 4.51   | 1,381  | 57.11   |
| Senior management<br>(Levels 13 - 16)      | 102                          | 6  | 5.88   | 42   | 0   |
| Total                                      | 23,357                       | 823                                      | 3.52   | 18,574   | 79.52   |

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.
- The above figures include personnel of the Medsas.
- Promotions to another salary level includes event 10 Promotion and 52- Promotion: Package SMS.
- Progression to another notch within a salary level includes event 61 Pay Progression, but excludes event 62 Higher notch PSR 2001 I.V.C.3 and event 63 Higher Notch PS Act 1994, Section 37(2)(c)

## 5.6 Employment equity

The tables in this section are based on the formats prescribed by the Employment Equity Act, 55 of 1998.

# Table 5.6.1:Total number of employees (including employees with disabilities) in each of the<br/>following occupational categories (SASCO) as on 31 March 2006

| Occupational                               |         | Ма       | le     |       |         | Fema     | ale    |       | Total  |
|--|---------|----------|--------|-------|---------|----------|--------|-------|--------|
| categories (SASCO)                         | African | Coloured | Indian | White | African | Coloured | Indian | White | TOLAT  |
| Legislators, senior officials & managers   | 3       | 8        | 1      | 11    | 0       | 2        | 0      | 7     | 32     |
| Professionals                              | 112     | 323      | 148    | 951   | 131     | 432      | 131    | 889   | 3,117  |
| Technicians and associate professionals    | 179     | 465      | 7      | 144   | 723     | 3,229    | 40     | 1,074 | 5,861  |
| Clerks                                     | 156     | 771      | 2      | 144   | 270     | 1,094    | 7      | 502   | 2,946  |
| Service and sales workers                  | 246     | 1,005    | 27     | 162   | 769     | 4,835    | 9      | 509   | 7,562  |
| Craft and related trades workers           | 5       | 77       | 1      | 78    | 0       | 2        | 0      | 0     | 163    |
| Plant and machine operators and assemblers | 33      | 220      | 1      | 10    | 26      | 145      | 0      | 5     | 440    |
| Elementary<br>occupations                  | 407     | 1,032    | 2      | 80    | 460     | 1,995    | 2      | 17    | 3,995  |
| Total                                      | 1,141   | 3,901    | 189    | 1,580 | 2,379   | 11,734   | 189    | 3,003 | 24,116 |
| Employees with disabilities                | 2       | 23       | 0      | 28    | 2       | 14       | 0      | 23    | 92     |

Notes:

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.
- The above figures include the Medsas and EU Funded personnel.
- Total number of employees includes 361 employees additional to the establishment.

Table 5.6.2:Total number of employees (including employees with disabilities) in each of the<br/>following occupational bands as on 31 March 2006

| Occupational             |         | Mal      | е      |       |         | Fem      | ale    |       | Total  |
|--------------------------|---------|----------|--------|-------|---------|----------|--------|-------|--------|
| Bands                    | African | Coloured | Indian | White | African | Coloured | Indian | White |        |
| Top Management           | 0       | 0        | 0      | 2     | 0       | 0        | 0      | 1     | 3      |
| Senior Management        | 4       | 10       | 8      | 53    | 0       | 2        | 0      | 18    | 95     |
| Professionally qualified | 87      | 378      | 123    | 914   | 88      | 281      | 88     | 743   | 2,702  |
| Skilled technical        | 253     | 1,251    | 51     | 414   | 814     | 4,687    | 83     | 1,696 | 9,249  |
| Semi-skilled             | 385     | 1,322    | 5      | 137   | 960     | 4,626    | 16     | 523   | 7,974  |
| Unskilled                | 412     | 940      | 2      | 60    | 517     | 2,138    | 2      | 22    | 4,093  |
| Total                    | 1,141   | 3,901    | 189    | 1,580 | 2,379   | 11,734   | 189    | 3,003 | 24,116 |

Notes:

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.
- The above figures include the Medsas and EU Funded personnel.
- Senior Management includes Senior Professionals.
- Total number of employees includes employees additional to the establishment.

Occupational Male Female Total Bands African Coloured Indian Coloured Indian White White African Top Management Senior Management Professionally qualified 1,412 Skilled technical Semi-skilled 1,695 Unskilled Total 1,440 4,613 Employees with disabilities

Table 5.6.3:Recruitment for the period 1 April 2005 to 31 March 2006

Notes:

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.
- The above figures include the Medsas and EU Funded personnel.
- Senior Management includes Senior Professionals.

## Table 5.6.4:Promotions for the period 1 April 2005 to 31 March 2006

| Occupational                |         | Mal      | е      |       |         | Fema     | ale    |       | Total |
|-----------------------------|---------|----------|--------|-------|---------|----------|--------|-------|-------|
| Bands                       | African | Coloured | Indian | White | African | Coloured | Indian | White | Total |
| Top Management              | 0       | 0        | 0      | 0     | 0       | 0        | 0      | 0     | 0     |
| Senior Management           | 1       | 2        | 0      | 2     | 0       | 0        | 0      | 1     | 6     |
| Professionally<br>qualified | 5       | 19       | 3      | 36    | 4       | 20       | 0      | 22    | 109   |
| Skilled technical           | 20      | 50       | 1      | 8     | 44      | 234      | 2      | 30    | 389   |
| Semi-skilled                | 22      | 61       | 0      | 4     | 41      | 136      | 0      | 13    | 277   |
| Unskilled                   | 9       | 13       | 0      | 1     | 6       | 13       | 0      | 0     | 42    |
| Total                       | 57      | 145      | 4      | 51    | 95      | 403      | 2      | 66    | 823   |
| Employees with disabilities | 0       | 2        | 0      | 0     | 0       | 0        | 0      | 0     | 2     |

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.
- The above figures include the Medsas and EU Funded personnel.
- Senior Management includes Senior (Principal and Chief Specialists) Professionals.

• All Senior Professional posts are advertised nationwide and difficulties are experienced to recruit representative candidates in these highly specialised fields.

| Occupational                |         | Mal      | е      |       |         | Fema     | ale    |       | Total |
|-----------------------------|---------|----------|--------|-------|---------|----------|--------|-------|-------|
| Bands                       | African | Coloured | Indian | White | African | Coloured | Indian | White | TOtal |
| Top Management              | 0       | 0        | 0      | 0     | 0       | 0        | 0      | 0     | 0     |
| Senior Management           | 0       | 1        | 1      | 5     | 2       | 1        | 0      | 0     | 10    |
| Professionally<br>qualified | 15      | 99       | 44     | 233   | 28      | 71       | 41     | 243   | 774   |
| Skilled technical           | 39      | 120      | 18     | 110   | 136     | 492      | 51     | 347   | 1,313 |
| Semi-skilled                | 84      | 252      | 1      | 23    | 244     | 523      | 5      | 92    | 1,224 |
| Unskilled                   | 52      | 146      | 0      | 22    | 63      | 267      | 0      | 34    | 584   |
| Total                       | 190     | 618      | 64     | 393   | 473     | 1,354    | 97     | 716   | 3,905 |
| Employees with disabilities | 0       | 0        | 0      | 1     | 0       | 1        | 0      | 0     | 2     |

Table 5.6.5:Terminations for the period 1 April 2005 to 31 March 2006

Notes:

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.
- The above figures include the Medsas and EU Funded personnel.
- Senior Management includes 5 Senior Professionals and 5 Managers.
- Of the 10 Senior Management 4 were retirements, 1 expiry of contract and 5 resignations.

#### Table 5.6.6:Disciplinary Action for the period 1 April 2005 to 31 March 2006

| Disciplinary Action      |         | Mal      | е      |       |         | Fema     | le     |       | Total |
|--------------------------|---------|----------|--------|-------|---------|----------|--------|-------|-------|
|                          | African | Coloured | Indian | White | African | Coloured | Indian | White | TOtal |
| Correctional counselling | 7       | 34       | 0      | 3     | 22      | 66       | 0      | 1     | 133   |
| Verbal warning           | 13      | 44       | 1      | 3     | 24      | 75       | 0      | 5     | 165   |
| Written warning          | 26      | 52       | 0      | 4     | 14      | 50       | 0      | 1     | 147   |
| Final written<br>warning | 12      | 47       | 0      | 5     | 4       | 31       | 0      | 1     | 100   |
| Suspension without pay   | 0       | 1        | 0      | 0     | 0       | 0        | 0      | 0     | 1     |
| Fine                     | 0       | 0        | 0      | 0     | 0       | 0        | 0      | 0     | 0     |
| Demotion                 | 0       | 0        | 0      | 0     | 0       | 0        | 0      | 0     | 0     |
| Dismissal                | 3       | 12       | 0      | 3     | 3       | 27       | 0      | 3     | 51    |
| Not guilty               | 0       | 0        | 0      | 0     | 0       | 0        | 0      | 0     | 0     |
| Case withdrawn           | 0       | 0        | 0      | 0     | 0       | 0        | 0      | 0     | 0     |
| Total                    | 61      | 190      | 1      | 18    | 67      | 249      | 0      | 11    | 597   |

| Occupational                               |         | Mal      | е      |       |         | Fema     | ale    |       | Total  |
|--|---------|----------|--------|-------|---------|----------|--------|-------|--------|
| categories                                 | African | Coloured | Indian | White | African | Coloured | Indian | White | TOtal  |
| Legislators, senior officials & managers   | 3       | 11       | 4      | 18    | 2       | 6        | 2      | 9     | 55     |
| Professionals                              | 268     | 424      | 47     | 166   | 922     | 1,743    | 171    | 829   | 4,570  |
| Technicians and associate professionals    | 73      | 222      | 16     | 94    | 490     | 1,536    | 79     | 749   | 3,259  |
| Clerks                                     | 79      | 372      | 6      | 106   | 301     | 1,070    | 0      | 507   | 2,441  |
| Service and sales workers                  | 121     | 694      | 0      | 109   | 79      | 503      | 0      | 18    | 1,524  |
| Skilled agriculture and fishery workers    |         |          |        |       |         |          |        |       |        |
| Craft and related trades workers           | 25      | 93       | 0      | 42    | 82      | 313      | 0      | 0     | 555    |
| Plant and machine operators and assemblers |         |          |        |       | 107     | 0        | 0      | 0     | 107    |
| Elementary<br>occupations                  | 164     | 297      | 4      | 0     | 306     | 792      | 0      | 10    | 1,573  |
| Total                                      | 733     | 2,113    | 77     | 535   | 2,289   | 5,963    | 252    | 2,122 | 14,084 |
| Employees with disabilities                |         |          |        |       |         |          |        |       |        |

## Table 5.6.7: Skills development for the period 1 April 2005 to 31 March 2006

## 5.7 Performance rewards

To encourage good performance, the Department has granted the following performance rewards during the year under review. The information is presented in terms of race, gender, and disability (Table 5.7.1), salary bands (Table 5.7.2) and critical occupations (Table 5.7.3).

 Table 5.7.1:
 Performance rewards by race, gender, and disability, 1 April 2005 to 31 March 2006

|          | E                       | Beneficiary Profile | ;    | Cost         |   |  |
|----------|-------------------------|---------------------|------|--------------|---|--|
|          | Number of beneficiaries | Amployaes in        |      | Cost (R'000) | Average cost<br>per employee<br>(R'000) |  |
| African  |                         |                     |      |              |   |  |
| Male     | 129                     | 1,141               | 0.11 | 391          | 3                                       |  |
| Female   | 349                     | 2,379               | 0.15 | 1,169        | 3                                       |  |
| Asian    |                         |                     |      |              |   |  |
| Male     | 30                      | 189                 | 0.16 | 250          | 8                                       |  |
| Female   | 24                      | 189                 | 0.13 | 169          | 7                                       |  |
| Coloured |                         |                     |      |              |   |  |
| Male     | 860                     | 3,901               | 0.22 | 3,065        | 4                                       |  |
| Female   | 2,666                   | 11,734              | 0.23 | 9,154        | 3                                       |  |

|                             |                         | Beneficiary Profile  | ;     | Cost         |   |  |
|-----------------------------|-------------------------|--|-------|--------------|---|--|
|                             | Number of beneficiaries | S Total number of employees in group % of total within group |       | Cost (R'000) | Average cost<br>per employee<br>(R'000) |  |
| White                       |                         |  |       |              |   |  |
| Male                        | 327                     | 1,580  | 0.21  | 2,815        | 9                                       |  |
| Female                      | 843                     | 3,003  | 0.28  | 4,910        | 6                                       |  |
|                             |                         |  |       |              |   |  |
| Employees with a disability | 24                      | 92   | 0.26  |              |   |  |
| Total                       | 5,228                   | 24,116   | 21.68 | 21,923       | 4                                       |  |

Notes:

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.
- Performance awards include merit awards and allowance 0228.
- Employees with a disability are included in "Total".
- Including Senior Management and Senior Professionals.

| Table 5.7.2: | Performance rewards by salary bands for personnel below Senior Management Service, |
|--------------|--|
|              | 1 April 2005 to 31 March 2006  |

|   | Bene                    | eficiary Profil     | е                                       | Cost                     |  |  |  |
|---|-------------------------|---------------------|---|--------------------------|--|--|--|
| Salary Bands                                  | Number of beneficiaries | Number of employees | % of total<br>within<br>salary<br>bands | Total<br>Cost<br>(R'000) | Average<br>cost per<br>employee<br>(R'000) | Total cost<br>as a % of<br>the total<br>personnel<br>expenditure |  |
| Lower skilled (Levels 1 - 2)                  | 825                     | 4,093               | 20.16                                   | 1,429                    | 2  | 0.05   |  |
| Skilled (Levels 3 - 5)                        | 1,543                   | 7,974               | 19.35                                   | 3,940                    | 3  | 0.14   |  |
| Highly skilled production<br>(Levels 6 - 8)   | 2,271                   | 9,249               | 24.55                                   | 10,558                   | 5  | 0.36   |  |
| Highly skilled supervision<br>(Levels 9 - 12) | 565                     | 2,702               | 20.91                                   | 5,421                    | 10   | 0.19   |  |
| Total   | 5,204                   | 24,018              | 21.67                                   | 21,348                   | 4  | 0.73   |  |

- Nature of appointment sessional is excluded.
- Nature of appointments periodical and abnormal is also excluded. No posts.
- Performance awards include merit awards and allowance 0228.
- Excluding Senior Management.

## Table 5.7.3: Performance rewards by critical occupations, 1 April 2005 to 31 March 2006

|                        | E                       | Beneficiary Profile | Cost  |                       |  |
|------------------------|-------------------------|---------------------|-------|-----------------------|--|
| Critical Occupations   | Number of beneficiaries |                     |       | Total Cost<br>(R'000) | Average<br>cost per<br>employee<br>(R'000) |
| Clinical Technologists | 17                      | 72                  | 23.61 | 129                   | 8  |
| Industrial Technician  | 15                      | 53                  | 28.30 | 120                   | 8  |
| Medical Orth & Pros    | 5                       | 12                  | 41.67 | 20                    | 4  |
| Medical Physicist      | 3                       | 8                   | 37.50 | 36                    | 12   |
| Pharmacist             | 58                      | 269                 | 21.56 | 388                   | 7  |
| Total                  | 98                      | 414                 | 23.67 | 693                   | 7  |

Notes:

- Nature of appointment sessional is excluded. •
- Nature of appointments periodical and abnormal is also excluded. No posts. Performance awards include merit awards and allowance 0228. •
- •

| Table 5.7.4: | Performance related rewards (cash bonus), by salary band, for Senior Management |
|--------------|---|
|              | Service, 1 April 2005 to 31 March 2006  |

|             | Bene                       | Cost                   |                                 |                          |                                 |  |  |
|-------------|----------------------------|------------------------|---------------------------------|--------------------------|---------------------------------|--|--|
| Salary Band | Number of<br>beneficiaries | Number of<br>employees | % of<br>total<br>within<br>band | Total<br>Cost<br>(R'000) | Average<br>cost per<br>employee | Total cost<br>as a % of<br>the total<br>personnel<br>expenditure | Personnel<br>cost per<br>Band<br>(R'000) |
| Band A      | 20                         | 81                     | 24.69                           | 466                      | 23                              | 0.010  | 47,873                                   |
| Band B      | 4                          | 14                     | 28.57                           | 109                      | 27                              | 0.012  | 9,017                                    |
| Band C      | 0                          | 2                      | 0.00                            | 0                        | 0                               | 0.000  | 1,867                                    |
| Band D      | 0                          | 1                      | 0.00                            | 0                        | 0                               | 0.000  | 946                                      |
| Total       | 24                         | 98                     | 24.49                           | 575                      | 24                              | 0.010  | 59,703                                   |

Notes:

Senior Management includes Senior Professionals (Principal and Chief Specialists). •

## 5.8 Foreign workers

The tables below summarise the employment of foreign nationals in the Department in terms of salary bands and by major occupation. The tables also summarise changes in the total number of foreign workers in each salary band and by each major occupation.

| Salary Band                                | 1 April 2005 |            | 31 Mar | ch 2006    | Change |          |
|--|--------------|------------|--------|------------|--------|----------|
|  | Number       | % of total | Number | % of total | Number | % change |
| Lower skilled (Levels 1 - 2)               | 3            | 2.22       | 2      | 1.53       | -1     | 25       |
| Skilled (Levels 3 - 5)                     | 8            | 5.93       | 7      | 5.34       | -1     | 25       |
| Highly skilled production (Levels 6 - 8)   | 39           | 28.89      | 41     | 31.30      | 2      | -50      |
| Highly skilled supervision (Levels 9 - 12) | 83           | 61.48      | 79     | 60.31      | -4     | 100      |
| Senior management (Levels 13 - 16)         | 2            | 1.48       | 2      | 1.53       | 0      | 0        |
| Total                                      | 135          | 100.00     | 131    | 100.00     | -4     | 100      |

| Table 5.8.1: | Foreign workers, 1 April 2005 to 31 March 2006, by salary band |
|--------------|--|
|--------------|--|

Notes:

• Nature of appointments sessional, periodical and abnormal not included.

| Table E 0 2. | Corolan workers  | 1 April 2005 to 21 M | larah 2006 bur    | alor accuration  |
|--------------|------------------|----------------------|-------------------|------------------|
| Table 5.8.2: | Foreign workers, | 1 April 2005 to 31 N | viarch 2006, by h | hajor occupation |

| Major Occupation                | 1 April 2005 |            | 31 Mar | ch 2006    | Change |          |
|---------------------------------|--------------|------------|--------|------------|--------|----------|
|                                 | Number       | % of total | Number | % of total | Number | % change |
| Admin Office Workers            | 2            | 1.48       | 1      | 0.76       | -1     | 25.00    |
| Craft Related Workers           | 1            | 0.74       | 1      | 0.76       | 0      | 0.00     |
| Elementary Occupations          | 5            | 3.70       | 2      | 1.53       | -3     | 75.00    |
| Professionals and Managers      | 90           | 66.67      | 88     | 67.18      | -2     | 50.00    |
| Service Workers                 | 6            | 4.44       | 6      | 4.58       | 0      | 0.00     |
| Plant and Machine Operators     | 0            | 0.00       | 1      | 0.76       | 1      | -25.00   |
| Technical and Ass Professionals | 31           | 22.96      | 32     | 24.43      | 1      | -25.00   |
| Total                           | 135          | 100        | 131    | 100        | -4     | 100.00   |

Notes:

• Nature of appointments sessional, periodical and abnormal not included.

## 5.9 Leave utilisation for the period 1 January 2005 to 31 December 2005

The Public Service Commission identified the need for careful monitoring of sick leave within the public service. The following tables provide an indication of the use of sick leave (Table 5.9.1) and disability leave (Table 5.9.2). In both cases, the estimated cost of the leave is also provided.

| Salary Band                                | Total<br>days | % days with<br>medical<br>certification | Number of<br>employees<br>using sick<br>leave | % of total<br>employees<br>using sick<br>leave | Average<br>days per<br>employee | Estimated<br>Cost<br>(R'000) |
|--|---------------|---|---|--|---------------------------------|------------------------------|
| Lower skilled (Levels 1 - 2)               | 39,708        | 77.72                                   | 3,655   | 18.93  | 11                              | 6,022                        |
| Skilled (Levels 3 - 5)                     | 63,872        | 80.53                                   | 6,721   | 34.80  | 10                              | 13,833                       |
| Highly skilled production (Levels 6 - 8)   | 72,524        | 81.43                                   | 7,700   | 39.87  | 9                               | 26,857                       |
| Highly skilled supervision (Levels 9 - 12) | 8,335         | 74.60                                   | 1,194   | 6.18   | 7                               | 5,662                        |
| Senior management<br>(Levels 13 - 16)      | 241           | 72.20                                   | 41  | 0.22   | 6                               | 270                          |
| Total                                      | 184,680       | 80.00                                   | 19,311  | 100.00   | 10                              | 54,687                       |

Notes:

- Nature of appointments sessional, periodical and abnormal is not included.
- The annual leave cycle is from 1 January until 31 December of each year.

| Table 5.9.2: | Incapacity le | eave (temporary | y and permanent), | 1 January | y 2005 to 31 December 2005 |
|--------------|---------------|-----------------|-------------------|-----------|----------------------------|
|              |               |                 | J                 |           |                            |

| Salary Band                                | Total<br>days | % days with<br>medical<br>certification | Number of<br>employees<br>using<br>disability<br>leave | % of total<br>employees<br>using<br>disability<br>leave | Average<br>days per<br>employee | Estimated<br>Cost<br>(R'000) |
|--|---------------|---|--|---|---------------------------------|------------------------------|
| Lower skilled (Levels 1 - 2)               | 8,335         | 99.95                                   | 306  | 26.40   | 27.24                           | 1,261                        |
| Skilled (Levels 3 - 5)                     | 9,359         | 99.88                                   | 383  | 33.05   | 24.44                           | 2,083                        |
| Highly skilled production (Levels 6 - 8)   | 12,548        | 99.98                                   | 430  | 37.10   | 29.18                           | 4,819                        |
| Highly skilled supervision (Levels 9 - 12) | 984           | 100.00                                  | 38   | 3.28  | 25.89                           | 701                          |
| Senior management<br>(Levels 13 - 16)      | 37            | 100.00                                  | 2  | 0.17  | 18.50                           | 43                           |
| Total                                      | 31,263        | 99.95                                   | 1,159  | 100.00  | 26.97                           | 8,797                        |

Notes:

- Nature of appointments sessional, periodical and abnormal is not included.
- The annual leave cycle is from 1 January until 31 December of each year.

Table 5.9.3 summarises the utilisation of annual leave. The wage agreement concluded with trade unions in the PSCBC in 2000 requires management of annual leave to prevent high levels of accrued leave being paid at the time of termination of service.

### Table 5.9.3: Annual leave, 1 January 2005 to 31 December 2005

| Salary Bands                            | Total days taken | Average per employee |
|---|------------------|----------------------|
| Lower skilled (Levels 1-2)              | 97,705           | 24                   |
| Skilled (Levels 3-5)                    | 201,674          | 26                   |
| Highly skilled production (Levels 6-8)  | 259,166          | 28                   |
| Highly skilled supervision(Levels 9-12) | 50,360           | 20                   |
| Senior management (Levels 13-16)        | 2,686            | 25                   |
| Total                                   | 611,591          | 26                   |

Notes:

- Nature of appointments sessional, periodical and abnormal is not included.
- The annual leave cycle is from 1 January until 31 December of each year.

#### Table 5.9.4: Capped leave, 1 January 2005 to 31 December 2005

| Salary Bands                               | Total days<br>of capped<br>leave taken | Average<br>number of<br>days taken<br>per<br>employee | Average<br>capped<br>leave per<br>employee<br>as at 31<br>December<br>2005 | Number of<br>employees<br>as at 31<br>December<br>2005 | Total<br>capped<br>leave<br>available as<br>at 31<br>December<br>2005 |
|--|--|---|--|--|---|
| Lower skilled (Levels 1 - 2)               | 6,080                                  | 1   | 16   | 4,148  | 65,853  |
| Skilled (Levels 3 - 5)                     | 11,267                                 | 1   | 25   | 7,907  | 198,607   |
| Highly skilled production (Levels 6 - 8)   | 15,216                                 | 2   | 37   | 9,036  | 331,295   |
| Highly skilled supervision (Levels 9 - 12) | 2,330                                  | 1   | 16   | 2,541  | 40,553  |
| Senior Management (Levels 13 - 16)         | 623                                    | 6   | 59   | 98   | 5,820   |
| Totals                                     | 35,516                                 | 1   | 27   | 23,730   | 642,128   |

Notes:

- Nature of appointments sessional, periodical and abnormal is not included.
- The annual leave cycle is from 1 January until 31 December of each year.

## Table 5.9.5:Leave payouts for the period 1 April 2005 to 31 March 2006

| REASON  | Total Amount<br>(R'000) | Number of<br>Employees | Average<br>payment per<br>employee<br>(R'000) |
|---|-------------------------|------------------------|---|
| Leave payout for 2005/06 due to non-utilisation of leave for the previous cycle | 188                     | 69                     | 3   |
| Capped leave payouts on termination of service for 2005/06                      | 6,599                   | 313                    | 21  |
| Current leave payout on termination of service for 2005/06                      | 2,118                   | 650                    | 3   |
| Total   | 8,905                   | 1,032                  | 9   |

Notes:

• Capped leave are only paid out in case of normal retirement, termination of services due to ill health and death.

# 5.10 HIV and AIDS and health promotion programmes

## Table 5.10.1: Steps taken to reduce the risk of occupational exposure

| Units/categories of employees identified to be at high risk of contracting HIV & related diseases (if any) | Key steps taken to reduce the risk |
|--|------------------------------------|
|  |                                    |
|  |                                    |
|  |                                    |

# Table 5.10.2:Details of Health Promotion and HIV/AIDS Programmes (tick the applicable boxes and<br/>provide the required information)

| Question  | Yes      | No | Details, if yes   |
|---|----------|----|---|
| 1. Has the Department designated a member of the SMS to implement the provisions contained in Part VI E of Chapter 1 of the Public Service Regulations, 2001? If so, provide her/his name and position.   | <b>√</b> |    | Mrs B Arries<br>Chief Director<br>Human Resources   |
| 2. Does the Department have a<br>dedicated unit or has it designated<br>specific staff members to promote the<br>health and well being of your<br>employees? If so, indicate the number of<br>employees who are involved in this task<br>and the annual budget that is available<br>for this purpose. |          |    | Component Staff Health Wellness Head Office level:<br>Wellness Manager: Ms Sandra Newman<br>Admin Support: Ms Deirdré Bam<br>4 permanent posts have been added to the<br>establishment:<br>Senior Admin Clerk x 2<br>Admin Officer x 2<br>Support at institutional regional level:<br>Groote Schuur Hospital: Gill Reynolds<br>Red Cross Hospital : Gail Davel<br>Tygerberg Hospital: Ebeth Pedro<br>Associated Psychiatric Hospitals: Dr Linda Herring<br>Boland/Overberg Region: James Kruger<br>West Coast Winelands: Nicola Wilson<br>South Cape/Karoo Region: Nuruh Jacobs<br>Metropole: Kay Govender<br>MDHS: Wendy Van Zyl<br>EMS: Shahnaz Adams |
| 3. Has the Department introduced an<br>Employee Assistance or Health<br>Promotion Programme for your<br>employees? If so, indicate the key<br>elements/services of this Programme.  | ~        |    | The Department has implemented a Staff Health and<br>Wellness Programme that comprises of an<br>Employee Assistance and HIV and AIDS<br>programme.<br><u>Key elements of the Employee Assitance</u><br><u>Programme (EAP):</u><br>The Western Cape Department of Health has<br>created an Employee Assistance Programme (EAP)<br>to support employees with life's challenges. This<br>programme is provided by ICAS; is a free of charge;<br>and is available to employees and their dependants.  |

| Question  | Yes | No | Details, if yes  |
|---|-----|----|--|
|   |     |    | <ul> <li>Details, if yes</li> <li>This multilingual service is available 24 hours a day, 365 days a year and gives access to both telephone and face-to-face counselling, as well as access to Life Management Consultancy services. Some examples of common issues include:</li> <li>Relationships: family; work; partners; friends.</li> <li>Family: childcare; eldercare; state benefits;</li> <li>Emotional: stress; substance abuse; depression; trauma;</li> <li>Financial: money management; debt;</li> <li>Legal: legal matter; maintenance; child custody; divorce law; consumer rights;</li> <li>Health issues: HIV and AIDS counselling; illness;</li> <li>Work: stress management; career matters, maternity; harassment; managing others; and many more.</li> <li>Key elements of the HIV and AIDS/STI programmes: Programmes aimed at prevention and reduction of HIV infection:</li> <li>To ensure that every employee within the Department receives appropriate and accurate HIV and AIDS/STI risk-reduction education.</li> <li>To create a non-discriminatory work environment.</li> <li>To prevent occupational exposure to potentially infectious blood and blood products and to manage those occupational exposures that occurs.</li> <li>To provide for Voluntary Counselling and Testing services for those employees who wish to determine their own HIV status.</li> <li>To determine the impact of HIV and AIDS on the Department in order to plan accordingly.</li> </ul> |
|   |     |    | <ul> <li>Provide appropriate psycho-social support to<br/>employees affected by HIV and AIDS</li> </ul>  |
| 4. Has the Department established (a)<br>committee(s) as contemplated in Part VI<br>E.5 (e) of Chapter 1 of the Public<br>Service Regulations, 2001? If so, please<br>provide the names of the members of<br>the committee and the stakeholder(s)<br>that they represent. | ~   |    | HIV and AIDS is seen as a transversal issue in the<br>PGWC. The Department of Health was appointed<br>as the primary driver of the process and therefore<br>have a dual role to play (i.e. to oversee and manage<br>their Departmental programme as well as to manage<br>and co-ordinate the programme within the Province.  |
|   |     |    |  |

| Question  | Yes | No | Details, if yes  |
|---|-----|----|--|
|   |     |    | Health Departmental Committee:Ms S Newman: Head OfficeMs S Newman: Head OfficeMs E Pedro : Tygerberg HospitalMs G Davel: Red Cross HospitalDr L Herring: Associated Psychiatric HospitalsMs Wendy Van Zyl: MDHSMs S Adams: EMSMs K Govender: MetropoleMr James Kruger Boland/OverbergMs N Wilson: South Cape/KarooProvincial Committee (PEAP)Ms S Newman: HealthMr D Marks: TreasuryMs J Meki: EducationMs C Julies: Office of the PremierMs B Claasen-Hoskins: AgricultureMs E Abrahams: Cultural Affairs and SportMs D Foster: Enviromental AffairsMs J Nonog: Economic Development & TourismMs T Mtheku: Social ServicesMs J Van Stade: TransportMs R Gie & Ms I Wanie: Local Government andHousing |
| 5. Has the Department reviewed its<br>employment policies and practices to<br>ensure that these do not unfairly<br>discriminate against employees on the<br>basis of their HIV status? If so, list the<br>employment policies/practices so<br>reviewed. | ✓   |    | The HIV and AIDS Transversal Policy was reviewed<br>and adopted on 13 April 2005. The Transversal<br>Management Framework for EAP was adopted on<br>10 August 2005.  |
| 6. Has the Department introduced<br>measures to protect HIV-positive<br>employees or those perceived to be<br>HIV-positive from discrimination? If so,<br>list the key elements of these measures.  | ×   |    | <ul> <li>In order to give adherence one of the objectives of the workplace programme is "to create a working environment that is free of discrimination".</li> <li>The Department: <ul> <li>Involve persons living with AIDS in awareness campaigns. We develop (ongoing) awareness &amp; communication strategies.</li> <li>Have trained peer educators to assist stigma barriers.</li> </ul> </li> </ul>   |
| 7. Does the Department encourage its<br>employees to undergo Voluntary<br>Counselling and Testing? If so, list the<br>results that you have you achieved.   | ×   |    | Objective 5 of the Workplace Programme is to<br>provide VCT to employees. Consequently and in<br>order to maintain confidentiality, the Department has<br>entered into partnerships with the following NGO's to<br>render a VCT service to all employees:<br>Life Line: Metro Region<br>@ Heart: West Coast/Winelands<br>Elgin Community College: Boland/Overberg (only<br>appointed in February 2006)<br>Knysna Regional Office: South Cape/Karoo   |

| Question  | Yes | No | Details, if yes                     |                     |                       |            |
|---|-----|----|-------------------------------------|---------------------|-----------------------|------------|
|   |     |    | Results:                            |                     |                       |            |
|   |     |    | NGO                                 | Region              | •                     | Employees  |
|   |     |    |                                     |                     | awareness<br>sessions | tested     |
|   |     |    | Life Line                           | Metropole           | 413                   | 382        |
|   |     |    | @ Heart West Coast/<br>Winelands    |                     | 311                   | 183        |
|   |     |    | Elgin Com-<br>munity College        | Boland/<br>Overberg | 45                    | 49         |
|   |     |    | Knysna<br>Regional Office           | South<br>Cape/Karoo | 385                   | 160        |
| 8. Has the Department developed   | ✓   |    | Monthly, quarte                     | erly and annu       | al statistics ar      | nd reports |
| measures/indicators to monitor &<br>evaluate the impact of its health<br>promotion programme? If so, list these<br>measures/indicators. |     |    | are used to det<br>training/correct | ermine speci        | fic trends and        |            |

## 5.11 Labour relations

The following collective agreements were entered into with trade unions within the Department.

Table 5.11.1: Collective agreements, 1 April 2005 to 31 March 2006

| Subject matter              | Date |
|-----------------------------|------|
| Total collective agreements | None |

The following table summarises the outcome of disciplinary hearings conducted within the Department for the year under review.

| Table 5.11.2: Misconduct and disciplinary | hearings finalised, 1 April 2005 to 31 March 2006 |
|---|---|
|   |   |

| Outcomes of disciplinary hearings | Number | % of total |
|-----------------------------------|--------|------------|
| Correctional counselling          | 133    | 22.28      |
| Verbal warning                    | 165    | 27.64      |
| Written warning                   | 147    | 24.62      |
| Final written warning             | 100    | 16.75      |
| Suspended without pay             | 1      | 0.17       |
| Fine                              | 0      | 0          |
| Demotion                          | 0      | 0          |
| Dismissal                         | 51     | 8.54       |
| Not guilty                        | 0      | 0          |
| Case withdrawn                    | 0      | 0          |
| Total                             | 597    | 100        |

| Type of misconduct                                   | Number | % of total |
|--|--------|------------|
| Absent from work without permission                  | 363    | 60.80      |
| Accept compensation without approval from supervisor | 1      | 0.17       |
| Assault/attempts or threatens to assault             | 1      | 0.17       |
| Conduct of supervisor/management                     | 1      | 0.17       |
| Conduct self in improper/unacceptable manner         | 30     | 5.03       |
| Contravenes any code of conduct for state            | 11     | 1.84       |
| Discriminates against others                         | 2      | 0.34       |
| Discrimination                                       | 1      | 0.17       |
| Disrespect/abusive or insolent behaviour             | 19     | 3.18       |
| Fails to carry out order or instruction              | 64     | 10.72      |
| Fails to comply with or contravenes                  | 33     | 5.53       |
| False statement                                      | 2      | 0.34       |
| Falsifies records or any documents                   | 5      | 0.84       |
| Participate in unlawful industrial action            | 2      | 0.34       |
| Performs poorly                                      | 5      | 0.84       |
| Possesses or wrongfully uses property                | 9      | 1.51       |
| Refuse to obey security regulations                  | 1      | 0.17       |
| Sleeps on duty without approval                      | 2      | 0.34       |
| Steals, bribes or commits fraud                      | 5      | 0.84       |
| Under influence of habit-forming/stupefy drugs       | 15     | 2.51       |
| Victimisation  | 1      | 0.17       |
| Wrongfully possess/use state property                | 1      | 0.17       |
| Damages and/or causes loss of state property         | 21     | 3.52       |
| Total  | 597    | 100        |

# Table 5.11.3: Types of misconduct addressed at disciplinary hearings

## Table 5.11.4: Grievances lodged for the period 1 April 2005 to 31 March 2006

|                                   | Number | % of total |
|-----------------------------------|--------|------------|
| Number of grievances resolved     | 74     | 97.36      |
| Number of grievances not resolved | 2      | 2.63       |
| Total number of grievances lodged | 74     | 100        |

## Table 5.11.5: Disputes lodged with Councils for the period 1 April 2005 to 31 March 2006

|                                 | Number | % of total |
|---------------------------------|--------|------------|
| Number of disputes upheld       | 12     | 19.95      |
| Number of disputes dismissed    | 51     | 80.95      |
| Total number of disputes lodged | 63     | 100        |

## Table 5.11.6: Strike actions for the period 1 April 2005 to 31 March 2006

| Total number of person working days lost               | 37.7       |
|--|------------|
| Total cost (R'000) of working days lost                | R 4,174.89 |
| Amount (R'000) recovered as a result of no work no pay | R 4,174.89 |

## Table 5.11.7: Precautionary suspensions for the period 1 April 2005 to 31 March 2006

| Number of people suspended                         | 18           |
|--|--------------|
| Number of people whose suspension exceeded 30 days | 14           |
| Average number of days suspended                   | 64.6         |
| Cost (R'000) of suspensions                        | R 507,467.23 |

## 5.12 Skills development

This section highlights the efforts of the Department with regard to skills development.

| Table 5.12.1: | Training needs identified 1 | April 2005 to 31 March 2006 |
|---------------|-----------------------------|-----------------------------|
|---------------|-----------------------------|-----------------------------|

|                            |        | Number of | Training nee | eds identified at s                              | start of reporting      | g period |
|----------------------------|--------|-----------|--------------|--|-------------------------|----------|
| Occupational<br>Categories | Gender | employees | Learnerships | Skills<br>Programmes<br>& other short<br>courses | Other forms of training | Total    |
| Legislators, senior        | Female | 74        |              | 6  | 4                       | 10       |
| officials & managers       | Male   | 21        |              | 5  | 5                       | 10       |
| Professionals              | Female | 1,580     |              | 3,230  | 1,083                   | 4,313    |
| FIDIESSIDIIAIS             | Male   | 8,582     |              | 976  | 454                     | 1,430    |
| Technicians and            | Female | 443       |              | 2,911  | 307                     | 3,218    |
| associate professionals    | Male   | 2,038     |              | 972  | 65                      | 1,037    |
| Clerks                     | Female | 959       |              | 1,822  |                         | 1,822    |
| CIEIKS                     | Male   | 1,694     |              | 922  |                         | 922      |
| Service and sales          | Female | 858       |              | 1,187  |                         | 1,187    |
| workers                    | Male   | 912       |              | 885  |                         | 885      |
| Skilled agriculture and    | Female | 0         |              | -  |                         |          |
| fishery workers            | Male   | 0         |              | -  |                         |          |
| Craft and related trades   | Female | 264       |              | 18   |                         | 18       |
| workers                    | Male   | 2         |              | 178  |                         | 178      |
| Plant and machine          | Female | 222       |              | 16   |                         | 16       |
| operators & assemblers     | Male   | 76        |              | 136  |                         | 136      |
|                            | Female | 1,403     |              | 855  |                         | 855      |
| Elementary occupations     | Male   | 2,503     |              | 1,365  |                         | 1,365    |
| Sub-total                  | Female | 5,802     |              | 10,045   | 1,394                   | 11,439   |
|                            | Male   | 15,828    |              | 5,439  | 524                     | 5,963    |
| Total                      |        | 21,630    |              | 15,484   | 1,918                   | 17,402   |

|                            |        | Number of                          | Training nee | eds identified at s                              | start of reportin       | g period |
|----------------------------|--------|------------------------------------|--------------|--|-------------------------|----------|
| Occupational<br>Categories | Gender | employees<br>as at 1 April<br>2005 | Learnerships | Skills<br>Programmes<br>& other short<br>courses | Other forms of training | Total    |
| Legislators, senior        | Female | 74                                 |              | 19   |                         | 19       |
| officials & managers       | Male   | 21                                 |              | 33   |                         | 33       |
| Professionals              | Female | 1,580                              |              | 2,732  | 933                     | 3,665    |
| FIDIESSIDIIAIS             | Male   | 8,582                              |              | 488  | 417                     | 905      |
| Technicians and            | Female | 443                                | 232          | 2,447  |                         | 2,679    |
| associate professionals    | Male   | 2,038                              | 64           | 307  | 175                     | 546      |
| Clerks                     | Female | 959                                |              | 1,878  | 34                      | 1,912    |
|                            | Male   | 1,694                              |              | 563  |                         | 563      |
| Service and sales          | Female | 858                                |              | 622  | 66                      | 688      |
| workers                    | Male   | 912                                |              | 894  | 30                      | 924      |
| Skilled agriculture and    | Female | 0                                  |              |  |                         |          |
| fishery workers            | Male   | 0                                  |              |  |                         |          |
| Craft and related trades   | Female | 264                                |              | 363  | 32                      | 395      |
| workers                    | Male   | 2                                  |              | 145  | 15                      | 160      |
| Plant and machine          | Female | 222                                |              | 107  |                         | 107      |
| operators & assemblers     | Male   | 76                                 |              | 104  |                         | 104      |
| Elementary occupations     | Female | 1,403                              |              | 1,045  | 63                      | 1,108    |
|                            | Male   | 2,503                              |              | 437  | 28                      | 465      |
| Sub-total                  | Female | 5,802                              | 232          | 9,213  | 1,128                   | 10,573   |
| Gub-Iolai                  | Male   | 15,828                             | 64           | 2,971  | 665                     | 3,700    |
| Total                      |        | 21,630                             | 296          | 12,184   | 1,793                   | 14,273   |

# Table 5.12.2: Training provided 1 April 2005 to 31 March 2006

# 5.13 Injury on duty

The following tables provide basic information on injury on duty.

Table 5.13.1: Injury on duty, 1 April 2005 to 31 March 2006

| Nature of injury on duty              | Number | % of total |
|---------------------------------------|--------|------------|
| Required basic medical attention only | 1      | 1%         |
| Temporary Total Disablement           | 252    | 99%        |
| Permanent Disablement                 | 0      | 0%         |
| Fatal                                 | 0      | 0%         |
| Total                                 | 253    | 100%       |

# 5.14 Utilisation of consultants

| Table 5.14.1: | Report on consultant | appointments using                      | appropriated funds |
|---------------|----------------------|---|--------------------|
|               |                      | - F F F F F F F F F F F F F F F F F F F |                    |

| Project Title  | Total number of<br>consultants that<br>worked on the project                         | Duration: Work<br>days | Contract value in Rand          |
|--|--|------------------------|---------------------------------|
| EMS: Helicopter service – George   | 1  | 3                      | R 105,000                       |
| EMS: GMT Consulting -Tracking System   | 1  | 132                    | R 210,000                       |
| EMS: Peninsula Technikon -Paramedic training   | 1  | 264                    | R 304,000                       |
| Ministry: Media Officer  | 1  | 528                    | R 31,235 p/m<br>R 749,640       |
| Programme Development: Brian Gibson<br>Issue Management – Healthcare 2010  | 1  | 264                    | R 28,500 p/m<br>R 342,000       |
| Programme Development: Lactation<br>Consulting - training  | 1  | 10                     | R 26,860                        |
| Programme Development: Assessment of<br>Food Services Units  | 2  | 88                     | R 63,000                        |
| Programme Development: Training<br>Mentorship  | 1  | 15                     | R 14,935                        |
| SCM: Asset Manager   | 1  | 594                    | R 228 per hour                  |
| Labour Relations: Media and Gender<br>Institute  | 1  | 88                     | R 136,862                       |
| Labour Relations: ICAS Employee<br>Assistance Programme  | 120 psychologist and<br>social workers<br>available for Western<br>Cape Call Centres | 528                    | R 12,92 per person<br>per month |
| Human Resource Management: Persal –<br>Sakkie van Niekerk  | 1  | 792                    | R 309.32 per hour               |
| Human Resource Management: Persal –<br>Pottie Potgieter  | 1  | 264                    | R 200.00 per hour               |
| Pharmaceutical Services: Joan Du<br>Plessis – Project Manager for Chronic<br>Dispensing Unit                         | 1  | 132                    | R 207,360                       |
| Business Development: Sourcing<br>Methods – Facilities Management<br>Assignment for Hermanus and<br>Swellendam PPP's | Not available  | Not available          | R 89,796                        |
| Business Development: Ignis Project and<br>Finance – Transaction Advisory services<br>on PPP's                       | Not available  | Not available          | R 596,342                       |
| Business Development: KPMG –<br>Lentegeur Hospital PPP   | Not available  | Not available          | R 922,560                       |
| Engineering: Hospital Design Group –<br>Schedule of accommodation for<br>Khayelitsha District Hospital               | 1  | 22                     | R 570,000                       |
| Engineering: CSIR Built Environment –<br>Business Plan for re-development of TBH                                     | 1  | 30                     | R 125,856                       |

| Project Title  | Total number of<br>consultants that<br>worked on the project                         | Duration: Work<br>days       | Contract value in<br>Rand |
|--|--|------------------------------|---------------------------|
| Human Resource Development: Formal<br>Nurse Training Strategy: Scoping and<br>Design Phase               | 3  | 10                           | R 131,240                 |
| Groote Schuur Hospital: Streamlining &<br>improving<br>operational reports and<br>management information | 1  | 88                           | R 120,000                 |
| APH: ICAS: Employee Assistance<br>Programme  | 120 psychologist and<br>social workers<br>available for Western<br>Cape Call Centres | 365                          | R 1,680                   |
| APH: Mental Health Review Board  | 5  | 330 days total for 5 members | R 485,654                 |
| Valkenberg Hospital: ICAS: Employee<br>Assistance Programme  | 120 psychologist and<br>social workers<br>available for Western<br>Cape Call Centres | 365                          | R 87,933                  |
| Valkenberg Hospital: Quality assurance survey  | 7  | 5                            | R 5,100                   |
| Valkenberg Hospital: Medical reports –<br>personnel  | 4  | 4                            | R 2,837                   |
| Valkenberg Hospital: Meter readings  | 1  | 2                            | R 319                     |
| Valkenberg Hospital: Locum – pharmacy  | 2  | 10                           | R11 559.60                |
| Tygerberg Hospital: Healthnikon - training   | Not available  | Not available                | R 112,000                 |
| TBH: University of Stellenbosch – training   | Not available  | Not available                | R 106,400                 |
| TBH: Skills management   | Not available  | Not available                | R 23,985                  |
| TBH: Paragon Generation – training   | Not available  | Not available                | R 35,715                  |
| TBH: People Development Africa – training  | Not available  | Not available                | R 21,432                  |
| TBH: Healthnikon - Health Nursing<br>School  | Not available  | Not available                | R 48,000                  |
| TBH: University of Stellenbosch – training   | Not available  | Not available                | R 45,600                  |
| TBH: People Development Africa –<br>training   | Not available  | Not available                | R 29,925                  |
| TBH: Cape Peninsula University of<br>Technology - Training Leadership<br>programme                       | Not available  | Not available                | R 29,999                  |
| Swellendam Hospital PPP  | 6  | Not Calculated               | R45,898.33                |
| Hermanus Hospital PPP  | 6  | Not Calculated               | R273,221.64               |
| Eerste River Hospital PPP  | 5  | Not Calculated               | R19,019.76                |
| PPI: UCT PAH   | 5  | Not Calculated               | R350,000.00               |
| Western Cape Rehabilitation Centre PPP   | 9  | Not Calculated               | R934,798.39               |
| Private Health Establishment Committee   | 1  | 4                            | R4,135.33                 |
| Drafting Medical Tourism Policy  | 1  | 4                            | R4,800.00                 |

| Project Title                           | Total number of<br>consultants that<br>worked on the project | Duration: Work<br>days       | Contract value in<br>Rand       |
|---|--|------------------------------|---------------------------------|
| Information Gathering for Budget Review | 1  | 30                           | R37,760.00                      |
| Total number of projects                | Total individual consultants                                 | Total duration:<br>Work days | Total contract value<br>in Rand |
| 45                                      | 192  | 4,937                        | R6,498,711.68                   |

# Table 5.14.2:Analysis of consultant appointments using appropriated funds, in terms of Historically<br/>Disadvantaged Individuals (HDIs)

| Project Title  | Percentage<br>ownership by HDI<br>groups | Percentage<br>management by<br>HDI groups | Number of<br>Consultants from<br>HDI groups that<br>work on the project |
|--|--|---|---|
| EMS: Helicopter service – George   | Nil                                      | Nil                                       | Nil   |
| EMS: GMT Consulting Tracking System  | Nil                                      | Nil                                       | Nil   |
| EMS: Peninsula Technikon Paramedic training  | Nil                                      | Nil                                       | Nil   |
| Ministry: Media Officer  | Nil                                      | Nil                                       | Nil   |
| Programme Development: Brian Gibson<br>Issue Management – Healthcare 2010  | Nil                                      | Nil                                       | Nil   |
| Programme Development: Lactation<br>Consulting - training  | Nil                                      | Nil                                       | Nil   |
| Programme Development: Assessment of Food Services Units   | 100%                                     | 100%                                      | 2   |
| Programme Development: Training<br>Mentorship  | Nil                                      | Nil                                       | Nil   |
| SCM: Asset Manager   | Nil                                      | Nil                                       | Nil   |
| Labour Relations: Media and Gender<br>Institute  | Nil                                      | Nil                                       | Nil   |
| Labour Relations: ICAS Employee<br>Assistance Programme  | 49%                                      | 49%                                       | ± 60  |
| Human Resource Management: Persal –<br>Sakkie van Niekerk  | Nil                                      | Nil                                       | Nil   |
| Human Resource Management: Persal –<br>Pottie Potgieter  | Nil                                      | Nil                                       | Nil   |
| Pharmaceutical Services: Joan Du Plessis<br>– Project Manager for Chronic Dispensing<br>Unit                         | Nil                                      | Nil                                       | Nil   |
| Business Development: Sourcing<br>Methods – Facilities Management<br>Assignment for Hermanus and<br>Swellendam PPP's | Not available                            | Not available                             | Not available   |
| Business Development: Ignis Project and<br>Finance – Transaction Advisory services<br>on PPP's                       | Not available                            | Not available                             | Not available   |

| Project Title  | Percentage<br>ownership by HDI<br>groups | Percentage<br>management by<br>HDI groups | Number of<br>Consultants from<br>HDI groups that<br>work on the project |
|--|--|---|---|
| Business Development: KPMG –<br>Lentegeur Hospital PPP   | Not available                            | Not available                             | Not available   |
| Engineering: Hospital Design Group –<br>Schedule of accommodation for<br>Khayelitsha District Hospital   | Nil                                      | Nil                                       | Nil   |
| Engineering: CSIR Built Environment –<br>Business Plan for redevelopment of TBH                          | Nil                                      | Nil                                       | Nil   |
| Human Resource Development: Formal<br>Nurse Training Strategy: Scoping and<br>Design Phase               | Nil                                      | Nil                                       | Nil   |
| Groote Schuur Hospital: Streamlining &<br>improving<br>operational reports and<br>management information | Nil                                      | Nil                                       | Nil   |
| APH: ICAS: Employee Assistance<br>Programme  | 49%                                      | 49%                                       | ± 60  |
| APH: Mental Health Review Board  | Nil                                      | Nil                                       | Nil   |
| Valkenberg Hospital: ICAS: Employee<br>Assistance Programme  | 49%                                      | 49%                                       | ± 60  |
| Valkenberg Hospital: Quality assurance survey  | Nil                                      | Nil                                       | Nil   |
| Valkenberg Hospital: Medical reports – personnel   | Nil                                      | Nil                                       | Nil   |
| Valkenberg Hospital: Meter readings  | Nil                                      | Nil                                       | Nil   |
| Valkenberg Hospital: Locum – pharmacy  | Nil                                      | Nil                                       | Nil   |
| Tygerberg Hospital: Healthnikon - training   | Not available                            | Not available                             | Not available   |
| TBH: University of Stellenbosch – training   | Not available                            | Not available                             | Not available   |
| TBH: Skills management   | Not available                            | Not available                             | Not available   |
| TBH: Paragon Generation – training   | Not available                            | Not available                             | Not available   |
| TBH: People Development Africa –<br>training   | Not available                            | Not available                             | Not available   |
| TBH: Healthnikon - Health Nursing School   | Not available                            | Not available                             | Not available   |
| TBH: University of Stellenbosch – training   | Not available                            | Not available                             | Not available   |
| TBH: People Development Africa – training  | Not available                            | Not available                             | Not available   |
| TBH: Cape Peninsula University of<br>Technology - Training Leadership<br>programme                       | Not available                            | Not available                             | Not available   |
| Swellendam Hospital PPP  | 37.5                                     | 54  | Not calculated  |
| Hermanus Hospital PPP  | 37.5                                     | 54  | Not calculated  |
| Eerste River Hospital PPP  | 37.5                                     | 54  | Not calculated  |
| PPI: UCT PAH   | 37.5                                     | 54  | Not calculated  |

| Project Title                           | Percentage<br>ownership by HDI<br>groups | Percentage<br>management by<br>HDI groups | Number of<br>Consultants from<br>HDI groups that<br>work on the project  |
|---|--|---|--|
| Western Cape Rehabilitation Centre PPP  | 21.4                                     | 21.4                                      | No. of core<br>consultants: 7,<br>of which 1 consultant<br>is from HDI groups.<br>This person spends<br>70 % of her time on<br>this project. |
| Private Health Establishment Committee  | 100                                      | 100                                       | 1  |
| Drafting Medical Tourism Policy         | 100                                      | 100                                       | 1  |
| Information gathering for Budget Review | 100                                      | 100                                       | 1  |

## Table 5.14.3: Report on consultant appointments using Donor funds

| Project Title   | Total number of<br>consultants that<br>worked on the project | Duration: Work<br>days       | Contract value in<br>Rand    |
|---|--|------------------------------|------------------------------|
| HIV/AIDS: Peer Education and<br>Monitoring project – University of Cape<br>Town | 6  | 176                          | R 473,040                    |
| Engineering: Collaborative PGWC / IDEU<br>projects – University of Cape Town    | 1  | 110                          | R 97,728                     |
| Total number of projects  | Total individual consultants                                 | Total duration:<br>Work days | Total contract value in Rand |
| 2   | 7  | 286                          | R 570,768                    |

# Table 5.14.4: Analysis of consultant appointments using Donor funds, in terms of Historically Disadvantaged Individuals (HDIs)

| Project Title   | Percentage<br>ownership by HDI<br>groups | Percentage<br>management by<br>HDI groups | Number of<br>Consultants from<br>HDI groups that<br>work on the project |
|---|--|---|---|
| HIV/AIDS: Peer Education and<br>Monitoring project – University of Cape<br>Town | Nil                                      | Nil                                       | Nil   |
| Engineering: Collaborative PGWC / IDEU projects – University of Cape Town       | Nil                                      | Nil                                       | Nil   |